After full consideration and review of the report of the financial examination of National General Insurance Company for the period ended December 31, 2017, together with any written submissions or rebuttals and any relevant portions of the examiner's workpapers, I, Chlora Lindley-Myers, Director of the Missouri Department of Insurance, Financial Institutions and Professional Registration pursuant to section 374.205.3(3)(a), RSMo, adopt such examination report. After my consideration and review of such report, workpapers, and written submissions or rebuttals, I hereby incorporate by reference and deem the following parts of such report to be my findings and conclusions to accompany this order pursuant to section 374.205.3(4), RSMo: summary of significant findings, subsequent events, company history, management and control, territory and plan of operations, reinsurance, accounts and records, analysis of examination changes, comments on financial statements, and summary of recommendations.

Based on such findings and conclusions, I hereby ORDER that the report of the financial examination of National General Insurance Company as of December 31, 2017 be and is hereby ADOPTED as filed and for National General Insurance Company to take the following action or actions, which I consider necessary to cure any violation of law, regulation or prior order of the Director revealed by such report: (1) account for its financial condition and affairs in a manner consistent with the Director's findings and conclusions.

So ordered, signed and official seal affixed this 12th day of June, 2019.

Chlora Lindley-Myers, Director
Department of Insurance, Financial Institutions and Professional Registration
REPORT OF
FINANCIAL EXAMINATION

National General Insurance Company

As of:
DECEMBER 31, 2017

STATE OF MISSOURI
DEPARTMENT OF INSURANCE, FINANCIAL INSTITUTIONS
AND PROFESSIONAL REGISTRATION

JEFFERSON CITY, MISSOURI
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Honorable Chlora Lindley-Myers, Director  
Missouri Department of Insurance, Financial Institutions and Professional Registration  
301 West High Street, Room 530  
Jefferson City, MO  65101  

Director Lindley-Myers:

In accordance with your financial examination warrant, a full-scope financial examination has been made of the records, affairs and financial condition of National General Insurance Company hereinafter referred to as “NGIC” or the “Company.” The Company's home office is located at 5757 Phantom Drive, Suite 200, Hazelwood, Missouri 63042, telephone number (314) 493-8000. Examination fieldwork began on September 10, 2018, and concluded on the above date.

SCOPE OF EXAMINATION

Period Covered
We have performed a multi-state examination of National General Insurance Company. The last examination was completed as of December 31, 2014. This examination covers the period from January 1, 2015, through December 31, 2017, and also includes material transactions or events occurring subsequent to December 31, 2017.

Procedures
This examination was conducted using guidelines set forth in the Financial Condition Examiners Handbook (Handbook) of the National Association of Insurance Commissioners (NAIC), except where practices, procedures and applicable regulations of the Department of Insurance, Financial Institutions and Professional Registration (Department or DIFP) or statutes of the state of Missouri prevailed. The Handbook requires that we plan and perform the examination to evaluate the financial condition, assess corporate governance, identify current and prospective risks of the company and evaluate system controls and procedures used to mitigate those risks. An examination also includes identifying and evaluating significant risks that could cause an insurer’s surplus to be materially misstated both currently and prospectively.

This examination was conducted as part of a coordinated examination of the National General group (NAIC Group Code #4928). The National General group consists of 26 insurance companies domiciled in numerous states. The North Carolina Department of Insurance is the lead state regulator for the group. The examination was also conducted concurrently with the examinations of the Company’s Missouri domiciled affiliates, National General Assurance Company and National General Insurance Online, Inc.
All accounts and activities of the Company were considered in accordance with the risk-focused examination process. This includes assessing significant estimates made by management and evaluating management’s compliance with Statutory Accounting Principles. The examination does not attest to the fair presentation of the financial statements included herein. If, during the course of the examination an adjustment is identified, the impact of such adjustment is documented separately following the Company’s financial statements. The following key activities were identified during the coordinated examination: Investing, Capital Adequacy and Liquidity, Premiums and Underwriting, Pricing, Reserve Adequacy, Reserve Data/Claims Handling, Related Parties, Reinsurance Assumed and Reinsurance Ceded.

This examination report includes significant findings of fact and general information about the Company and its financial condition. There may be other items identified during the examination that, due to their nature (e.g., subjective conclusions, proprietary information, etc.), are not included within the examination report but separately communicated to other regulators and/or the Company.

SUMMARY OF SIGNIFICANT FINDINGS

There were no material adverse findings, significant non-compliance issues or material changes to the balance sheet or income statement identified during the examination.

