2006 Missouri Health Maintenance Organization Report

Table of Contents

Introduction	
Missouri Licensed Health Maintenance Organizations.	2-3
Missouri HMO Enrollment Information	5
Year End Missouri Member Totals (2002 - 2006)	
2006 Missouri Year End Enrollment	7
2006 Missouri Enrollment Demographics - All Missouri Enrollees	8
2006 Missouri Enrollment Market Share	.9
2006 Missouri Year End Commercial Enrollment	.10
2006 Missouri Commercial Enrollment Demographics	11
2006 Missouri Year End Medicare & Medicaid Enrollment	. 12
2006 Missouri Medicare & Medicaid Enrollment Demographics	. 13
2006 Year End Missouri Enrollment by Holding Company	.14
2006 Missouri Enrollment Market Share by Holding Company	
2006 HMO & Non-HMO Major Medical Health Plan and Historical Membership	
Individual and Employer Group Comprehensive Medical Expense Information	
HMO Financial Information.	
Year End Missouri Premium Related Revenue Totals (2002 - 2006)	
2006 Missouri HMO Premium Related Data	.24
2006 Missouri HMO Premium Related Market Shares	
2006 HMO & Non-HMO Major Medical Health Plan and Historical Premium.	
Top 5 Market Share HMO's by Year	
2006 Missouri HMO Premium Related Data by Holding Company	
2006 Missouri HMO Premium Based Market Shares	
Missouri Commercial Premuims Per Member Per Month	
Missouri Commercial Premuims Per Member Per Month (2002-2006)	
Missouri HMO Cost Comparisons.	
Costs of Services by Product Type	
Cost Per Member Per Month by Product Type	
2006 Missouri Costs of Services for Commercial Business.	
2006 Missouri Per Member Per Month Costs for Commercial Business	
2006 Missouri Costs of Services for Medicare & Medicaid Business	
2006 Missouri Per Member Per Month Costs for Medicare & Medicaid Business	
Results of Nationwide Operations	
Balance Sheet Items.	
Income Statement Items.	
Revenues by Category	
Liquidity Indicators.	
Efficiency Indicators	
Performance Indicators.	
5 Year Financial History	
Plan Wide Net Income (Loss) (2002-2006)	
Plan Wide Total Assets (2002-2006)	
Plan Wide Total Liabilities (2002-2006)	
Plan Wide Total Liabilities, Capital and Surplus (2002-2006)	
Plan Wide Net Premium Income (2002-2006)	
Plan Wide Medical and Hospital Expenses (2002-2006)	
Plan Wide Administration Expenses (2002-2006)	.03

Plan Wide Current Ratio (2002-2006)	64
Plan Wide Medical Loss Ratio (2002-2006)	65
Plan Wide Administration Expenses to Total Revenue (2002-2006)	66
Plan Wide Total Claims Incurred for Prior Year (2002-2006)	67
Plan Wide Estimated Liability of Unpaid Claims Prior Year (2002-2006)	68
Plan Wide Analysis of Liability Reserves (2002-2006)	
Utilization Review and Grievance Activities for Missouri HMOs	
Access to Medical Providers	72-74
Health Maintenance Organization Profiles	
Aetna Health, Inc	
Alliance For Community Health, LLC dba Mercy CarePlus	
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	
Blue Cross & Blue Shield of Kansas City	
Children's Mercy's Family Health Partners, Inc	
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	
CIGNA Healthcare of St. Louis, Inc.	
Community Health Plan	
Coventry Health Care of Kansas, Inc.	
Cox Health Systems HMO, Inc.	
Essence, Inc	
FirstGuard Health Plan, Inc	
Good Health HMO, Inc dba Blue-Care, Inc	
Group Health Plan, Inc.	
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	
Healthcare USA of Missouri, LLC	
HealthLink HMO, Inc. dba HealthLink HMO	
HMO Missouri, Inc. dba Blue Choice	
Humana Health Plan, Inc.	
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	
Mercy MC+ Inc	
Missouri Care, LC	
United Healthcare of the Midwest, Inc	
Enrollment by Regions and Metropolitan Statistical Areas (MSAs)	
2006 Missouri Counties with HMOs	
2006 Missouri Counties with Active Commercial Marketing excluding Medicaid	153
Missouri Geographic Regions	154
2006 Total Missouri Enrollment in Each Region	155
Central Region Counties and Enrollment	
Eastern Region Counties and Enrollment	
Northeastern Region Counties and Enrollment	160-161
Northwestern Region Counties and Enrollment	
South Central Region Counties and Enrollment	
Southeastern Region Counties and Enrollment	166-167
Southwestern Region Counties and Enrollment	
Western Region Counties and Enrollment	170-171
Missouri Metropolitan Statistical Areas	172
2006 Total Missouri Enrollment in Each MSA	173
Columbia MSA Counties and Enrollment	174-175
Jefferson City MSA Counties and Enrollment	
Joplin MSA Counties and Enrollment	
Kansas City MSA Counties and Enrollment	
Springfield MSA Counties and Enrollment	
St. Joseph MSA Counties and Enrollment	
St. Louis MSA Counties and Enrollment	
Endnotes	
Available from the Missouri DIFP and DHSS	190

Introduction Missouri HMO Report 2006

This report provides the public with financial and operational data on health maintenance organizations (HMOs) operating in Missouri. Data used to prepare this report are filed with the Missouri Department of Insurance, Financial Institutions and Professional Registration (DIFP). All data in the report, based on the 2006 calendar year, come from HMO annual financial statements and supplemental data filed with DIFP by each Missouri-licensed HMO operational at year-end 2006 (unless otherwise noted). In general, market share and market change numbers are rounded to the nearest one-tenth of one percent. In some cases, the sum may not equal 100%. In some cases, activity amounted to less than one-tenth of one percent, and appears as 0.0%.

The report's accuracy is limited by the quality of data provided to DIFP by the HMOs. Future printings of the report may update any erroneous data brought to the attention of DIFP. The information is intended for general comparisons and evaluations. The information is not, in any form, an endorsement or an objection by DIFP about the operations of any HMO. Questions, corrections and comments regarding this report should be directed to the Missouri Department of Insurance, Financial Institutions and Professional Registration, Managed Care Section, P.O. Box 690, Jefferson City, Missouri 65102-0690 or by email at: hmo@insurance.mo.gov.

End-notes:

Throughout this report, end-notes are used to provide additional explanation for various items. All end-notes begin on page 188. Users viewing pages of this report from the Internet can click on the end-note number in the text of the report and it will link directly to the applicable end-note. People who are familiar with past editions of this report will remember that footnotes had been used on each page of the report. For ease of publication, DIFP has decided to switch to end-notes instead.

Missouri Licensed Health Maintenance Organizations

Aetna Health, Inc.

(636) 534-2100 1350 Elbridge Payne Road, Suite 201 Chesterfield, MO 63017-8531 www.aetna.com

Alliance for Community Health, LLC dba Mercy CarePlus

(314) 432-9300 10123 Corporate Square Drive St. Louis, MO 63132-2905 www.mercycareplus.com

Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus

(816) 395-2222 2301 Main Street Kansas City, MO 64108-2428 www.bcbskc.com

Blue Cross & Blue Shield of Kansas City

(816) 395-2222 2301 Main Street Kansas City, MO 64108-2428 www.bcbskc.com

Children's Mercy's Family Health Partners, Inc.

(816) 559-9400 215 W. Pershing Road, Suite 600 Kansas City, MO 64108 www.fhp.org/default_mo.asp

CIGNA Health Care of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri

(216) 642-8969 1000 Polaris Parkway Columbus, OH 43240 www.cigna.com

CIGNA Healthcare of St. Louis, Inc.

(314) 726-5625 One North Brentwood Boulevard St. Louis, MO 63105 www.cigna.com

Community Health Plan

(816) 271-1247 137 N. Belt St. Joseph, MO 64506 www.mychp.com

Coventry Health Care of Kansas, Inc.

(816) 941-3030 8320 Ward Parkway Kansas City, MO 64114 www.chckansas.com

Cox Health Systems HMO, Inc.

(417) 269-2990 3200 South National, Building B Springfield, MO 65801-5750 www.coxhealthplans.com

Essence, Inc.

(314) 851-3680 12655 Olive Blvd, 4th Floor St. Louis, MO 63141 www.essencehealthcare.com

FirstGuard Health Plan, Inc.

(314) 725-4477 7711 Carondelet Ave St. Louis, MO 63105 www.firstguard.com

Missouri Licensed Health Maintenance Organizations, cont.

Good Health HMO, Inc. dba Blue-Care, Inc.

(816) 395-2222 2301 Main Street Kansas City, MO 64108-2428 www.bcbskc.com

Group Health Plan, Inc.

(314) 506-1700 550 Maryville Centre Drive, Suite 300 St. Louis, MO 63141-5818 www.ghp.com

Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri

(813)243-2974 8735 Henderson Road Ren 2 Tampa, FL 33634 www.wellcare.com/Missouri

Healthcare USA of Missouri, LLC

(314) 241-5300 10 S. Broadway, Suite 1200 St. Louis, MO 63102 www.chchcusa.com

HealthLink HMO, Inc. dba HealthLink HMO

(314) 923-4444 1831 Chestnut Street St. Louis, MO 63103-2275 www.healthlink.com

HMO Missouri, Inc. dba Blue Choice

(314) 923-4444 1831 Chestnut St. Louis, MO 63103-2275 www.bcbsmo.com

Humana Health Plan, Inc.

(502) 580-1000 321 W. Main Street, 12th Floor Louisville, KY 40202 www.humana.com

Mercy Health Plan of Missouri, Inc. dba Premier Health Plans

(314) 214-8100 14528 S. Outer 40, Suite 300 Chesterfield, MO 63017-5705 www.mercyhealthplans.com

Mercy MC + Inc.

(314) 214-8100 14528 S. Outer 40, Suite 300 Chesterfield, MO 63017-5705 www.mercyhealthplans.com

Missouri Care, LC

(573) 441-2100 2404 Forum Boulevard Columbia, MO 65203 www.missouricare.com

United Healthcare of the Midwest, Inc.

(314) 592-7000 13655 Riverport Drive, PO Box 2560 Maryland Heights, MO 63043-8560 www.uhc.com

Missouri HMO Enrollment Information

This section presents enrollment data for Missouri-licensed HMOs as of 12/31/06, reported in the 2006 HMO Annual Supplement Report. An HMO enrollee is defined as a member or eligible dependent of a member for whom the HMO has accepted financial responsibility for provision of contracted health services.

This information EXCLUDES:

- 1. enrollment of persons in preferred provider organizations (PPOs) and
- 2. enrollment of persons in self-funded employer plans for which HMOs or their affiliates provide administrative services only

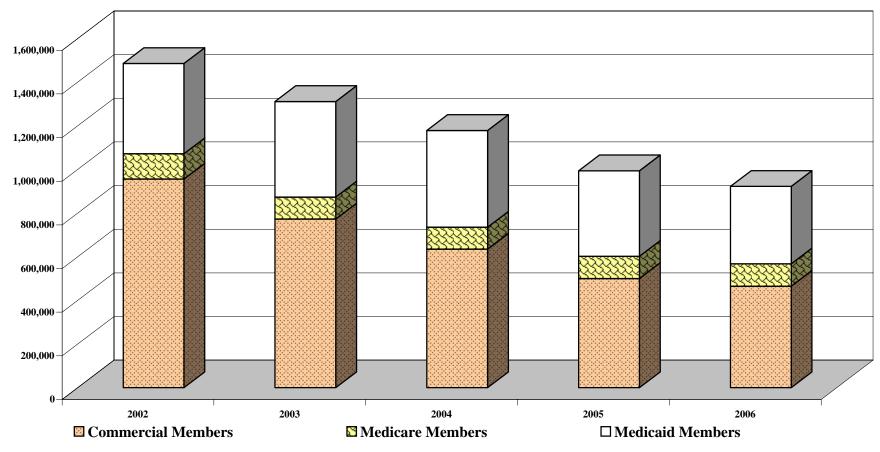
Accurate risk and health services management assessment requires analysis of membership experience for which the HMO has assumed financial liability. Therefore, statutory filings used as data sources for this report exclude administrative service-only (ASO) members. (End-notes to tables indicate which submitted data has been adjusted to exclude ASO members and maintain comparability of enrollment data.) Administrative arrangements allow an HMO to earn fees from network rental, utilization review, claims processing and/or other administrative services. Administrative fees are not considered premium revenue.

This section reports commercial, Medicare and Medicaid enrollment. Commercial enrollees purchase managed care coverage either directly or more commonly through their employers. Medicare and Medicaid enrollees are Medicare and Medicaid beneficiaries who enroll in HMOs that have arranged for the provision of health care services under agreements with the Centers for Medicare & Medicaid Services (CMS) and/or the Missouri Division of Medical Services.

The "HMO Profiles" section and the "Enrollment by Regions and Metropolitan Statistical Areas" section of this report each present 2006 HMO enrollment under slightly different conditions from each other and from this section. This section uses **total year-end enrollment**. The "HMO Profiles" section reports **average enrollment over the course of the year** with age and gender components. The "Enrollment by Regions" section uses total year-end enrollment **by residential zip code**. **Total enrollment numbers will vary between these sections** due to different reporting conditions.

