



8550 Marshall Drive  
Lenexa, Kansas 66214

May 18, 2016

Mary S. Erickson, Hearing Officer  
Missouri Department of Insurance, Financial Institutions and Professional Registration  
Harry S Truman State Office Building  
301 West High Street, Room 530  
Jefferson City, MO 65101

RE: AETNA'S ACQUISITION OF HUMANA

Dear Ms. Erickson:

On behalf of Encompass Medical Group, I am writing in support of the Aetna acquisition of Humana.

Encompass Medical Group is the largest independent medical practice in the Greater Kansas City Metro Area caring for 80,000 patients at seven locations in Missouri and two in Kansas. Our staff of fifty physicians, predominately primary care, and eight nurse practitioners provide services to a combined total of over ten thousand (10,000) members of Aetna and Humana healthcare plans. Encompass values its partnership and shared commitment with both Aetna and Humana to support clinical quality and health outcomes for our patients and their members.

Both organizations have a common purpose to serve their patients on a local level by working closely with area providers, hospitals and other resources. With ongoing industry change and transformation, both companies have demonstrated their dedication to advance clinical and population health projects with us and our mutual patients/enrollees. The Aetna acquisition of Humana will certainly enhance their ability to continue on that path.

Thank you, in advance, for consideration of my comments regarding this acquisition.

Sincerely,

Dayna Hodgden  
Chief Executive Officer

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