SUBSEQUENT EVENTS

As of December 31, 2017, NGIC was designated by the NAIC as part of the National General Holdings Corporation (NGHC) subgroup within the AmTrust NGH group (NAIC Group Code #2538). The Delaware Department of Insurance was the lead state regulator for the group. Effective August 1, 2018, a separate National General group was created for the former NGHC subgroup.

COMPANY HISTORY

General

NGIC was incorporated on November 2, 1966, and commenced business as a stock property and casualty insurer in Missouri under Chapter 379 RSMo (Insurance other than life) on September 13, 1967. At its inception, NGIC was owned by NAVCO Corporation, which was owned by Crum & Forster, Inc. and ultimately by the Xerox Corporation.

In 1984, NGIC was purchased by Motors Insurance Corporation, which was owned by GMAC Insurance Holdings, Inc. The ultimate ownership was General Motors Acceptance Corporation (GMAC), part of the General Motors organization.

On March 1, 2010, American Capital Acquisition Corporation (ACAC) acquired GMAC’s U.S. personal lines private passenger auto business, including NGIC. ACAC, which was formed solely for purposes of the acquisition, was owned 79% by an individual, Michael Karfunkel, and 21% by
AmTrust Financial Services, Inc.

ACAC changed its name to National General Holdings Corporation in April 2013. In February 2014, NGHC became publicly-traded on the NASDAQ Global Market under the symbol “NGHC.”

AmTrust Financial Services, Inc. sold the majority of its remaining ownership of NGHC in June 2017 and owned 1.7% as of December 31, 2017. Leah Karfunkel, as trustee of Leah Karfunkel 2016-NG GRAT and the Michael Karfunkel Family 2005 Trust, directly and indirectly owned 41.8% of NGHC’s common stock as of December 31, 2017.

**Dividends**
NGIC declared and paid the following dividends to NGHC during the examination period:

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>$2,750,000</td>
</tr>
<tr>
<td>2016</td>
<td>$2,600,000</td>
</tr>
</tbody>
</table>

In addition, the Company paid a $2,600,000 dividend to NGHC effective July 31, 2018.

All of the dividends were considered ordinary dividends, which did not require approval from DIFP.

**Acquisitions, Mergers and Major Corporate Events**
NGIC was not involved in any direct acquisitions or mergers during the examination period. However the Company’s parent, NGHC, did acquire eleven additional insurance entities. As of December 31, 2017, the NGHC subgroup included a total of 26 insurance companies.

**MANAGEMENT AND CONTROL**

**Board of Directors**
The management of the Company is vested in a Board of Directors which, per the Articles of Incorporation and Bylaws, will consist of not less than nine or more than twenty-five members. The Company had nine Directors serving at December 31, 2017, as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Principal Occupation and Business Affiliation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Berta A. Castellano</td>
<td>Senior Vice President</td>
</tr>
<tr>
<td>Pembroke Pines, FL</td>
<td>National General Management Corporation</td>
</tr>
<tr>
<td>Susan M. Eylward</td>
<td>Vice President &amp; Corporate Counsel</td>
</tr>
<tr>
<td>New York, NY</td>
<td>National General Holdings Corporation</td>
</tr>
<tr>
<td>George H. Hall, Jr.</td>
<td>Senior Vice President &amp; Chief Claims Officer</td>
</tr>
<tr>
<td>Oak Ridge, NC</td>
<td>National General Management Corporation</td>
</tr>
</tbody>
</table>
Barry S. Karfunkel  Co-Chairman and Chief Executive Officer  National General Holdings Corporation  
Rockaway Park, NY  

Robert M. Karfunkel  Co-Chairman and President  National General Holdings Corporation  
Brooklyn, NY  

Thomas E. Newgarden  Chief Products and Analytics Officer  National General Holdings Corporation  
New York, NY  

Peter A. Rendall  Chief Operating Officer, Treasurer and Executive Vice President  National General Holdings Corporation  
New York, NY  

Michael H. Weiner  Chief Financial Officer  National General Holdings Corporation  
New York, NY  

Jeffrey A. Weissmann  General Counsel  National General Holdings Corporation  
Clifton, NJ  