Year End Missouri Member Totals (2002 - 2006)¹

includes Commercial, Medicare and Medicaid enrollment



	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶
Commercial Members	956,039	773,088	-19.1%	635,249	-17.8%	500,501	-21.2%	465,113	-7.1%
Medicare Members ³	116,204	100,632	-13.4%	100,235	-0.4%	101,667	1.4%	102,653	1.0%
Medicaid Members	413,194	437,694	5.9%	443,136	1.2%	391,749	-11.6%	354,726	-9.5%
Total Members	1,485,437	1,311,414	-11.7%	1,178,620	-10.1%	993,917	-15.7%	922,492	-7.2%

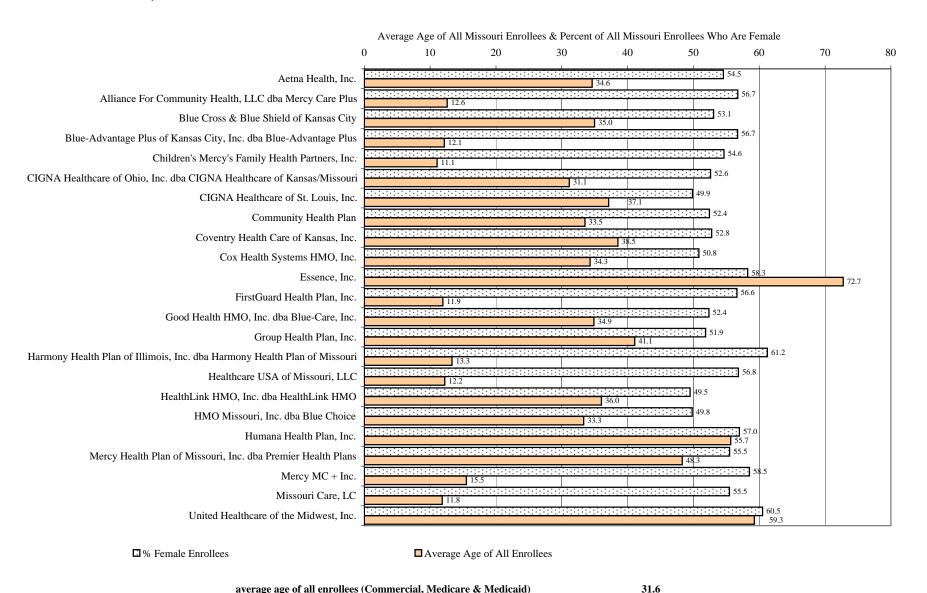
2006 Missouri Year End Enrollment 5

includes Commercial, Medicare and Medicaid enrollment

	T-4-1 F-		% Change in		otal
Health Maintenance Organization	10tal E1 12/31/06	nrollment 12/31/05	Enrollment ⁶	Marke 12/31/06	et Share 12/31/05
Aetna Health, Inc.	13,791	18,346	-24.8%	1.5%	1.8%
Alliance For Community Health, LLC dba Mercy Care Plus	69,874	40,705	71.7%	7.6%	4.1%
Blue Cross & Blue Shield of Kansas City	20,801	30,781	-32.4%	2.3%	3.1%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	27,865	31,343	-11.1%	3.0%	3.2%
Children's Mercy's Family Health Partners, Inc.	40,903	44,151	-7.4%	4.4%	4.4%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	3,713	2,463	50.8%	0.4%	0.2%
CIGNA Healthcare of St. Louis, Inc.	3,704	3,742	-1.0%	0.4%	0.4%
Community Health Plan	10,212	16,910	-39.6%	1.1%	1.7%
Coventry Health Care of Kansas, Inc.	76,113	73,191	4.0%	8.3%	7.4%
Cox Health Systems HMO, Inc.	7,999	5,498	45.5%	0.9%	0.6%
Essence, Inc.	4,392	2,884	52.3%	0.5%	0.3%
FirstGuard Health Plan, Inc.	31,754	35,925	-11.6%	3.4%	3.6%
Good Health HMO, Inc. dba Blue-Care, Inc.	53,541	45,990	16.4%	5.8%	4.6%
Group Health Plan, Inc.	89,790	110,797	-19.0%	9.7%	11.1%
Harmony Health Plan of Illimois, Inc. dba Harmony Health Plan of Missouri	3,774	0	0.0%	0.4%	0.0%
Healthcare USA of Missouri, LLC	150,748	162,470	-7.2%	16.3%	16.3%
HealthLink HMO, Inc. dba HealthLink HMO ²	95	95	0.0%	0.0%	0.0%
HMO Missouri, Inc. dba Blue Choice	132,247	116,030	14.0%	14.3%	11.7%
Humana Health Plan, Inc.	27,003	31,812	-15.1%	2.9%	3.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	57,973	67,728	-14.4%	6.3%	6.8%
Mercy MC + Inc.	0	44,663	-100.0%	0.0%	4.5%
Missouri Care, LC	29,808	32,492	-8.3%	3.2%	3.3%
United Healthcare of the Midwest, Inc.	66,392	75,901	-12.5%	7.2%	7.6%
TOTALS	922,492	993,917	-7.2%	100.0%	100.0%

2006 Missouri Enrollment Demographics - All Missouri Enrollees ⁵

includes Commercial, Medicare and Medicaid enrollment

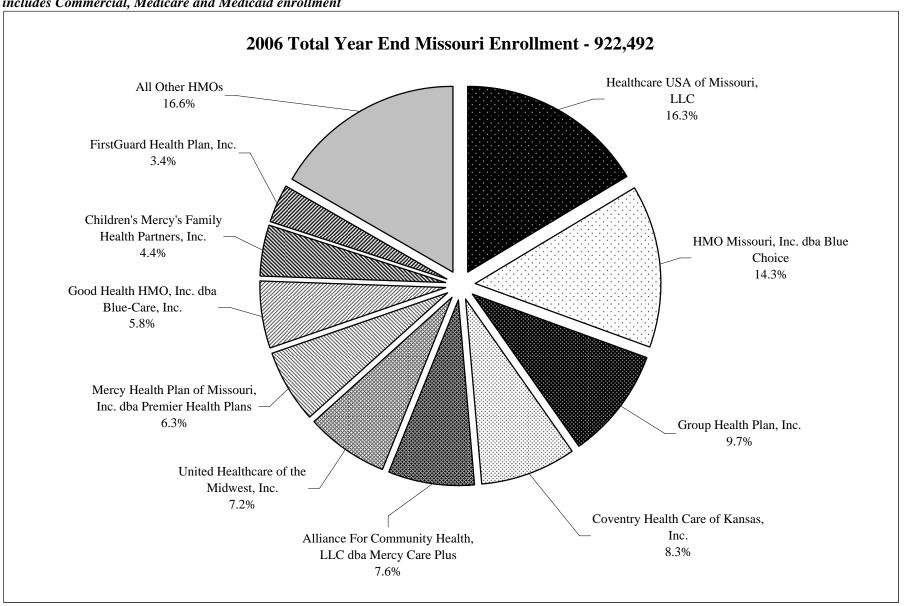


54.7%

average percentage of all enrollees who are female

2006 Missouri Enrollment Market Share 5

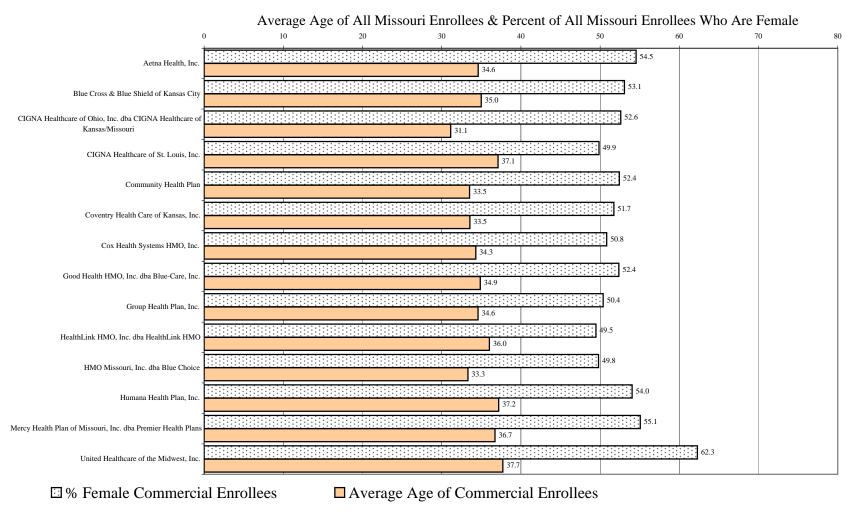
includes Commercial, Medicare and Medicaid enrollment



2006 Missouri Year End Commercial Enrollment 5

	Commercia	al Enrollment	% Change in	Commercial Market Share		
Health Maintenance Organization	12/31/06	12/31/05	Enrollment ⁶	12/31/06	12/31/05	
Aetna Health, Inc.	13,791	18,346	-24.8%	3.0%	3.7%	
Blue Cross & Blue Shield of Kansas City	20,801	30,781	-32.4%	4.5%	6.2%	
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	3,713	2,463	50.8%	0.8%	0.5%	
CIGNA Healthcare of St. Louis, Inc.	3,704	3,742	-1.0%	0.8%	0.7%	
Community Health Plan	10,212	16,910	-39.6%	2.2%	3.4%	
Coventry Health Care of Kansas, Inc.	67,436	62,855	7.3%	14.5%	12.6%	
Cox Health Systems HMO, Inc.	7,999	5,498	45.5%	1.7%	1.1%	
Good Health HMO, Inc. dba Blue-Care, Inc.	53,541	45,990	16.4%	11.5%	9.2%	
Group Health Plan, Inc.	73,086	96,362	-24.2%	15.7%	19.3%	
HealthLink HMO, Inc. dba HealthLink HMO ²	95	95	0.0%	0.0%	0.0%	
HMO Missouri, Inc. dba Blue Choice	132,247	116,030	14.0%	28.4%	23.2%	
Humana Health Plan, Inc.	12,848	18,751	-31.5%	2.8%	3.7%	
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	39,924	47,654	-16.2%	8.6%	9.5%	
United Healthcare of the Midwest, Inc.	25,716	35,024	-26.6%	5.5%	7.0%	
Withdrawn HMOs and/or Product Lines	0	0	0.0%	0.0%	0.0%	
TOTALS	465,113	500,501	-7.1%	100.0%	100.0%	

2006 Missouri Commercial Enrollment Demographics ⁵



average age of commercial enrollees 35.0 average % of commercial enrollees who are female 52.7%

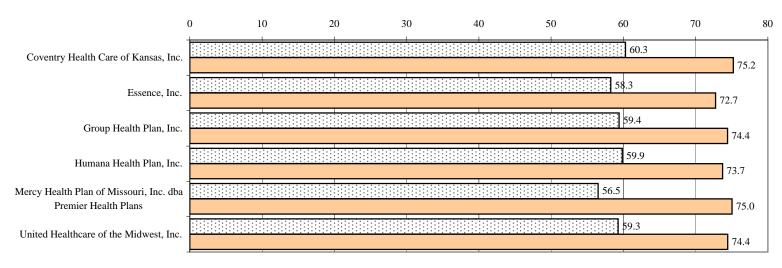
2006 Missouri Year End Medicare & Medicaid Enrollment 5

Medicare	Medicare	Enrollment	% Change in	Medicare Market Share	
Health Maintenance Organization	12/31/06	12/31/05	Enrollment ⁶	12/31/06	12/31/05
Coventry Health Care of Kansas, Inc.	8,677	10,336	-16.1%	8.5%	10.2%
Essence, Inc.	4,392	2,884	52.3%	4.3%	2.8%
Group Health Plan, Inc.	16,704	14,435	15.7%	16.3%	14.2%
Humana Health Plan, Inc.	14,155	13,061	8.4%	13.8%	12.8%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	18,049	20,074	-10.1%	17.6%	19.7%
United Healthcare of the Midwest, Inc.	40,676	40,877	-0.5%	39.6%	40.2%
Withdrawn HMOs and/or Product Lines	0	0	0.0%	0.0%	0.0%
TOTALS ³	102,653	101,667	1.0%	100.0%	100.0%

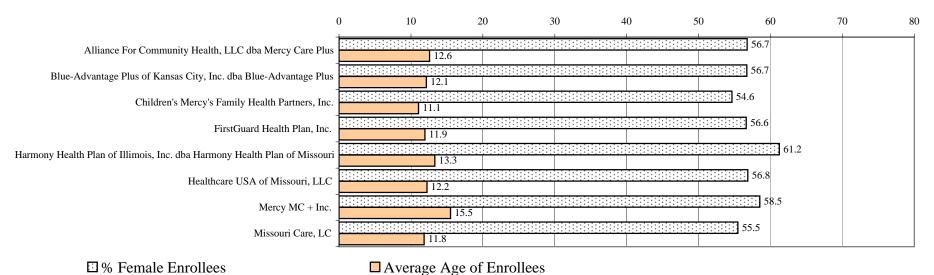
Medicaid	Medicaid	Enrollment	% Change in	Medicaid Market Share	
Health Maintenance Organization	12/31/06	12/31/05	Enrollment ⁶	12/31/06	12/31/05
Alliance For Community Health, LLC dba Mercy Care Plus	69,874	40,705	71.7%	19.7%	10.4%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	27,865	31,343	-11.1%	7.9%	8.0%
Children's Mercy's Family Health Partners, Inc.	40,903	44,151	-7.4%	11.5%	11.3%
FirstGuard Health Plan, Inc.	31,754	35,925	-11.6%	9.0%	9.2%
Harmony Health Plan of Illimois, Inc. dba Harmony Health Plan of Missouri	3,774	0	0.0%	1.1%	0.0%
Healthcare USA of Missouri, LLC	150,748	162,470	-7.2%	42.5%	41.5%
Mercy MC + Inc.	0	44,663	-100.0%	0.0%	11.4%
Missouri Care, LC	29,808	32,492	-8.3%	8.4%	8.3%
Withdrawn HMOs and/or Product Lines	0	0	0.0%	0.0%	0.0%
TOTALS	354,726	391,749	-9.5%	100.0%	100.0%

2006 Missouri Medicare & Medicaid Enrollment Demographics 5

Average Age of All Missouri Medicare Enrollees & Percent of All Missouri Medicare Enrollees Who Are Female



Average Age of All Missouri Medicaid Enrollees & Percent of All Missouri Medicaid Enrollees Who Are Female



74.3 58.9% average age of Medicaid enrollees

12.6

average % of Medicare enrollees who are Female

average age of Medicare enrollees

average % of Medicaid enrollees who are female

57.1%

2006 Year End Missouri Enrollment by Holding Company 5,7

includes Commercial, Medicare and Medicaid enrollment

,		Total E	nrollment	Market Share		
Holding Company	Affiliated HMO(s)	12/31/06	12/31/05	12/31/06	12/31/05	
Aetna, Inc.	Aetna Health, Inc.	13,791	18,346	1.5%	1.8%	
American Multispecialy Group, Inc.	Essence, Inc.	4,392	2,884	0.5%	0.3%	
	Blue Cross & Blue Shield of Kansas City					
Blue Cross and Blue Shield of Kansas City	Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	102,207	108,114	11.1%	10.9%	
	Good Health HMO, Inc. dba Blue-Care, Inc.					
Bush-O'Donnell & Co. Inc.	Alliance For Community Health, LLC dba Mercy Care Plus	69,874	40,705	7.6%	4.1%	
Centene Corporation	FirstGuard Health Plan, Inc.	31,754	35,925	3.4%	3.6%	
Children's Mercy Hospital	Children's Mercy's Family Health Partners, Inc.	40,903	44,151	4.4%	4.4%	
CICNA Company	CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	7.417	C 205	0.00/	0.60/	
CIGNA Corporation	CIGNA Healthcare of St. Louis, Inc.	7,417	6,205	0.8%	0.6%	
	Coventry Health Care of Kansas, Inc.					
Coventry Health Care, Inc.	Group Health Plan, Inc.	316,651	346,458	34.3%	34.9%	
	Healthcare USA of Missouri, LLC					
Cox Health	Cox Health Systems HMO, Inc.	7,999	5,498	0.9%	0.6%	
WellCare Health Plans, Inc.	Harmony Health Plan of Illimois, Inc. dba Harmony Health Plan of Missouri	3,774	0	0.4%	0.0%	
Heartland Health	Community Health Plan	10,212	16,910	1.1%	1.7%	
Humana, Inc.	Humana Health Plan, Inc.	27,003	31,812	2.9%	3.2%	
C' CM II II C	Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	57.072	112 201	6.20/	11 20/	
Sisters of Mercy Health System	Mercy MC + Inc.	57,973	112,391	6.3%	11.3%	
The Curators of the University of Missouri, Public Corporation	Missouri Care, LC	29,808	32,492	3.2%	3.3%	
United Health Group Inc.	United Healthcare of the Midwest, Inc.	66,392	75,901	7.2%	7.6%	
Wellpoint, Inc.	HealthLink HMO, Inc. dba HealthLink HMO ²	132,342	116,125	14.3%	11.7%	
Withdrawn HMOs and/or Product Lines	HMO Missouri, Inc. dba Blue Choice	0	0	0.0%	0.0%	
Totals		922,492	993,917	100.0%	100.0%	