**Officers**  
Officers serving as of December 31, 2017, were as follows:  

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Barry S. Karfunkel</td>
<td>President</td>
</tr>
<tr>
<td>Donald J. Bolar</td>
<td>Vice President &amp; Chief Accounting Officer</td>
</tr>
<tr>
<td>Jeffrey A. Weissmann</td>
<td>Secretary</td>
</tr>
<tr>
<td>Berta A. Castellano</td>
<td>Vice President</td>
</tr>
<tr>
<td>Peter A. Rendall</td>
<td>Treasurer</td>
</tr>
<tr>
<td>George H. Hall, Jr.</td>
<td>Vice President &amp; Chief Claims Officer</td>
</tr>
<tr>
<td>Michael H. Weiner</td>
<td>Chief Financial Officer</td>
</tr>
<tr>
<td>Brad M. Schock</td>
<td>Vice President, Tax</td>
</tr>
</tbody>
</table>

**Committees**  
NGHC had an Audit Committee, Finance Committee and Risk Management Committee in place as of December 31, 2017. These committees provide management oversight to all the NGHC subsidiaries, including NGIC.  

**Corporate Records**  
The Company’s Articles of Incorporation and Bylaws were reviewed. Both documents were updated in 2015 to reflect the principle office moving from Maryland Heights, Missouri to Hazelwood, Missouri. The amendment to the Articles was properly filed with the Missouri Secretary of State.  

Minutes of the meetings of the Board of Directors for NGIC were reviewed for the years under examination. The minutes of the sole shareholder, NGHC, and relevant committees acting on behalf of NGIC were also reviewed. All minutes appear to properly support and approve the corporate transactions and events for the period under examination.
Holding Company, Subsidiaries and Affiliates

NGIC is a member of an insurance holding company system as defined by Chapter 382 RSMo (Insurance Holding Companies). NGIC is wholly owned by NGHC, a holding company with insurance and reinsurance companies in the United States, Bermuda, Luxembourg and Sweden. The insurance subsidiaries of NGHC specialize in a variety of personal lines of business including automobile liability and physical damage, homeowners, umbrella, recreational vehicle (RV) and supplemental health products. Commercial automobile insurance and various lender placed insurance products are also provided by NGHC subsidiaries.

Organization Chart

The following is an abridged organization chart, which depicts the structure of companies relating to National General Insurance Company, as of December 31, 2017. All subsidiaries are wholly owned unless otherwise noted.
Affiliated Transactions
The Company was a party to the following affiliated agreements at December 31, 2017:

Asset Management Agreement
Affiliates: All Insurance Management Limited (AIM) and NGHC and its subsidiaries.
Effective: March 1, 2010.
Terms: AIM provides investment management services to NGHC and its subsidiaries in accordance with each company’s investment guidelines. Fees are computed from a set fee schedule based on the average account value.

Management Services Agreement
Affiliates: National General Management Corporation (NGMC) and NGHC subsidiaries
Effective: March 1, 2010.
Terms: NGMC provides underwriting duties, claims services, actuarial services, policyholder services, accounting, information technology and other administrative functions to the NGHC subsidiaries. The compensation for providing the services is based on actual cost with no built-in profit factor. Indirect and shared expenses are allocated with a method of cost allocation in conformity with SSAP No. 70 (Allocation of Expenses).

Reinsurance Agreement
Affiliates: Integon National Insurance Company (INIC) and NGHC subsidiaries
Effective: January 1, 2012.
Terms: This is a 100% quota share reinsurance agreement under which INIC assumes 100% of each NGHC subsidiary’s net liability on all policies and assumed reinsured business outstanding and in force. Each affiliate cedes 100% of premiums and losses to INIC with no retrocessions made back to the affiliates.

Tax Allocation Agreement
Affiliates: NGHC and its subsidiaries
Effective: March 1, 2010.
Terms: NGHC and its subsidiaries consolidate their federal income tax returns. Amounts due are based on liability as calculated on a separate return basis. Amounts are due at the time of legal obligation. Any refunds due are to be submitted to the applicable party within 30 days of the end of the calendar quarter in which the refund is received by NGHC.
TERRITORY AND PLAN OF OPERATIONS

NGIC is licensed in Missouri under Chapter 379 RSMo (Insurance other than life) to write property, liability, fidelity and surety, and miscellaneous insurance. The Company is licensed in all 50 states and the District of Columbia and writes business in 47 states.

NGIC is a member of the National General group of companies writing standard and preferred auto and RV business. The Company's business is comprised primarily of automobile coverages marketed to members of affinity groups on a direct response basis. The states with the largest amounts of direct premium written in 2017 were California, New York and Arizona.

Effective January 1, 2012, the Company, together with eight other affiliates, entered into a 100% quota share agreement in which each company ceded 100% of its net underwriting results to lead affiliate Integon National Insurance Company. At year-end 2017, the group of National General insurers ceding to INIC had grown to 20, all ceding 100% of their underwriting results to INIC.

REINSURANCE

General

Premiums written by the Company during the examination period were as follows:

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Written</td>
<td>$141,733,050</td>
<td>$145,456,958</td>
<td>$186,555,798</td>
</tr>
<tr>
<td>Assumed from Affiliates</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Assumed from Non-Affiliates</td>
<td>2,009,908</td>
<td>1,697,015</td>
<td>1,561,385</td>
</tr>
<tr>
<td>Ceded to Affiliates</td>
<td>142,439,255</td>
<td>146,262,625</td>
<td>186,466,769</td>
</tr>
<tr>
<td>Ceded to Non-Affiliates</td>
<td>1,303,702</td>
<td>891,348</td>
<td>1,650,413</td>
</tr>
<tr>
<td>Net Written Premiums</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

Assumed

NGIC did not assume any premiums from affiliates during the examination period.

The vast majority of assumed premiums from non-affiliates resulted from a treaty with Home State County Mutual Insurance Company (Home State). This treaty is a fronting arrangement under which Home State writes private passenger automobile business in Texas, and the Company assumes 100% of that business.

Ceded

The Company's primary ceded reinsurance agreement is with affiliate, INIC. Effective January 1, 2012, NGIC entered into a 100% quota share agreement with INIC that provides for the cession by NGIC of 100% of its net underwriting results to INIC.

Premium ceded to non-affiliates consists primarily of business ceded to the mandatory private passenger pool in Michigan. This accounted for less than 1% of total reinsured premium for each year of the examination period.
The Company is contingently liable for all reinsurance losses to others. This contingent liability would become an actual liability in the event an assuming reinsurer fails to perform its obligations under the reinsurance agreement.

ACCOUNTS AND RECORDS

Independent Auditor
The Company's 2017 financial statements were audited by the accounting firm Ernst & Young, LLP. The 2015 and 2016 statements were audited by the firm BDO USA, LLP. The workpapers and reports of the 2017 independent audit were reviewed and used in the course of this examination as deemed appropriate.

Independent Actuaries
Reserves and related actuarial accounts reported in the financial statements were reviewed and certified for the Company by Garreth L. Kennedy, ACAS, MAAA, of Ernst & Young, LLP.

FINANCIAL STATEMENTS

The following financial statements are based on the statutory financial statements filed by the Company and present the financial condition of the Company for the period ending December 31, 2017. The accompanying comments on financial statements reflect any examination adjustments to the amounts reported in the annual statement and should be considered an integral part of the financial statements.

There may have been additional differences found in the course of this examination that are not shown in the "Comments on Financial Statements." These differences were determined to be immaterial in relation to the financial statements and therefore were only communicated to the Company and noted in the workpapers for each individual annual statement item.
### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Assets</th>
<th>Non-Admitted Assets</th>
<th>Net Admitted Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bonds</td>
<td>$25,987,618</td>
<td>$0</td>
<td>$25,987,618</td>
</tr>
<tr>
<td>Cash and short-term investments</td>
<td>837,585</td>
<td>0</td>
<td>837,585</td>
</tr>
<tr>
<td>Investment income due and accrued</td>
<td>289,516</td>
<td>0</td>
<td>289,516</td>
</tr>
<tr>
<td>Uncollected premiums</td>
<td>6,246,127</td>
<td>244,925</td>
<td>6,001,202</td>
</tr>
<tr>
<td>Deferred premiums</td>
<td>27,268,626</td>
<td>0</td>
<td>27,268,626</td>
</tr>
<tr>
<td>Amounts recoverable from reinsurers</td>
<td>8,502,716</td>
<td>0</td>
<td>8,502,716</td>
</tr>
<tr>
<td>EDP equipment and software</td>
<td>615,633</td>
<td>615,633</td>
<td>0</td>
</tr>
<tr>
<td>Receivables from affiliates</td>
<td>131,894</td>
<td>0</td>
<td>131,894</td>
</tr>
<tr>
<td>Taxes, licenses and fees receivable</td>
<td>1,116</td>
<td>0</td>
<td>1,116</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$69,880,831</td>
<td>$860,558</td>
<td>$69,020,273</td>
</tr>
</tbody>
</table>