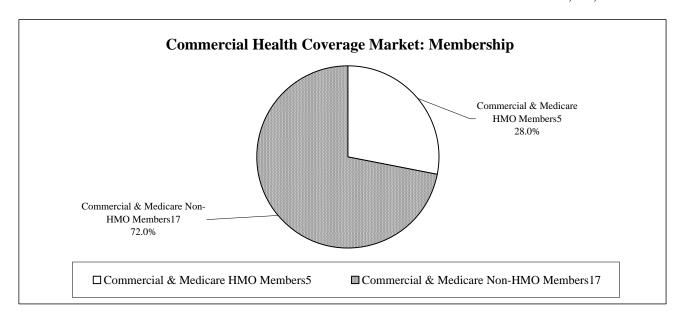
2006 Missouri Enrollment Market Share by Holding Company 5,7

includes Commercial, Medicare and Medicaid enrollment 2006 Total Year End Missouri Enrollment - 922,492 Bush-O'Donnell & Co. Inc. United Health Group Inc. Sisters of Mercy Health System 7.6% 7.2% 6.3% Blue Cross and Blue Shield of Kansas City Children's Mercy Hospital 11.1% 4.4% Centene Corporation 3.4% Wellpoint, Inc. The Curators of the University of 14.3% Missouri, Public Corporation 3.2% Humana, Inc. 2.9% All other Holding companies 5.2% Coventry Health Care, Inc. 34.3%

2006 HMO & Non-HMO Major Medical Health Plan Membership

includes Commercial and Medicare membership

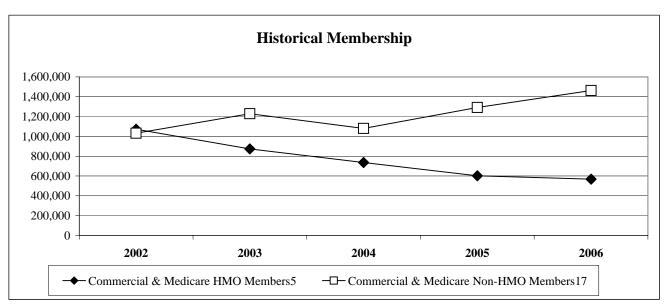
HMO & Non-HMO Major Medical Health PlanMembership in 2006	Membership M	larket Share
Commercial & Medicare HMO Members ⁵	567,766	28.0%
Commercial & Medicare Non-HMO Members ¹⁷	1,462,991	72.0%
TOTALS	2,030,757	



HMO & Non-HMO Historical Membership (2002 - 2006)

includes Commercial and Medicare membership

HMO & Non-HMO Historical Membership	2002	2003	2004	2005	2006
Commercial & Medicare HMO Members ⁵	1,072,243	873,720	735,484	602,168	567,766
Commercial & Medicare Non-HMO Members ¹⁷	1,032,325	1,228,977	1,080,520	1,292,426	1,462,991
TOTALS	2,104,568	2,102,697	1,816,004	1,894,594	2,030,757



Individual and Employer Group Comprehensive Medical Expense Information

Missouri Licensed HMOs

This information is broken down into four Enrollment Categories:

Individual – Coverage sold directly to individuals and their families

Small Employer (**2 - 50 Employees**) – As defined by the federal Health Insurance Portability and Accountability Act (HIPAA).

Small Employer (3 - 25 Employees) – As defined by Missouri Law at section 379.930.2(28) RSMo.

Large Employer/Union (over 50 Employees) – As defined by the federal Health Insurance Portability and Accountability Act (HIPAA).

Number of Employers – Not applicable on page 18, for individual coverage.

Number of Enrollees – Equals the number of subscribers plus all dependents.

Direct Premium Written – The amount charged when a subscriber contracts for insurance coverage before reinsurance has been ceded and/or assumed.

Direct Premium Earned – The amount of premium attributable to the coverage already provided in a given period before reinsurance has been ceded and/or assumed.

Direct Losses Paid – The sum of all payments made during the year for the benefit of insurance claimants, before reinsurance has been ceded and/or assumed. These payments include amounts paid in the current year for claims arising from coverage in prior years and exclude amounts which will be paid in future years for claims arising from the current year. Hence, this item is not a measure of actual cost of current coverages, but only of current cash flows.

Direct Losses Incurred – The sum of direct losses paid plus an estimate at the close of the year of the amounts to be paid in the future for all claims arising from the current and all prior years, minus the corresponding estimate made at the close of business for the preceding year. This includes estimated amounts for incurred-but-not-reported (IBNR) claims.

Medical Loss Ratio – Direct Losses Incurred divided by Direct Premiums Earned. In some cases, losses are allocated by the company across all markets, resulting in a consistent Medical Loss Ratio in all markets where the company has business.

Premium PMPM & Average PMPM – For the individual market, average premium per member, per month, is calculated by dividing total reported premium by total reported cumulative member months. For the group markets, average premium per member, per month, is calculated by assuming that every member reported at the end of the year was there for all 12 months of the year. Total premium is divided by the product of total membership times 12.

NOTE: The number of enrollees and employers is being reported as of December 31, 2006, while premium and loss information is being cumulatively reported for the entire calendar year of 2006. As a result, any company that did not have active enrollment at the end of the year may still have premium and loss information.

Individual Comprehensive Medical Expense Information ⁷

as of 12/31/06

	Number of	Cumulative	Direct	Direct	Direct	Direct	Medical	
Health Maintenance Organization	Enrollees	Member	Premiums	Premiums	Losses	Losses	Loss	Premium PMPM
	Ellionees	Months	Written	Earned	Paid	Incurred	Ratio	
Blue Cross & Blue Shield of Kansas City	0	1,594	\$426,108	\$426,108	\$544,833	\$420,489	98.7%	\$267.32
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	2	27	\$14,521	\$14,521	\$12,078	\$12,755	87.8%	\$537.81
CIGNA Healthcare of St. Louis, Inc.	1	15	\$3,751	\$3,751	\$3,081	\$3,054	81.4%	\$250.07
Good Health HMO, Inc. dba Blue-Care, Inc.	443	3,575	\$883,992	\$883,992	\$812,636	\$832,230	94.1%	\$247.27
Group Health Plan, Inc.	30	392	\$44,032	\$44,032	\$81,586	\$52,792	119.9%	\$112.33
HealthLink HMO, Inc. dba HealthLink HMO	61	732	\$39,296	\$39,296	\$32,913	\$36,646	93.3%	\$53.68
HMO Missouri, Inc. dba BlueChoice	2,923	39,493	\$12,971,509	\$12,971,509	\$10,273,015	\$9,992,872	77.0%	\$328.45
Humana Health Plan, Inc.	6	74	\$51,766	\$51,766	\$36,005	\$36,005	69.6%	\$699.54
All HMOs	3,466	45,902	\$14,434,975	\$14,434,975	\$11,796,147	\$11,386,843	78.9%	\$312.06

Large Employer Comprehensive Medical Expense Information ⁵

HIPAA Large Employer/Union Definition (over 50 employees)

	as of 12/31/06		Direct	Direct	Direct	Direct	Medical	Average
Health Maintenance Organization	Number of	Number of	Premiums	Premiums	Losses	Losses	Loss	Premium PMPM
	Employers	Enrollees	Written	Earned	Paid	Incurred	Ratio	
Aetna Health, Inc.	237	10,536	\$40,710,406	\$40,710,406	\$38,227,639	\$37,530,541	92.2%	\$321.99
Blue Cross & Blue Shield of Kansas City	34	19,210	\$84,400,000	\$84,256,000	\$79,717,000	\$77,075,000	91.5%	\$365.50
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	57	3,711	\$10,101,084	\$10,101,084	\$8,401,978	\$8,872,499	87.8%	\$226.83
CIGNA Healthcare of St. Louis, Inc.	49	3,703	\$13,891,296	\$13,891,296	\$11,410,313	\$11,309,720	81.4%	\$312.61
Community Health Plan	16	7,416	\$31,898,596	\$31,898,596	\$35,051,602	\$33,510,136	105.1%	\$358.44
Coventry Health Care of Kansas, Inc.	95	43,771	\$135,021,879	\$135,021,879	\$105,146,520	\$106,605,262	79.0%	\$257.06
Cox Health Systems HMO, Inc.	23	4,045	\$11,442,616	\$11,442,616	\$11,185,141	\$11,526,827	100.7%	\$235.74
Good Health HMO, Inc. dba Blue-Care, Inc.	114	42,494	\$108,440,000	\$108,184,000	\$96,028,000	\$97,949,000	90.5%	\$212.16
Group Health Plan, Inc.	181	65,361	\$226,358,601	\$226,358,601	\$201,994,247	\$196,609,440	86.9%	\$288.60
HealthLink HMO, Inc. dba HealthLink HMO	0	0	\$0	\$0	\$0	\$0	0.0%	\$0.00
HMO Missouri, Inc. dba Blue Choice	182	80,749	\$261,907,158	\$261,939,586	\$228,685,157	\$227,544,455	86.9%	\$270.32
Humana Health Plan, Inc.	352	15,355	\$61,409,905	\$61,409,905	\$51,324,025	\$52,707,014	85.8%	\$333.28
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	58	37,129	\$134,237,391	\$134,237,391	\$127,024,589	\$124,558,121	92.8%	\$301.29
United Healthcare of the Midwest, Inc.	15	25,283	\$120,467,286	\$120,474,049	\$101,718,941	\$95,684,357	79.4%	\$397.09
All HMOs	1,413	358,763	\$1,240,286,218	\$1,239,925,409	\$1,095,915,152	\$1,081,482,372	87.2%	\$288.01

Small Employer Comprehensive Medical Expense Information ⁵

HIPAA Small Employer Definition (2-50 Employees)

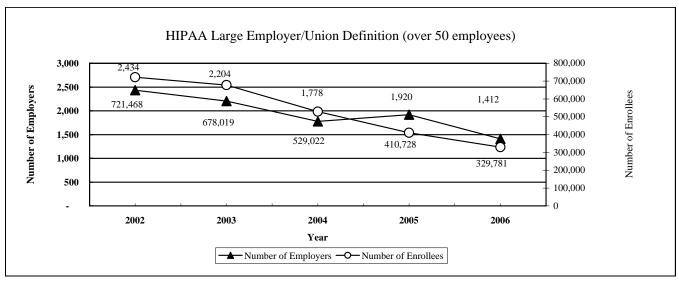
	as of 1	2/31/06	Direct	Direct	Direct	Direct	Medical	Average
Health Maintenance Organization	Number of	Number of	Premiums	Premiums	Losses	Losses	Loss	Premium PMPM
	Employers	Enrollees	Written	Earned	Paid	Incurred	Ratio	
Aetna Health, Inc.	125	1,751	\$6,133,884	\$6,133,884	\$4,946,984	\$4,786,401	78.0%	\$291.92
Blue Cross & Blue Shield of Kansas City	233	1,536	\$5,639,000	\$5,635,000	\$3,870,000	\$4,108,000	72.9%	\$305.72
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	0	\$0	\$0	\$0	\$0	0.0%	\$0.00
CIGNA Healthcare of St. Louis, Inc.	0	0	\$0	\$0	\$0	\$0	0.0%	\$0.00
Community Health Plan	144	2,734	\$9,639,958	\$9,639,958	\$9,549,722	\$9,129,040	94.7%	\$293.83
Coventry Health Care of Kansas, Inc.	1,670	23,665	\$59,159,690	\$59,159,690	\$41,148,031	\$42,571,325	72.0%	\$208.32
Cox Health Systems HMO, Inc.	130	3,309	\$9,362,141	\$9,362,141	\$9,151,479	\$9,431,040	100.7%	\$235.77
Good Health HMO, Inc. dba Blue-Care, Inc.	1,442	10,486	\$26,610,000	\$26,595,000	\$21,649,000	\$23,025,000	86.6%	\$211.35
Group Health Plan, Inc.	839	10,777	\$38,627,399	\$38,627,399	\$29,244,024	\$28,464,430	73.7%	\$298.69
HealthLink HMO, Inc. dba HealthLink HMO ²	2	34	\$9,824	\$9,824	\$8,228	\$9,162	93.3%	\$24.08
HMO Missouri, Inc. dba Blue Choice	3,989	48,590	\$123,216,851	\$123,241,451	\$97,387,936	\$97,038,405	78.7%	\$211.36
Humana Health Plan, Inc.	85	516	\$3,875,087	\$3,875,087	\$3,300,133	\$3,397,193	87.7%	\$625.82
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	219	2,795	\$9,025,566	\$9,025,566	\$6,685,505	\$6,555,691	72.6%	\$269.10
United Healthcare of the Midwest, Inc.	179	1,863	\$11,598,013	\$11,598,665	\$8,019,377	\$7,543,619	65.0%	\$518.82
All HMOs	9,057	108,056	\$302,897,413	\$302,903,665	\$234,960,419	\$236,059,307	77.9%	\$233.60

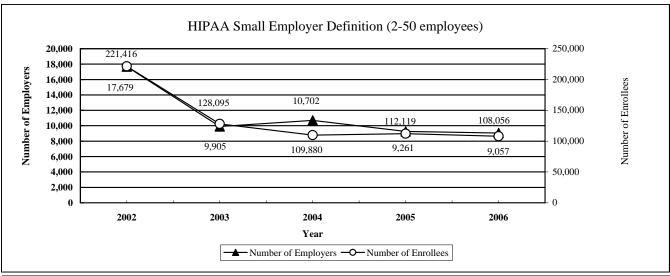
Small Employer Comprehensive Medical Expense Information ⁵

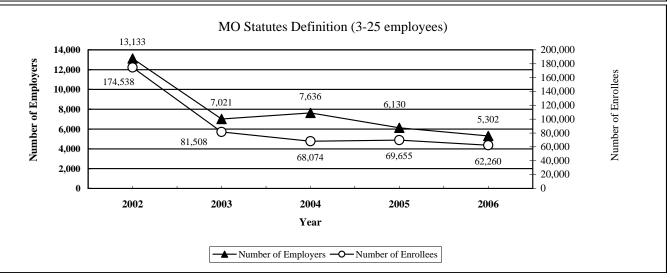
MO Statutes Small Employer Definition (3-25 Employees)

	as of 1	2/31/06	Direct	Direct	Direct	Direct	Medical	Average
Health Maintenance Organization	Number of Employers	Number of Enrollees	Premiums Written	Premiums Earned	Losses Paid	Losses Incurred	Loss Ratio	Premium PMPM
Aetna Health, Inc.	77	767	\$2,719,412	\$2,719,412	\$2,261,511	\$2,201,696	81.0%	\$295.46
Blue Cross & Blue Shield of Kansas City	131	829	\$2,967,000	\$2,965,000	\$2,214,000	\$2,351,000	79.3%	\$298.05
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	0	\$0	\$0	\$0	\$0	0.0%	\$0.00
CIGNA Healthcare of St. Louis, Inc.	0	0	\$0	\$0	\$0	\$0	0.0%	\$0.00
Community Health Plan	128	1,588	\$5,732,528	\$5,732,528	\$5,777,131	\$5,523,069	96.3%	\$300.83
Coventry Health Care of Kansas, Inc.	367	8,303	\$19,792,416	\$19,792,416	\$15,468,425	\$15,567,601	78.7%	\$198.65
Cox Health Systems HMO, Inc.	81	1,250	\$3,536,809	\$3,536,809	\$3,457,225	\$3,562,837	100.7%	\$235.79
Good Health HMO, Inc. dba Blue-Care, Inc.	822	6,044	\$14,810,000	\$14,803,000	\$11,504,000	\$12,240,000	82.7%	\$204.10
Group Health Plan, Inc.	631	7,141	\$29,403,004	\$29,403,004	\$19,095,612	\$18,586,557	63.2%	\$343.12
HealthLink HMO, Inc. dba HealthLink HMO ²	2	34	\$9,824	\$9,824	\$8,228	\$9,162	93.3%	\$24.08
HMO Missouri, Inc. dba Blue Choice	2,729	33,202	\$84,194,074	\$84,210,883	\$66,545,177	\$66,306,342	78.7%	\$211.36
Humana Health Plan, Inc.	57	268	\$1,809,463	\$1,809,463	\$1,866,056	\$1,916,577	105.9%	\$562.64
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	139	1,597	\$5,157,466	\$5,157,466	\$4,011,303	\$3,933,414	76.3%	\$269.12
United Healthcare of the Midwest, Inc.	138	1,237	\$7,824,096	\$7,824,535	\$5,409,924	\$5,088,975	65.0%	\$527.12
All HMOs	5,302	62,260	\$177,956,091	\$177,964,339	\$137,618,592	\$137,287,230	77.1%	\$238.20

5 Year Large and Small Employer Coverage Trends 1







HMO Financial Information

The tables and charts in this section describe the financial operations of health maintenance organizations licensed and active in Missouri in 2006. The data is specific to the State of Missouri.

The first portion of the section pertains to the HMOs' Missouri market activities including:

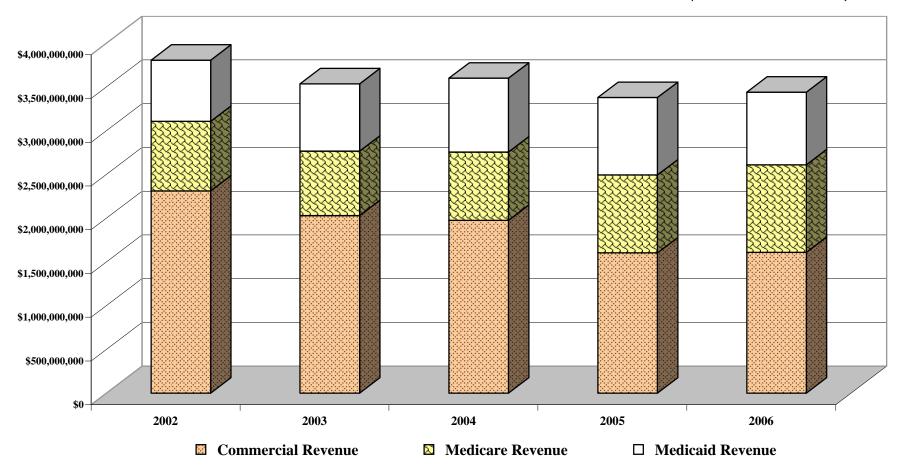
- Total Missouri premium by payment category (Commercial, Medicare, and Medicaid revenues) from 2002 to 2006;
- Missouri market shares by HMO and by holding company; and
- Commercial premiums per member per month (PMPM).

The second half of this section focuses on the HMOs' nationwide business experience. Core items are presented from each HMO's financial statement.

In addition, three tables depicting the business experience of the HMOs indicate the relative liquidity, efficiency and performance of each HMO. Included in these indicators are medical loss and administrative expense ratios, which are commonly tracked as measures of an HMO's cost-management effectiveness. Note that these ratios and indicators are dependent upon the model type, length of time in operations and accounting practices. If necessary, adjustments have been made (and noted) to maintain data comparability.

Though these ratios and indicators have been commonly accepted and often referred to in industry analyses, no benchmarks or target values have been established. The values shown for any one HMO relative to another are not meant to be interpreted as an endorsement or rating by the department. The information is intended to serve only as a basis for comparison, using commonly accepted industry measures.

Year End Missouri Premium Related Revenue Totals (2002 - 2006) 4



Missouri Premium Related Revenue Totals and % Change¹³

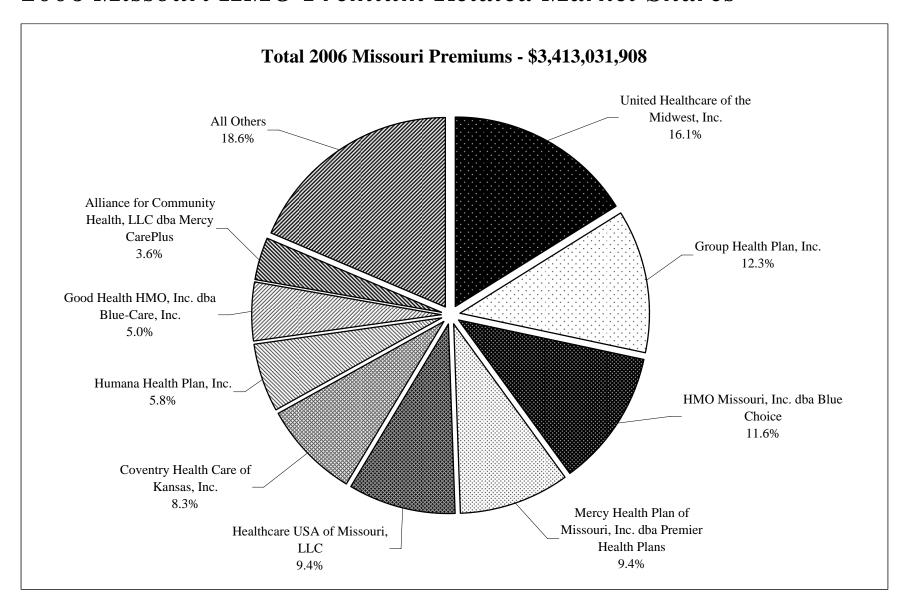
Table of the first terms and the following that for the first terms and the first terms are the first terms and the first terms and the first terms and the first terms are the first terms are the first terms are the first terms are the first terms and the first terms are the first term											
	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶		
Commercial Revenue	\$2,311,942,386	\$2,029,833,615	-12.2%	\$1,975,374,683	-2.7%	\$1,603,071,204	-18.8%	\$1,609,932,208	0.4%		
Medicare Revenue ³	\$794,680,084	\$736,302,901	-7.3%	\$780,728,897	6.0%	\$890,486,448	14.1%	\$999,928,985	12.3%		
Medicaid Revenue	\$699,509,322	\$769,072,011	9.9%	\$844,582,928	9.8%	\$885,092,454	4.8%	\$830,626,305	-6.2%		
Total Premium Revenue	\$3,806,131,792	\$3,535,208,527	-7.1%	\$3,600,686,508	1.9%	\$3,378,650,106	-6.2%	\$3,440,487,498	1.8%		

2006 Missouri HMO Premium Related Data 7

in descending order of 2006 Missouri Market Share

Health Maintenance Organization	Missouri Market Share	Missouri Commercial Premiums	Missouri Medicare Premiums ³	Missouri Medicaid Premiums	Total Missouri Premiums	% Change in Premium Related Revenues (2005-2006)6
United Healthcare of the Midwest, Inc.	16.1%	\$141,028,603	\$414,405,899	\$0	\$555,434,502	1.5%
Group Health Plan, Inc.	12.3%	\$262,911,772	\$160,060,040	\$0	\$422,971,812	-2.8%
HMO Missouri, Inc. dba Blue Choice	11.6%	\$398,152,546	\$0	\$0	\$398,152,546	16.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	9.4%	\$143,262,957	\$179,479,387	\$0	\$322,742,344	-15.3%
Healthcare USA of Missouri, LLC	9.4%	\$0	\$0	\$324,586,616	\$324,586,616	-5.7%
Coventry Health Care of Kansas, Inc.	8.3%	\$200,897,871	\$86,219,168	\$0	\$287,117,039	6.1%
Humana Health Plan, Inc.	5.8%	\$68,083,625	\$130,804,109	\$0	\$198,887,734	24.2%
Good Health HMO, Inc. dba Blue-Care, Inc.	5.0%	\$172,053,508	\$0	\$0	\$172,053,508	17.3%
Alliance for Community Health, LLC dba Mercy CarePlus	3.6%	\$0	\$0	\$124,469,611	\$124,469,611	44.5%
Blue Cross & Blue Shield of Kansas City	2.6%	\$90,316,851	\$0	(\$34,567)	\$90,282,284	-34.1%
Children's Mercy's Family Health Partners, Inc.	2.8%	\$0	\$0	\$97,080,424	\$97,080,424	-11.6%
FirstGuard Health Plan, Inc.	2.3%	\$0	\$0	\$79,781,752	\$79,781,752	-10.0%
Missouri Care, LC	2.2%	\$0	\$0	\$76,281,123	\$76,281,123	-1.8%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	2.1%	\$0	\$0	\$72,828,134	\$72,828,134	97.9%
Community Health Plan	1.2%	\$41,538,554	\$0	\$0	\$41,538,554	-30.3%
Mercy MC + Inc.	1.5%	\$0	\$0	\$52,054,682	\$52,054,682	-0.4%
Aetna Health, Inc.	1.4%	\$46,830,469	\$0	\$0	\$46,830,469	-18.0%
Essence, Inc.	0.8%	\$0	\$28,960,382	\$0	\$28,960,382	128.0%
Cox Health Systems HMO, Inc.	0.6%	\$20,804,757	\$0	\$0	\$20,804,757	75.0%
CIGNA Healthcare of St. Louis, Inc.	0.4%	\$13,895,047	\$0	\$0	\$13,895,047	1.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missour	0.3%	\$10,106,528	\$0	\$0	\$10,106,528	36.8%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0.1%	\$0	\$0	\$3,578,530	\$3,578,530	0.0%
HealthLink HMO, Inc. dba HealthLink HMO ²	0.0%	\$49,120	\$0	\$0	\$49,120	-23.1%
All HMOs with Missouri Premiums in 2006	100.0%	\$1,609,932,208	\$999,928,985	\$830,626,305	\$3,440,487,498	1.8%

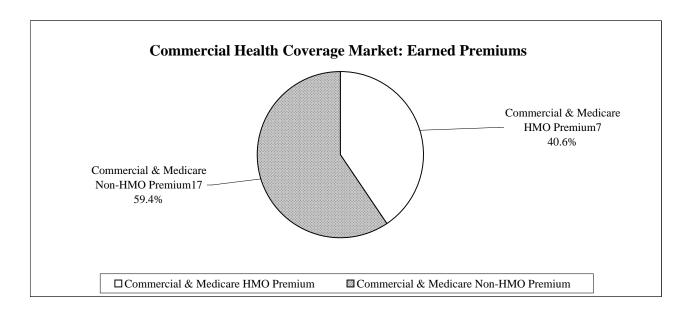
2006 Missouri HMO Premium Related Market Shares 7



2006 HMO & Non-HMO Major Medical Health Plan Premium

includes Commercial and Medicare premium

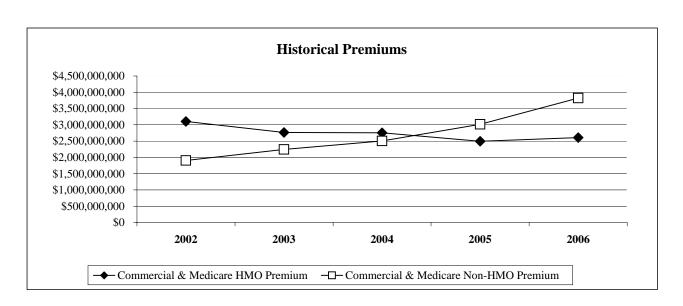
HMO & Non-HMO Major Medical Health Plans Premiums in 2006	Premiums	Market Share
Commercial & Medicare HMO Premium ⁷	\$2,609,861,193	40.6%
Commercial & Medicare Non-HMO Premium ¹⁷	\$3,822,095,422	59.4%
TOTALS	\$6,431,956,615	



HMO & Non-HMO Historical Premium (2002 - 2006)

includes Commercial and Medicare premium

HMO & Non-HMO Premium Membership	2002	2003	2004	2005	2006
Commercial & Medicare HMO Premium ⁴	\$3,106,622,470	\$2,766,136,516	\$2,756,103,580	\$2,493,557,652	\$2,609,861,193
Commercial & Medicare Non-HMO Premium	n ¹⁷ \$1,907,912,086	\$2,243,368,901	\$2,503,901,397	\$3,018,019,815	\$3,822,095,422
TOTALS	\$5,014,534,556	\$5,009,505,417	\$5,260,004,977	\$5,511,577,467	\$6,431,956,615



Top 5 Market Share HMOs by Year 4

2002 United Healthcare of the Midwest, Inc.

Mercy Health Plan of Missouri, Inc. dba Premier Health Plans Group Health Plan, Inc.

Coventry Health Care of Kansas, Inc.