### LIABILITIES, SURPLUS AND OTHER FUNDS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current federal and foreign income taxes</td>
<td>$436,207</td>
</tr>
<tr>
<td>Net deferred tax liability</td>
<td>$296,228</td>
</tr>
<tr>
<td>Ceded reinsurance premiums payable</td>
<td>$41,877,313</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>$42,609,748</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common capital stock</td>
<td>2,000,000</td>
</tr>
<tr>
<td>Preferred capital stock</td>
<td>2,500,000</td>
</tr>
<tr>
<td>Gross paid in and contributed surplus</td>
<td>2,044,039</td>
</tr>
<tr>
<td>Unassigned funds (surplus)</td>
<td>19,866,486</td>
</tr>
<tr>
<td><strong>SURPLUS AS REGARDS POLICYHOLDERS</strong></td>
<td>$26,410,525</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND SURPLUS</strong></td>
<td>$69,020,273</td>
</tr>
</tbody>
</table>
# Statement of Income

### Underwriting Income:
- **Premiums earned**: $0
- **Deductions:**
  - **Losses incurred**: $0
  - **Loss adjustment expenses incurred**: 0
  - **Other underwriting expenses incurred**: 5,054
- **Total underwriting deductions**: 5,054
- **Net Underwriting Gain (Loss)**: $(5,054)$

### Investment Income:
- **Net investment income earned**: $929,166
- **Net realized capital gains**: 417,215
- **Net Investment Gain (Loss)**: $1,346,381

### Other Income:
- **Net loss from agents or premium balances charged off**: $0
- **Finance and service charges**: 0
- **Miscellaneous income**: 0
- **Total Other Income**: 0

### Net income before dividends and FIT
- **Dividends to policyholders**: 0
- **Federal income taxes incurred**: 275,915
- **Net income**: $1,065,412
# RECONCILIATION OF SURPLUS

Changes from December 31, 2014 to December 31, 2017

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital and surplus, prior year</td>
<td>$27,922,665</td>
<td>$26,294,054</td>
<td>$25,319,440</td>
</tr>
<tr>
<td>Net income</td>
<td>378,060</td>
<td>995,344</td>
<td>1,065,412</td>
</tr>
<tr>
<td>Change in net U/R capital gains</td>
<td>(92,932)</td>
<td>92,932</td>
<td>0</td>
</tr>
<tr>
<td>Change in net deferred income tax</td>
<td>200,089</td>
<td>663,987</td>
<td>175,355</td>
</tr>
<tr>
<td>Change in nonadmitted assets</td>
<td>636,172</td>
<td>(126,877)</td>
<td>(149,682)</td>
</tr>
<tr>
<td>Dividends to stockholders</td>
<td>(2,750,000)</td>
<td>(2,600,000)</td>
<td>0</td>
</tr>
<tr>
<td>Change in capital and surplus</td>
<td>(1,628,611)</td>
<td>(974,614)</td>
<td>1,091,085</td>
</tr>
<tr>
<td>Capital and surplus, current year</td>
<td><strong>$26,294,054</strong></td>
<td><strong>$25,319,440</strong></td>
<td><strong>$26,410,525</strong></td>
</tr>
</tbody>
</table>
ANALYSIS OF EXAMINATION CHANGES

No adjustments or reclassifications were made as a result of the examination.

COMMENTS ON FINANCIAL STATEMENTS

There are no comments on the financial statements.

SUMMARY OF RECOMMENDATIONS

There are no recommendations.
ACKNOWLEDGEMENT

The assistance and cooperation extended by the officers and employees of National General Insurance Company during the course of this examination is hereby acknowledged and appreciated. In addition to the undersigned, Andy Balas, AES, CFE, CPA, Richard Hayes, CFE, and Scott Reeves, CFE, CPA; examiners for the Missouri Department of Insurance, Financial Institutions and Professional Registration participated in this examination.

VERIFICATION

State of Missouri )
 )
County of St. Louis )

I, John Boczkiewicz, on my oath swear that to the best of my knowledge and belief the above examination report is true and accurate and is comprised of only facts appearing upon the books, records or other documents of the Company, its agents or other persons examined or as ascertained from the testimony of its officers or agents or other persons examined concerning its affairs and such conclusions and recommendations as the examiners find reasonably warranted from the facts.

John M. Boczkiewicz, CFE, CPA
Examiner-in-Charge
Missouri Department of Insurance, Financial Institutions and Professional Registration

Sworn to and subscribed before me this 24th day of April, 2019

My commission expires:

Notary Public
SUPERVISION

The examination process has been monitored and supervised by the undersigned. The examination report and supporting workpapers have been reviewed and approved. Compliance with NAIC procedures and guidelines as contained in the Financial Condition Examiners Handbook has been confirmed.

Michael Shadowens, CFE
Assistant Chief Financial Examiner
Missouri Department of Insurance, Financial Institutions and Professional Registration