Healthcare USA of Missouri, LLC

2003 United Healthcare of the Midwest, Inc.

Mercy Health Plan of Missouri, Inc. dba Premier Health Plans Group Health Plan, Inc.

Healthcare USA of Missouri, LLC

Coventry Health Care of Kansas, Inc.

2004 United Healthcare of the Midwest, Inc.

Group Health Plan, Inc.

Mercy Health Plan of Missouri, Inc. dba Premier Health Plans

Healthcare USA of Missouri, LLC

HMO Missouri, Inc. dba Blue Choice

2005 United Healthcare of the Midwest, Inc.

Group Health Plan, Inc.

Mercy Health Plan of Missouri, Inc. dba Premier Health Plans

Healthcare USA of Missouri, LLC

HMO Missouri, Inc. dba Blue Choice

2006 United Healthcare of the Midwest, Inc.

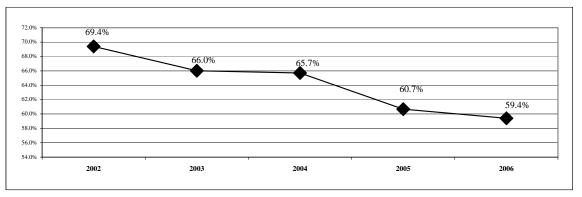
Group Health Plan, Inc.

HMO Missouri, Inc. dba Blue Choice

Mercy Health Plan of Missouri, Inc. dba Premier Health Plans

Healthcare USA of Missouri, LLC

Historical Missouri Market Concentration for the Top 5 HMOs Based on Premium



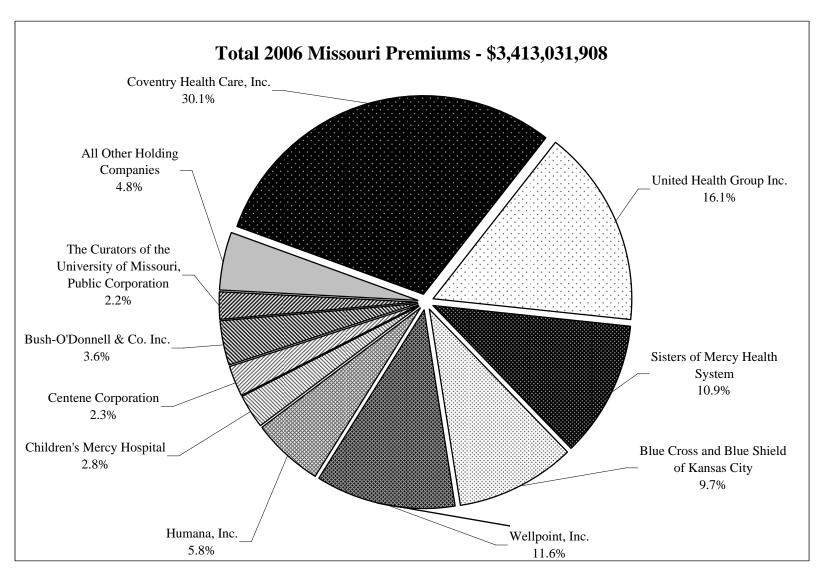
2006 Missouri HMO Premium Related Data by Holding Company 7,15

in descending order of 2006 Missouri Market Share

Holding Companies	Missouri Market Share	Missouri Commercial Premiums	Missouri Medicare Revenue ³	Missouri Medicaid Revenue	Total MO Premium Related Revenues	% Change in Premium Related Revenues (2005-2006) ⁶
Coventry Health Care, Inc.	30.1%	\$463,809,643	\$246,279,208	\$324,586,616	\$1,034,675,467	-1.5%
United Health Group Inc.	16.1%	\$141,028,603	\$414,405,899	\$0	\$555,434,502	1.5%
Sisters of Mercy Health System	10.9%	\$143,262,957	\$179,479,387	\$52,054,682	\$374,797,026	-13.5%
Blue Cross and Blue Shield of Kansas City	9.7%	\$262,370,359	\$0	\$72,793,567	\$335,163,926	4.6%
Wellpoint, Inc.	11.6%	\$398,201,666	\$0	\$0	\$398,201,666	16.2%
Humana, Inc.	5.8%	\$68,083,625	\$130,804,109	\$0	\$198,887,734	24.2%
Children's Mercy Hospital	2.8%	\$0	\$0	\$97,080,424	\$97,080,424	-11.6%
Centene Corporation	2.3%	\$0	\$0	\$79,781,752	\$79,781,752	-10.0%
Bush-O'Donnell & Co. Inc.	3.6%	\$0	\$0	\$124,469,611	\$124,469,611	44.5%
The Curators of the University of Missouri, Public Corporation	2.2%	\$0	\$0	\$76,281,123	\$76,281,123	-1.8%
Heartland Health	1.2%	\$41,538,554	\$0	\$0	\$41,538,554	-30.3%
Aetna, Inc.	1.4%	\$46,830,469	\$0	\$0	\$46,830,469	-18.0%
CIGNA Corporation	0.7%	\$24,001,575	\$0	\$0	\$24,001,575	13.5%
Cox Health	0.6%	\$20,804,757	\$0	\$0	\$20,804,757	75.0%
WellCare Health Plans, Inc.	0.1%	\$0	\$0	\$3,578,530	\$3,578,530	N/A
American Multispecialty Group, Inc.	0.8%	\$0	\$28,960,382	\$0	\$28,960,382	128.0%
All HMO Subsidiaries with MO Premiums in 2006	100.0%	\$1,609,932,208	\$999,928,985	\$830,626,305	\$3,440,487,498	1.8%

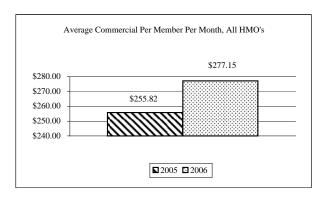
2006 Missouri HMO Premium Based Market Shares 7,15

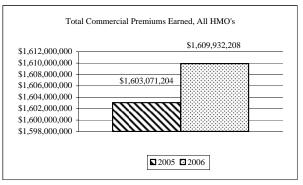
by Holding Company

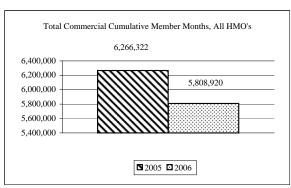


Missouri Commercial Premiums Per Member Per Month 7

		mmercial Pre nber Per Mor		Comn Premium		Commercial Cumulative Member Months	
Health Maintenance Organization	2006	2005	% Change ⁶	2006	2005	2006	2005
Aetna Health, Inc.	\$263.05	\$252.26	4.3%	\$46,830,469	\$57,088,353	178,026	226,309
Blue Cross & Blue Shield of Kansas City	\$288.09	\$261.92	10.0%	\$90,316,851	\$98,363,115	313,506	375,540
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$259.55	\$236.70	9.7%	\$10,106,528	\$7,387,206	38,939	31,209
CIGNA Healthcare of St. Louis, Inc.	\$310.41	\$294.48	5.4%	\$13,895,047	\$13,752,354	44,763	46,700
Community Health Plan	\$323.99	\$295.29	9.7%	\$41,538,554	\$59,614,217	128,210	201,883
Coventry Health Care of Kansas, Inc.	\$252.31	\$242.27	4.1%	\$200,897,871	\$176,873,214	796,231	730,068
Cox Health Systems HMO, Inc.	\$234.77	\$236.23	-0.6%	\$20,804,757	\$11,889,495	88,618	50,331
Good Health HMO, Inc. dba Blue-Care, Inc.	\$301.32	\$278.90	8.0%	\$172,053,508	\$146,720,815	570,999	526,067
Group Health Plan, Inc.	\$261.19	\$244.80	6.7%	\$262,911,772	\$313,937,528	1,006,578	1,282,436
HealthLink HMO, Inc. dba HealthLink HMO ²	\$43.09	\$61.34	-29.8%	\$49,120	\$63,860	1,140	1,041
HMO Missouri, Inc. dba Blue Choice	\$251.89	\$235.95	6.8%	\$398,152,546	\$342,715,454	1,580,633	1,452,464
Humana Health Plan, Inc.	\$493.66	\$256.52	92.4%	\$68,083,625	\$47,832,921	137,915	186,467
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$280.40	\$259.56	8.0%	\$143,262,957	\$154,101,357	510,924	593,700
United Healthcare of the Midwest, Inc.	\$341.94	\$315.19	8.5%	\$141,028,603	\$172,729,643	412,438	548,013
Withdrawn HMO's	\$0.00	\$258.02	0.0%	\$0	\$1,672	0	14,094
All HMOs with Missouri Premiums in Each Year	\$277.15	\$255.82	8.3%	\$1,609,932,208	\$1,603,071,204	\$5,808,920	\$6,266,322

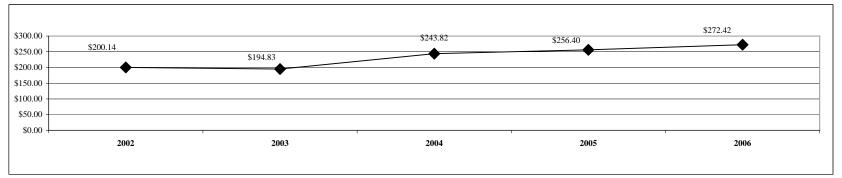






Missouri Commercial Premiums Per Member Per Month (2002 - 2006) ⁴

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006)
Aetna Health, Inc.	\$173.03	\$215.91	\$231.59	\$252.26	\$263.05	52.0%
Blue Cross & Blue Shield of Kansas City	\$192.71	\$219.33	\$236.91	\$261.92	\$288.09	49.5%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$192.43	\$238.83	\$237.97	\$236.70	\$259.55	34.9%
CIGNA Healthcare of St. Louis, Inc.	\$254.45	\$289.52	\$332.68	\$294.48	\$310.41	22.0%
Community Health Plan	\$216.27	\$243.31	\$271.94	\$295.29	\$323.99	49.8%
Coventry Health Care of Kansas, Inc.	\$157.80	\$209.38	\$230.57	\$242.27	\$252.31	59.9%
Cox Health Systems HMO, Inc.	\$201.47	\$242.51	\$241.32	\$236.23	\$234.77	16.5%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$222.87	\$235.66	\$260.52	\$278.90	\$301.32	35.2%
Group Health Plan, Inc.	\$223.66	\$202.83	\$221.97	\$244.80	\$261.19	16.8%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$175.69	\$91.25	\$63.81	\$61.34	\$43.09	-75.5%
HMO Missouri, Inc. dba Blue Choice	\$178.02	\$210.14	\$226.64	\$235.95	\$251.89	41.5%
Humana Health Plan, Inc.	\$192.25	\$224.44	\$325.90	\$256.52	\$294.59	53.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$192.29	\$215.64	\$243.12	\$259.56	\$280.40	45.8%
United Healthcare of the Midwest, Inc.	\$211.62	\$146.30	\$281.97	\$315.19	\$341.94	61.6%
Withdrawn HMO's	\$196.20	\$221.52	\$258.02	\$0.00	\$0.00	-100.0%
All HMOs with Missouri Premiums in Each Year	\$200.14	\$194.83	\$243.82	\$256.40	\$272.42	36.1%



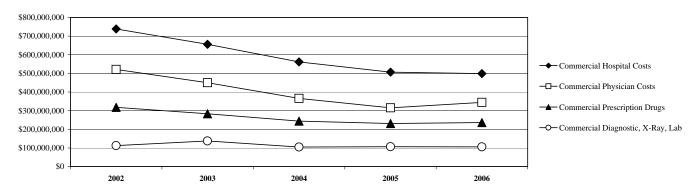
Missouri HMO Cost Comparisons

Cost data are collected quarterly for all HMOs. All cost data are from the Annual Managed Care Supplemental Data Filing, Cost of Services Table for 2006.

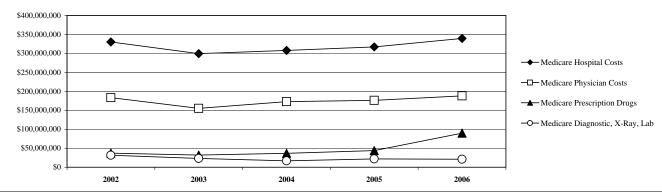
This information shows how dollars are spent on different categories of health care. Historically, hospital costs represent the largest percentage of all medical costs. Partly because of its incentives to get preventive care before hospitalization is necessary, managed care was promoted as the most effective solution for addressing rapidly rising medical costs found during the 1970s to the early 1990s. As the data on these pages show, Missouri's commercial HMOs spend proportionally more on pharmacy and outpatient physician care and proportionally less on inpatient hospital care compared to Medicare and Medicaid HMOs.

In recent years, rising pharmaceutical costs have received considerable attention. While dramatic increases have occurred in drug-related spending, health policy analysts tend to see pharmaceutical spending as an important 'release valve' slowing the rising cost of hospital care. (See "Outpatient Prescription Drug Expenses in the U.S. Community Population, 2003, Medical Expenditure Panel Survey Chartbook No. 16" published by the U.S. Department of Health and Human Services, Agency for Healthcare Research and Quality.) In fact, some HMOs actually spend more on prescription drugs than on inpatient hospital costs.

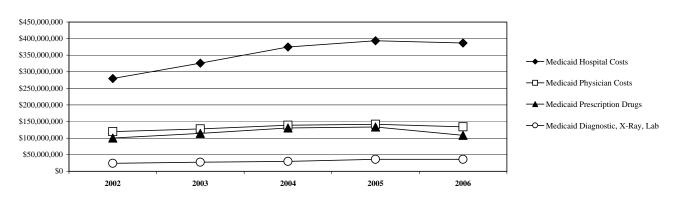
Costs of Services by Product Type 1



Commercial	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶
Hospital Costs ¹⁰	\$738,369,469	\$655,587,650	-11.2%	\$560,960,191	-14.4%	\$506,378,563	-9.7%	\$498,911,048	-1.5%
Physician Costs	\$521,146,632	\$449,623,017	-13.7%	\$365,703,511	-18.7%	\$315,438,850	-13.7%	\$344,502,568	9.2%
Prescription Drugs	\$317,743,007	\$283,277,423	-10.8%	\$243,529,434	-14.0%	\$230,908,467	-5.2%	\$235,866,379	2.1%
Diagnostic, X-Ray, Lab	\$112,687,420	\$137,525,076	22.0%	\$105,132,004	-23.6%	\$106,450,564	1.3%	\$105,574,857	-0.8%

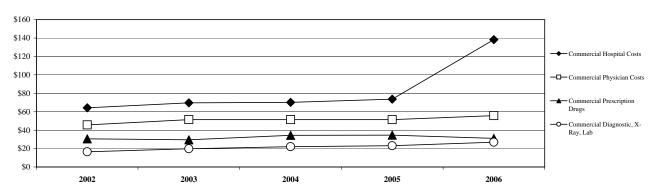


Medicare ³	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶
Hospital Costs ¹⁰	\$329,878,110	\$299,195,973	-9.3%	\$307,842,386	2.9%	\$316,903,319	2.9%	\$339,120,315	7.0%
Physician Costs	\$183,181,283	\$155,059,713	-15.4%	\$172,803,381	11.4%	\$176,066,876	1.9%	\$187,862,338	6.7%
Prescription Drugs	\$37,155,093	\$31,887,499	-14.2%	\$36,479,475	14.4%	\$43,917,932	20.4%	\$89,650,669	104.1%
Diagnostic, X-Ray, Lab	\$31,593,281	\$23,286,057	-26.3%	\$16,957,007	-27.2%	\$21,835,715	28.8%	\$21,133,155	-3.2%

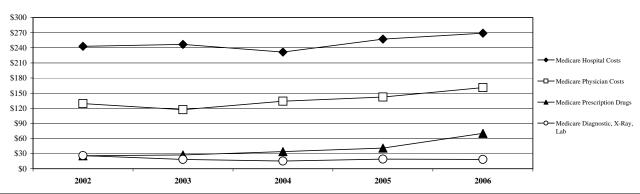


Medicaid	2002	2003	% Change	2004	% Change	2005	% Change	2006	% Change
Medicala	2002	2003	$(2002-2003)^6$	2004	$(2003-2004)^6$	2003	$(2004-2005)^6$	2000	$(2005-2006)^6$
Hospital Costs ¹⁰	\$279,686,508	\$326,096,288	16.6%	\$374,828,300	14.9%	\$393,643,399	5.0%	\$386,939,973	-1.7%
Physician Costs	\$119,422,078	\$127,805,126	7.0%	\$138,838,492	8.6%	\$141,593,784	2.0%	\$134,175,815	-5.2%
Prescription Drugs	\$100,538,749	\$114,097,405	13.5%	\$130,652,467	14.5%	\$133,413,695	2.1%	\$108,477,526	-18.7%
Diagnostic, X-Ray, Lab	\$23,936,622	\$27,524,011	15.0%	\$30,047,959	9.2%	\$36,071,974	20.0%	\$36,244,590	0.5%

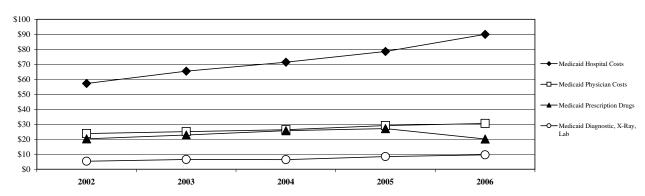
Cost Per Member Per Month by Product Type 1



Commercial	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶
Hospital Costs ¹⁰	\$64.28	\$69.75	8.5%	\$70.19	0.6%	\$73.64	4.9%	\$138.29	87.8%
Physician Costs	\$45.63	\$51.48	12.8%	\$51.37	-0.2%	\$51.50	0.2%	\$55.80	8.4%
Prescription Drugs	\$30.62	\$29.56	-3.5%	\$34.44	16.5%	\$34.57	0.4%	\$31.17	-9.8%
Diagnostic, X-Ray, Lab	\$16.52	\$19.84	20.1%	\$22.02	11.0%	\$23.06	4.7%	\$26.89	16.6%



Medicare ³	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶
Hospital Costs ¹⁰	\$242.98	\$246.67	1.5%	\$231.55	-6.1%	\$257.02	11.0%	\$268.92	4.6%
Physician Costs	\$129.16	\$117.22	-9.2%	\$133.99	14.3%	\$142.24	6.2%	\$160.86	13.1%
Prescription Drugs	\$25.82	\$27.22	5.4%	\$34.09	25.2%	\$40.94	20.1%	\$70.14	71.3%
Diagnostic, X-Ray, Lab	\$26.15	\$18.50	-29.3%	\$15.23	-17.7%	\$19.00	24.8%	\$18.45	-2.9%



Medicaid	2002	2003	% Change (2002-2003) ⁶	2004	% Change (2003-2004) ⁶	2005	% Change (2004-2005) ⁶	2006	% Change (2005-2006) ⁶	
Hospital Costs ¹⁰	\$57.24	\$65.47	14.4%	\$71.40	9.1%	\$78.52	10.0%	\$90.02	14.6%	
Physician Costs	\$23.76	\$25.12	5.7%	\$26.34	4.9%	\$29.10	10.5%	\$30.52	4.9%	
Prescription Drugs	\$20.30	\$22.85	12.6%	\$25.69	12.4%	\$27.11	5.5%	\$20.22	-25.4%	
Diagnostic, X-Ray, Lab	\$5.34	\$6.48	21.3%	\$6.44	-0.6%	\$8.40	30.4%	\$9.59	14.1%	

2006 Missouri Costs of Services for Commercial Business

HMO Name	Prescription, item Hospital	Interior Continues	Only it of the state of the sta	H. M. S.	Chir. Room	Prostle Sisis	Indalien Ses & Expenses	Onlynic (Monta) Realth	Diagnosic N. McNal Healt	X.Ray. Laharin	Total Other	Total Costs	Polition Costs	A Action Costs	ites (
Aetna Health, Inc.	\$8,726,932	\$3,732,392	\$7,640,611	\$900,831	\$4,924,258	\$1,325,093	\$186,458	\$0	\$335,519	\$78,589	\$7,423,177	\$9,556,029	\$44,829,890	\$336,598	\$44,493,292
Blue Cross & Blue Shield of Kansas City	\$13,971,106	\$10,142,504	\$14,213,179	\$3,587,354	\$18,682,452	\$4,969,113	\$475,267	\$94,804	\$429,498	\$1,720,017	\$10,574,045	\$1,506,413	\$80,365,752	\$1,897,347	\$78,468,405
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$1,753,237	\$1,178,105	\$1,391,226	\$54,255	\$1,321,565	\$473,144	\$6,766	\$373	\$134,763	\$194,830	\$1,131,724	\$122,409	\$7,762,399	\$405,842	\$7,356,557
CIGNA Healthcare of St. Louis, Inc.	\$1,821,253	\$1,737,958	\$2,896,340	\$42,447	\$1,991,192	\$463,260	\$18,228	\$3,264	\$112,900	\$284,551	\$1,298,608	\$231,145	\$10,901,145	\$492,354	\$10,408,791
Community Health Plan	\$8,778,060	\$5,961,436	\$4,735,317	\$1,500,008	\$5,754,213	\$1,722,204	\$257,731	\$0	\$269,946	\$128,963	\$7,292,837	\$1,065,828	\$37,466,543	\$185,890	\$37,280,653
Coventry Health Care of Kansas, Inc.	\$35,809,691	\$26,175,110	\$25,304,611	\$9,077,774	\$41,926,826	\$8,112,756	\$472,921	\$38,663	\$1,200,149	\$1,971,933	\$1,478,740	\$1,199,498	\$152,768,672	\$4,705,875	\$148,062,797
Cox Health Systems HMO, Inc.	\$4,379,152	\$4,011,371	\$3,383,130	\$1,196,353	\$3,631,140	\$776,356	\$67,139	\$0	\$6,052	\$50,140	\$1,009,458	\$544,340	\$19,054,631	\$15,232	\$19,039,399
Good Health HMO, Inc. dba Blue-Care, Inc.	\$22,549,591	\$17,773,091	\$35,217,214	\$6,496,540	\$33,278,957	\$9,124,986	\$1,407,615	\$102,461	\$738,521	\$3,335,769	\$17,546,073	\$2,598,348	\$150,169,166	\$3,509,459	\$146,659,707
Group Health Plan, Inc.	\$51,681,304	\$47,427,161	\$40,358,113	\$11,218,923	\$54,149,192	\$8,552,415	\$764,426	\$0	\$915,064	\$1,944,512	\$3,304,388	\$4,532,835	\$224,848,333	\$4,894,266	\$219,954,066
HealthLink HMO, Inc. dba HealthLink HMO	\$917,296	\$1,022	\$33,335	\$25,333	\$31,531	\$5,585	\$2,207	\$0	\$0	\$2,451	\$65,342	\$9,435	\$1,093,536	\$7,806	\$1,085,730
HMO Missouri, Inc. dba Blue Choice	\$63,232,336	\$39,822,528	\$65,145,355	\$13,412,902	\$66,652,201	\$12,195,596	\$1,968,176	\$0	\$2,366,238	\$2,968,407	\$33,143,077	\$17,213,348	\$318,120,164	\$3,911,092	\$314,209,071
Humana Health Plan, Inc.	\$5,719,597	\$5,394,829	\$7,440,830	\$2,588,994	\$10,458,262	\$1,224,962	\$80,012	\$0	\$474,624	\$596,985	\$4,354,483	\$2,904,961	\$41,238,539	\$1,142,069	\$40,096,470
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$28,822,447	\$23,196,142	\$20,055,254	\$6,982,765	\$32,646,063	\$3,130,989	\$560,741	\$15	\$571,869	\$321,960	\$11,903,347	\$2,034,383	\$130,225,974	\$251,657	\$129,974,317
United Healthcare of the Midwest, Inc.	\$7,577,006	\$3,620,549	\$8,051,864	\$2,263,017	\$9,707,221	\$921,384	\$501,184	\$0	\$472,693	\$472,693	\$5,049,559	\$1,702,458	\$40,339,629	\$1,177,999	\$39,161,630
Totals	\$255,739,008	\$190,174,198	\$235,866,379	\$59,347,496	\$285,155,072	\$52,997,842	\$6,768,871	\$239,579	\$8,027,837	\$14,071,801	\$105,574,857	\$45,221,430	\$1,259,184,372	\$22,933,487	\$1,236,250,885

2006 Missouri Per Member Per Month Costs for Commercial Business

Innation Hospital	Arescription , lient Hospital	Innatica Ancara Ancara Innatica Charles Charle	Only it	A A A Sicial Signal Sig	Chir. Roan	Prositic Visits	Inpatien Ses & Expenses	Onpair Acalal Health	Diagnostic	* A. Ray. Lahola	O _{Her}	Total Costs	Total Splight Costs	Medical Costs	L ₆₃₅
												$\overline{}$			
Aetna Health, Inc.	\$47.66	\$20.38	\$41.72	\$4.92	\$26.89	\$7.24	\$1.02	\$0.00	\$1.83	\$0.43	\$40.54	\$52.18	\$244.81	\$1.84	\$242.97
Blue Cross & Blue Shield of Kansas City	\$44.55	\$32.34	\$45.32	\$11.44	\$59.57	\$15.84	\$1.52	\$0.30	\$1.37	\$5.48	\$33.72	\$4.80	\$256.25	\$6.05	\$250.20
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$45.45	\$30.54	\$36.06	\$1.41	\$34.26	\$12.26	\$0.18	\$0.01	\$3.49	\$5.05	\$29.34	\$3.17	\$201.21	\$10.52	\$190.69
CIGNA Healthcare of St. Louis, Inc.	\$40.93	\$39.06	\$65.09	\$0.95	\$44.75	\$10.41	\$0.41	\$0.07	\$2.54	\$6.39	\$29.18	\$5.19	\$244.99	\$11.06	\$233.92
Community Health Plan	\$66.54	\$45.19	\$35.90	\$11.37	\$43.62	\$13.06	\$1.95	\$0.00	\$2.05	\$0.98	\$55.28	\$8.08	\$284.02	\$1.41	\$282.61
Coventry Health Care of Kansas, Inc.	\$45.01	\$32.90	\$31.81	\$11.41	\$52.70	\$10.20	\$0.59	\$0.05	\$1.51	\$2.48	\$1.86	\$1.51	\$192.01	\$5.91	\$186.10
Cox Health Systems HMO, Inc.	\$46.00	\$42.14	\$35.54	\$12.57	\$38.14	\$8.16	\$0.71	\$0.00	\$0.06	\$0.53	\$10.60	\$5.72	\$200.16	\$0.16	\$200.00
Good Health HMO, Inc. dba Blue-Care, Inc.	\$39.51	\$31.14	\$61.71	\$11.38	\$58.31	\$15.99	\$2.47	\$0.18	\$1.29	\$5.85	\$30.74	\$4.55	\$263.13	\$6.15	\$256.98
Group Health Plan, Inc.	\$51.72	\$47.47	\$40.39	\$11.23	\$54.19	\$8.56	\$0.77	\$0.00	\$0.92	\$1.95	\$3.31	\$4.54	\$225.03	\$4.90	\$220.13
HealthLink HMO, Inc. dba HealthLink HMO ²	\$788.06	\$0.88	\$28.64	\$21.76	\$27.09	\$4.80	\$1.90	\$0.00	\$0.00	\$2.11	\$56.14	\$8.11	\$939.46	\$6.71	\$932.76
HMO Missouri, Inc. dba Blue Choice	\$40.01	\$25.20	\$41.22	\$8.49	\$42.17	\$7.72	\$1.25	\$0.00	\$1.50	\$1.88	\$20.97	\$10.89	\$201.27	\$2.47	\$198.80
Humana Health Plan, Inc.	\$35.14	\$33.14	\$45.72	\$15.91	\$64.25	\$7.53	\$0.49	\$0.00	\$0.00	\$3.67	\$26.75	\$17.85	\$253.36	\$7.02	\$246.35
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$56.58	\$45.53	\$39.37	\$13.71	\$64.08	\$6.15	\$1.10	\$0.00	\$1.12	\$0.63	\$23.37	\$3.99	\$255.63	\$0.49	\$255.13
United Healthcare of the Midwest, Inc.	\$21.93	\$10.48	\$23.31	\$6.55	\$28.10	\$2.67	\$1.45	\$0.00	\$1.37	\$1.37	\$14.62	\$4.93	\$116.78	\$3.41	\$113.37
Averages	\$97.79	\$31.17	\$40.84	\$10.22	\$45.58	\$9.33	\$1.13	\$0.04	\$1.36	\$2.77	\$26.89	\$9.68	\$277.01	\$4.86	\$272.14

2006 Missouri Costs of Services for Medicare & Medicaid

Medicare															
thanical Haspital	Arestribition, Michael Respirator	Innatica Artica (nos Innat	Outhatic Stand Street	M. M. Siling Siling Signal	Chir. Room	Prostic Visis	Indalica Ses & Expenses	Onlynic (Nonla) Realth	Diagnostic, N. Montal Healt,	* Asy, Labora	Total Other	Total Costs	Toda Capitalian Cosis	Agentical Costs	
Coventry Health Care of Kansas, Inc.	\$22,428,110		\$9,408,172	\$4,037,553	\$15,491,919	\$1,446,671	\$5,117	\$0	\$350,298	\$89,104	\$295,756	\$762,667	\$61,787,696	\$329,659	\$61,458,037
Essence, Inc.	\$6,216,130	\$1,890,681	\$3,179,203	\$1,086,822	\$6,910,670	\$349,263	\$415	\$0	\$63,371	\$63,371	\$278,794	\$1,805,652	\$21,844,372	\$2,819,860	\$19,024,512
Group Health Plan, Inc.	\$51,632,904	\$20,993,292	\$14,803,041	\$6,329,530	\$28,048,686	\$1,465,554	\$19,762	\$0	\$168,090	\$357,192	\$1,363,148	\$2,901,006	\$128,082,204	\$5,098,210	\$122,983,994
Humana Health Plan, Inc.	\$25,547,912	\$6,591,073	\$11,763,452	\$6,511,860	\$15,150,567	\$905,966	\$13,368	\$0	\$1,074,612	\$245,009	\$8,320,773	\$8,195,218	\$84,319,811	\$4,353,469	\$79,966,341
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$45,366,627	\$18,599,471	\$21,428,328	\$7,757,312	\$26,564,689	\$1,248,436	\$133,533	\$0	\$430,966	\$200,035	\$9,067,771	\$5,596,524	\$136,393,691	\$192,560	\$136,201,131
United Healthcare of the Midwest, Inc.	\$86,966,459	\$38,013,889	\$29,068,474	\$19,521,670	\$50,451,058	\$1,985,549	\$14,754	\$0	\$1,630,343	\$1,630,343	\$1,806,913	\$5,432,562	\$236,522,015	\$33,508,687	\$203,013,328
Totals ³	\$238,158,142	\$93,560,735	\$89,650,669	\$45,244,748	\$142,617,590	\$7,401,438	\$186,949	\$0	\$3,717,681	\$2,585,054	\$21,133,155	\$24,693,628	\$668,949,789	\$46,302,445	\$622,647,344

Medicaid															
thanical Haspital	Prescription,	Innaice Ancaring	Outpatie Aneath Sie Cic. Sig.	n. M. Silician Si	Chic. Room	Prostic Visis	Indialical See & Expenses	Only die of the state of the st	Diagnostic, N. Montal Healt	* A Ray, Laborar	Total Other Total	Total Total Costs	Total Capitalian Cosis	Applicat Costs	r _{es}
Alliance For Community Health, LLC dba Mercy CarePlus		\$10,156,383	\$13,651,935	\$5,646,551	\$12,887,269	\$12,923,437	\$0	\$0	\$629,652	\$881,513	\$1,549,633	\$6,135,342	\$93,332,603	\$10,369,783	\$82,962,820
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	\$16,064,397	\$8,668,397	\$9,037,223	\$3,628,399	\$11,400,511	\$7,565,701	\$0	\$81,927	\$940,496	\$2,963,488	\$4,668,606	\$894,290	\$65,913,435	\$5,442,921	\$60,470,514
Children's Mercy's Family Health Partners, Inc.	\$21,732,588	\$16,009,910	\$9,035,737	\$3,537,138	\$8,348,069	\$8,446,554	\$0	\$0	\$1,707,154	\$1,640,206	\$6,650,818	\$5,839,975	\$82,948,149	\$6,956,461	\$75,991,688
FirstGuard Health Plan, Inc.	\$20,757,431	\$8,693,031	\$10,033,353	\$3,014,404	\$5,632,000	\$8,183,362	\$0	\$0	\$1,248,505	\$1,525,951	\$6,082,331	\$5,351,926	\$70,522,295	\$6,707,236	\$63,815,058
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	\$860,050	\$282,613	\$225,982	\$68,169	\$235,130	\$240,542	\$0	\$0	\$12,483	\$54,322	\$12,118	\$65,531	\$2,056,941	\$147,449	\$1,909,492
Healthcare USA of Missouri, LLC	\$94,299,100	\$32,828,256	\$46,601,969	\$20,672,318	\$36,455,310	\$37,869,460	\$0	\$346,983	\$4,586,771	\$2,158,480	\$9,164,097	\$7,452,206	\$292,434,950	\$17,337,127	\$275,097,823
Mercy MC + Inc.	\$19,752,591	\$4,606,126	\$9,774,373	\$4,323,378	\$6,304,828	\$4,350,349	\$0	\$523	\$693,856	\$312,863	\$3,386,448	\$1,917,799	\$55,423,133	\$1,049,250	\$54,373,884
Missouri Care, LC	\$14,022,652	\$4,602,512	\$10,116,955	\$4,026,523	\$7,995,818	\$5,153,642	\$0	\$109,752	\$691,134	\$1,052,784	\$4,730,540	\$11,996,895	\$64,499,207	\$2,144,600	\$62,354,607
Totals	\$216,359,697	\$85,847,228	\$108,477,526	\$44,916,880	\$89,258,935	\$84,733,047	\$0	\$539,185	\$10,510,052	\$10,589,607	\$36,244,590	\$39,653,964	\$727,130,713	\$50,154,827	\$676,975,886

2006 Missouri Per Member Per Month Costs for Medicare & Medicaid

Medicare															
HMO Name	Prescription, alical Hospital	Innaica Ancar	Olipatie Archistian Si	ni pasician si	Chic. Room	Prostic Visis	Inpalica Ses & Expenses	Only Realist Realist	Diagnostic, M. M. Onton Health	X. Ray, Labora	Total Collect	Total Costs	Total Capitalian Casis	Actical Costs of	res l
Coventry Health Care of Kansas, Inc.	\$207.99	\$69.30	\$87.25	\$37.44	\$143.67	\$13.42	\$0.05	\$0.00	\$3.25	\$0.83	\$2.74	\$7.07	\$573.00	\$3.06	\$569.94
Essence, Inc.	\$139.40	\$42.40	\$71.30	\$24.37	\$154.98	\$7.83	\$0.01	\$0.00	\$1.42	\$1.42	\$6.25	\$40.49	\$489.87	\$63.24	\$426.64
Group Health Plan, Inc.	\$265.39	\$107.90	\$76.09	\$32.53	\$144.17	\$7.53	\$0.10	\$0.00	\$0.86	\$1.84	\$7.01	\$14.91	\$658.33	\$26.20	\$632.13
Humana Health Plan, Inc.	\$153.26	\$39.54	\$70.57	\$39.06	\$90.89	\$5.43	\$0.08	\$0.00	\$6.45	\$1.47	\$49.92	\$49.16	\$505.84	\$26.12	\$479.72
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$205.80	\$84.37	\$97.21	\$35.19	\$120.51	\$5.66	\$0.61	\$0.00	\$1.95	\$0.91	\$41.13	\$25.39	\$618.72	\$0.87	\$617.85
United Healthcare of the Midwest, Inc.	\$176.91	\$77.33	\$59.13	\$39.71	\$102.63	\$4.04	\$0.03	\$0.00	\$3.32	\$3.32	\$3.68	\$11.05	\$481.13	\$68.16	\$412.97
Averages ³	\$191.46	\$70.14	\$76.92	\$34.72	\$126.14	\$7.32	\$0.15	\$0.00	\$2.88	\$1.63	\$18.45	\$24.68	\$554.48	\$31.28	\$523.21

Medicaid															
HMO Name	Prescription Hearth Spirit	Indialical Angel Cool India	Outpate A Prostition Str	AL MA SICIAL SI	Chic. Road	Prostic Visis	Inpatical Ses & Expenses	Onlynic Collin Really	Diagnosic, N. Monto Hool	\$ Ray, Labora,	Total	Total Costs	Total Consideration Costs	Actical Costs of Cost	res l
Alliance For Community Health, LLC dba Mercy CarePlus	\$44.05	\$15.49	\$20.83	\$8.61	\$19.66	\$19.72	\$0.00	\$0.00	\$0.96	\$1.34	\$2.36	\$9.36	\$142.39	\$15.82	\$126.57
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	\$47.74	\$25.76	\$26.86	\$10.78	\$33.88	\$22.48	\$0.00	\$0.24	\$2.79	\$8.81	\$13.87	\$2.66	\$195.88	\$16.17	\$179.70
Children's Mercy's Family Health Partners, Inc.	\$42.32	\$31.17	\$17.59	\$6.89	\$16.25	\$16.45	\$0.00	\$0.00	\$3.32	\$3.19	\$12.95	\$11.37	\$161.51	\$13.55	\$147.97
FirstGuard Health Plan, Inc.	\$52.18	\$21.85	\$25.22	\$7.58	\$14.16	\$20.57	\$0.00	\$0.00	\$3.14	\$3.84	\$15.29	\$13.45	\$177.27	\$16.86	\$160.41
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	\$56.37	\$18.52	\$14.81	\$4.47	\$15.41	\$15.76	\$0.00	\$0.00	\$0.82	\$3.56	\$0.79	\$4.29	\$134.81	\$9.66	\$125.15
Healthcare USA of Missouri, LLC	\$51.83	\$18.04	\$25.61	\$11.36	\$20.04	\$20.81	\$0.00	\$0.19	\$2.52	\$1.19	\$5.04	\$4.10	\$160.73	\$9.53	\$151.20
Mercy MC + Inc.	\$78.43	\$18.29	\$38.81	\$17.17	\$25.03	\$17.27	\$0.00	\$0.00	\$2.76	\$1.24	\$13.45	\$7.61	\$220.06	\$4.17	\$215.90
Missouri Care, LC	\$38.35	\$12.59	\$27.67	\$11.01	\$21.87	\$14.10	\$0.00	\$0.30	\$1.89	\$2.88	\$12.94	\$32.81	\$176.42	\$5.87	\$170.55
Averages	\$51.41	\$20.22	\$24.68	\$9.73	\$20.79	\$18.40	\$0.00	\$0.09	\$2.28	\$3.26	\$9.59	\$10.71	\$171.13	\$11.45	\$159.68

Results of Nationwide Operations

Missouri Licensed HMOs

Source: 2006 HMO Annual Financial Statements submitted to the Missouri Department of Insurance, Financial Institutions and Professional Registration unless otherwise noted.

Please note: This section contains the plan-wide operations data for Blue Cross & Blue Shield of Kansas City, not just the HMO business. This company is operated under a dual Health Services Corporation and Health Maintenance Organization license, per §354.475 RSMo. DIFP determined in 1999 that this company shall comply with laws governing HMOs in Missouri, including laws requiring HMOs to file data with DIFP.

Financial statements may be amended up to 5 years after they are originally filed. Data from prior years presented here may be different from prior HMO Annual Reports.

Balance Sheet Items

- **A.** % **Missouri Business** Reported Missouri premium-related revenues relative to reported total nationwide premium related revenues (before premiums ceded for reinsurance). Premium-related revenue includes commercial premiums and Medicare and Medicaid revenues recorded on a prepaid basis for the provision of contracted health services.
- **B.** Total Cash and Short Term Investments Cash on hand and investments maturing in one year or less, excluding cash restricted for statutory insolvency reserve requirements or held for contract reserves (e.g., Medicaid grants).
- **C. Premium & Health Care Receivables** Uncollected premiums, deferred premiums, accrued retrospective premiums, healthcare receivables and other amounts receivable.
- **D.** Total Assets Permitted assets determined in accordance with statutory requirements. Includes: cash, premiums receivable, investment income receivable, health care receivables, short-term and long-term investments, amounts due from affiliates, property and equipment, and aggregate write-ins for other assets.
- **E.** Total Liabilities All obligations, determined in accordance with state statutes for which an HMO is financially responsible. Includes: Claims unpaid, unpaid claims adjustment expenses, claim reserves, premiums received in advance, general expenses due or accrued, federal and foreign income taxes payable, amounts due to parent, subsidiaries and affiliates & borrowed money.
- **F. Total Capital & Surplus** Includes: Common capital stock, preferred capital stock, gross paid in and contributed surplus, surplus notes, unassigned funds & less treasury stock at cost.
- **G. Total Liabilities, Capital & Surplus -** Includes: Total Liabilities plus Total Capital and Surplus.

2006 Nationwide Operations

Balance Sheet Items

	A	В	C	D	${f E}$	${f F}$	G
Health Maintenance Organization	MO % ⁹	Total Cash & Short Term Investments	Premium & Health Care Receivables	Total Assets	Total Liabilities	Total Capital & Surplus	Total Liabilities, Capital and Surplus
Aetna Health, Inc.	67.2%	\$7,886,469	\$1,436,547	\$20,549,637	\$8,476,503	\$12,073,134	\$20,549,637
Alliance For Community Health, LLC dba Mercy CarePlus	100.0%	\$20,741,070	\$17,147,147	\$41,600,353	\$15,986,737	\$25,613,616	\$41,600,353
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	100.0%	\$485,891	\$11,692,634	\$23,313,483	\$15,206,015	\$8,107,468	\$23,313,483
Blue Cross & Blue Shield of Kansas City	79.5%	\$20,899,959	\$56,615,460	\$641,310,794	\$266,172,403	\$375,138,391	\$641,310,794
Children's Mercy's Family Health Partners, Inc.	100.0%	\$4,734,371	\$7,394,670	\$18,107,885	\$9,643,637	\$8,464,248	\$18,107,885
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	62.8%	\$975,918	\$405,847	\$8,543,561	\$4,857,239	\$3,686,322	\$8,543,561
CIGNA Healthcare of St. Louis, Inc.	86.3%	(\$296,770)	\$1,314,564	\$5,078,348	\$2,026,659	\$3,051,689	\$5,078,348
Community Health Plan	90.8%	\$1,065,522	\$684,155	\$9,594,643	\$6,719,549	\$2,875,094	\$9,594,643
Coventry Health Care of Kansas, Inc.	59.8%	\$35,667,047	\$7,639,527	\$160,200,413	\$80,424,731	\$79,775,683	\$160,200,414
Cox Health Systems HMO, Inc.	100.0%	\$4,233,330	\$429,327	\$14,955,870	\$3,523,252	\$11,432,617	\$14,955,869
Essence, Inc.	89.0%	\$10,032,464	\$52,932	\$10,611,767	\$6,319,292	\$4,292,475	\$10,611,767
FirstGuard Health Plan, Inc.	100.0%	\$4,093,929	\$6,677,909	\$24,435,792	\$7,932,286	\$16,503,505	\$24,435,791
Good Health HMO, Inc. dba Blue-Care, Inc.	63.7%	\$3,979,343	\$3,551,475	\$74,251,170	\$33,415,820	\$40,835,350	\$74,251,170
Group Health Plan, Inc.	80.6%	\$32,214,315	\$5,734,459	\$173,209,657	\$85,184,299	\$88,025,358	\$173,209,657
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	1.4%	\$34,019,210	\$32,721,339	\$77,516,944	\$49,433,201	\$28,083,743	\$77,516,944
Healthcare USA of Missouri, LLC	100.0%	\$27,586,240	\$32,155,386	\$91,652,582	\$39,390,429	\$52,262,152	\$91,652,581
HealthLink HMO, Inc. dba HealthLink HMO ²	100.0%	\$19,821,739	\$22,748	\$27,963,991	\$3,377,434	\$24,586,557	\$27,963,991
HMO Missouri, Inc. dba Blue Choice	100.0%	\$10,634,921	\$23,775,534	\$123,396,772	\$70,331,353	\$53,065,419	\$123,396,772
Humana Health Plan, Inc.	13.3%	\$8,655,486	\$17,091,918	\$410,078,474	\$202,409,785	\$207,668,689	\$410,078,474
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	88.3%	\$6,184,478	\$8,831,413	\$84,540,054	\$38,416,619	\$46,123,434	\$84,540,053
Mercy MC + Inc.	100.0%	\$317,808	\$17,848	\$733,471	\$58,932	\$674,539	\$733,471
Missouri Care, LC	100.0%	\$6,171,033	\$6,999,889	\$13,307,610	\$7,635,639	\$5,671,974	\$13,307,613
United Healthcare of the Midwest, Inc.	85.9%	\$80,303,380	\$11,660,333	\$217,510,164	\$146,187,571	\$71,322,593	\$217,510,164
All HMOs	61.6%	\$340,407,153	\$254,053,061	\$2,272,463,435	\$1,103,129,385	\$1,169,334,050	\$2,272,463,435
HMOs with MO% of Business > 60% (20 HMOs) ²⁰	88.2%	\$262,065,410	\$196,600,277	\$1,624,667,604	\$770,861,668	\$853,805,935	\$1,624,667,603

Income Statement Items

- **A. Missouri % of Business** Reported Missouri premium-related revenues relative to reported total nationwide premium-related revenues (before premiums ceded for reinsurance). Premium-related revenue includes commercial premiums and Medicare and Medicaid revenues recorded on a prepaid basis for the provision of contracted health services.
- **B.** Net Premium Income Total commercial premiums and Medicare and Medicaid revenues recorded by nationwide business operations on a prepaid basis for the provision of contracted health services, net of premiums ceded for reinsurance. Premium revenues do not include fee-for-service revenues.
- **C. Total Revenues -** Includes: Net premium income, fee-for-service revenue, risk revenue, changes in unearned premium reserves, and total aggregate revenue write-ins.
- **D. Total Medical & Hospital Expense** Includes: hospital/medical benefits, other professional services, outside referrals, emergency room and out-of-network, incentive pool and withhold adjustments, aggregate write-ins, **LESS** net reinsurance claims incurred, co-payments, coordination of benefits, and subrogation.
- **E. Net Underwriting Gains (Losses)** Includes: Total revenues **LESS** total underwriting deductions.
- **F. Net Investment Gains (Losses)** Includes: Net investment income earned plus net realized capital gains (or losses).
- G. Federal & Foreign Income Taxes Federal and foreign income taxes paid for the year.
- **H.** Net Income (Loss) Income adjusted for federal and foreign income taxes paid.

2006 Nationwide Operations

Income Statement Items

	A	В	C	D	E	F	G	Н
Health Maintenance Organization	MO % ⁹	Net Premium Income	Total Revenues	Total Medical & Hospital Expenses	Net Underwriting Gains (Losses)	Net Investment Gains (Losses)	Federal & Foreign Income Taxes	Net Income (Loss)
Aetna Health, Inc.	67.2%	\$69,735,528	\$69,736,263	\$60,335,663	(\$2,109,678)	\$833,605	(\$501,346)	(\$774,727)
Alliance For Community Health, LLC dba Mercy CarePlus	100.0%	\$124,237,316	\$124,237,316	\$100,624,553	\$12,513,423	\$1,179,013	\$4,572,853	\$9,400,623
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	100.0%	\$72,813,319	\$72,813,319	\$66,263,515	(\$4,935,906)	\$317,470	(\$1,678,353)	(\$3,131,147)
Blue Cross & Blue Shield of Kansas City	79.5%	\$113,519,629	\$113,519,629	\$102,771,767	(\$2,962,217)	\$0	\$0	(\$2,962,217)
Children's Mercy's Family Health Partners, Inc.	100.0%	\$96,763,149	\$96,763,173	\$82,074,467	\$627,299	\$508,678	\$0	\$1,135,977
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	62.8%	\$16,071,036	\$16,071,036	\$14,142,554	(\$639,415)	\$552,133	(\$93,010)	\$86,242
CIGNA Healthcare of St. Louis, Inc.	86.3%	\$16,077,079	\$16,077,079	\$13,154,387	\$1,114,937	\$323,052	\$444,947	\$993,042
Community Health Plan	90.8%	\$45,514,511	\$45,527,917	\$42,521,103	(\$3,246,392)	\$454,643	(\$46,173)	(\$2,745,576)
Coventry Health Care of Kansas, Inc.	59.8%	\$480,019,717	\$480,019,717	\$366,822,409	\$54,450,802	\$6,552,369	\$18,012,828	\$43,079,757
Cox Health Systems HMO, Inc.	100.0%	\$20,108,737	\$21,003,766	\$20,957,867	(\$2,652,002)	\$198,370	\$0	(\$2,453,632)
Essence, Inc.	89.0%	\$31,997,110	\$31,997,110	\$24,804,585	\$453,426	\$371,067	\$0	\$824,493
FirstGuard Health Plan, Inc.	100.0%	\$79,781,753	\$79,781,753	\$72,151,791	(\$10,305,350)	\$540,705	(\$3,553,918)	(\$6,210,727)
Good Health HMO, Inc. dba Blue-Care, Inc.	63.7%	\$269,995,833	\$269,995,833	\$242,341,928	(\$1,706,049)	\$2,212,648	\$114,933	\$341,211
Group Health Plan, Inc.	80.6%	\$517,275,130	\$517,275,130	\$432,767,102	\$43,402,251	\$12,954,916	\$17,198,022	\$38,497,372
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	1.4%	\$263,999,393	\$263,999,393	\$214,617,658	\$10,246,905	\$2,175,901	\$3,598,616	\$8,824,190
Healthcare USA of Missouri, LLC	100.0%	\$324,586,616	\$324,586,616	\$286,796,523	\$12,179,332	\$2,754,221	\$2,604,799	\$12,328,754
HealthLink HMO, Inc. dba HealthLink HMO ²	100.0%	\$49,120	\$52,201	\$45,808	(\$14,165)	\$11,792	(\$854)	(\$1,519)
HMO Missouri, Inc. dba Blue Choice	100.0%	\$387,951,380	\$388,008,409	\$321,597,064	\$25,320,205	\$3,301,723	\$9,734,079	\$18,887,849
Humana Health Plan, Inc.	13.3%	\$1,490,673,591	\$1,490,668,998	\$1,233,234,629	\$57,653,467	\$16,841,566	\$11,637,745	\$62,356,698
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	88.3%	\$417,117,847	\$418,111,021	\$378,632,494	\$1,056,159	\$3,427,314	\$3,919,763	\$563,710
Mercy MC + Inc.	100.0%	\$52,054,682	\$52,054,682	\$54,133,786	(\$31,236)	\$93,197	\$21,944	\$40,017
Missouri Care, LC	100.0%	\$76,089,021	\$76,089,021	\$65,315,156	(\$2,847,472)	\$529,300	\$0	(\$2,318,172)
United Healthcare of the Midwest, Inc.	85.9%	\$554,516,377	\$545,409,340	\$439,948,756	\$31,647,886	\$10,093,029	\$10,608,000	\$31,134,447
All HMOs	61.6%	\$5,520,947,874	\$5,513,798,722	\$4,636,055,565	\$219,216,210	\$66,226,712	\$76,594,875	\$207,896,665
HMOs with MO% of Business > 60% (20 HMOs) ²⁰	88.2%	\$3,286,255,173	\$3,279,110,614	\$2,821,380,869	\$96,865,036	\$40,656,876	\$43,345,686	\$93,636,020

Revenues by Category

- **A. Total Commercial Premiums** Revenue recognized on a prepaid basis from individuals and groups for provision of a specified range of health services over a defined period of time, excluding unearned premiums, which are payments booked in advance of the period to which they apply.
- **B.** Total Medicare Premiums Revenue for services provided to Medicare beneficiaries per arrangement with the Centers for Medicare and Medicaid Services (CMS).
- **C.** Total Medicaid Premiums Revenue for services provided to Medicaid beneficiaries per arrangements with state agencies administering medical assistance under Title XIX of the Social Security Act.
- **D.** Total Premium-Related Revenue (A+B+C) Total commercial premiums, Medicare and Medicaid revenues recorded by nationwide business operations on a prepaid basis for the provision of contracted health services.
- **E. Missouri** % **of** "**D**" Reported Missouri premium-related revenues relative to reported total nationwide premium-related revenues (before premiums ceded for reinsurance). Premium-related revenue includes commercial premiums and Medicare and Medicaid revenues recorded on a prepaid basis for the provision of contracted health services.
- **F.** Change in Unearned Premium Reserves Change in unearned premium reserves and reserve for rate credits.
- **G.** Total Fee-For-Service & Risk Revenue Fee-For-Service Revenue is revenue from the provision of health services to non-HMO members and to members for health services not covered by their benefit plan. Risk Revenue is revenue from investment, deposit, and reserve accounts.
- **H. Total Aggregate Write-ins for Other Revenues** Miscellaneous revenues not allocated to any other area of the Statement of Revenues, Expenses and Net Worth.
- **I. Total Revenues** Net Premium Income + Change in Premium Reserves + Fee-for-Services and Risk Revenues + Aggregate Write-ins for Other Revenues.

2006 Nationwide Operations

Revenues by Category

	A	В	\mathbf{C}	D	\mathbf{E}	\mathbf{F}	G	H	I
Health Maintenance Organization	Total Commercial Premiums	Total Medicare Premiums ³	Total Medicaid Premiums	Total Premium- Related Rev. (A+B+C)	MO % ⁹	Change in Unearned Premium Reserves	Total Fee-for- Service & Risk Revenue	Total Aggregate Write-Ins for Other Revenues	Total Revenues
Aetna Health, Inc.	\$69,736,263	\$0	\$0	\$69,736,263	67.2%	\$735	\$0	\$0	\$69,736,263
Alliance For Community Health, LLC dba Mercy CarePlus	\$0	\$0	\$124,469,611	\$124,469,611	100.0%	\$0	\$0	\$0	\$124,237,316
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	\$0	\$0	\$72,828,134	\$72,828,134	100.0%	\$0	\$0	\$0	\$72,813,319
Blue Cross & Blue Shield of Kansas City	\$113,597,950	\$0	(\$34,567)	\$113,563,383	79.5%	\$0	\$0	\$0	\$113,519,629
Children's Mercy's Family Health Partners, Inc.	\$0	\$0	\$97,080,424	\$97,080,424	100.0%	\$0	\$0	\$24	\$96,763,173
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$16,100,219	\$0	\$0	\$16,100,219	62.8%	\$0	\$0	\$0	\$16,071,036
CIGNA Healthcare of St. Louis, Inc.	\$16,100,848	\$0	\$0	\$16,100,848	86.3%	\$0	\$0	\$0	\$16,077,079
Community Health Plan	\$45,724,062	\$0	\$0	\$45,724,062	90.8%	\$0	\$0	\$13,406	\$45,527,917
Coventry Health Care of Kansas, Inc.	\$377,438,910	\$102,580,807	\$0	\$480,019,717	59.8%	\$0	\$0	\$0	\$480,019,717
Cox Health Systems HMO, Inc.	\$20,804,757	\$0	\$0	\$20,804,757	100.0%	\$0	\$0	\$895,029	\$21,003,766
Essence, Inc.	\$0	\$32,539,755	\$0	\$32,539,755	89.0%	\$0	\$0	\$0	\$31,997,110
FirstGuard Health Plan, Inc.	\$0	\$0	\$79,781,753	\$79,781,753	100.0%	\$0	\$0	\$0	\$79,781,753
Good Health HMO, Inc. dba Blue-Care, Inc.	\$270,095,467	\$0	\$0	\$270,095,467	63.7%	\$0	\$0	\$0	\$269,995,833
Group Health Plan, Inc.	\$331,421,014	\$193,252,730	\$0	\$524,673,744	80.6%	\$0	\$0	\$0	\$517,275,130
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	\$0	\$37,880,339	\$226,119,054	\$263,999,393	1.4%	\$0	\$0	\$0	\$263,999,393
Healthcare USA of Missouri, LLC	\$0	\$0	\$324,586,616	\$324,586,616	100.0%	\$0	\$0	\$0	\$324,586,616
Health Link HMO, Inc. dba Health Link HMO 2	\$49,120	\$0	\$0	\$49,120	100.0%	\$0	\$0	\$3,081	\$52,201
HMO Missouri, Inc. dba Blue Choice	\$398,152,546	\$0	\$0	\$398,152,546	100.0%	\$57,029	\$0	\$0	\$388,008,409
Humana Health Plan, Inc.	\$856,077,982	\$634,831,549	\$67,470	\$1,490,977,001	13.3%	(\$4,593)	\$0	\$0	\$1,490,668,998
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$177,541,353	\$188,030,300	\$0	\$365,571,653	88.3%	\$0	\$0	\$993,174	\$418,111,021
Mercy MC + Inc.	\$0	\$0	\$52,054,682	\$52,054,682	100.0%	\$0	\$0	\$0	\$52,054,682
Missouri Care, LC	\$0	\$0	\$76,281,123	\$76,281,123	100.0%	\$0	\$0	\$0	\$76,089,021
United Healthcare of the Midwest, Inc.	\$167,448,945	\$479,372,758	\$0	\$646,821,703	85.9%	(\$9,107,037)	\$0	\$0	\$545,409,340
All HMOs Listed Above	\$2,860,289,436	\$1,668,488,238	\$1,053,234,300	\$5,582,011,974	61.6%	(\$9,053,866)	\$0	\$1,904,714	\$5,513,798,722
HMOs with MO% of Business > 60% (20 HMOs) ²⁰	\$1,626,772,544	\$893,195,543	\$827,047,776	\$3,347,015,863	88.2%	(\$9,049,273)	\$0	\$1,904,714	\$3,279,110,614

Liquidity Indicators

Liquidity indicators are used to measure the HMO's ability to maintain adequate cash balances to meet short-term obligations. Please note: The value shown for "All HMOs listed above" is not an average of the column, but is a calculation based on industry totals.

- **A. Months in Operation (in Missouri)** This reflects the months in operation since the issuance of the Certificate of Authority to do business in the State of Missouri.
- **B.** Current Ratio This reflects the plan's ability to meet short-term obligations with short-term assets. If current assets aren't high enough, an organization is forced to use long-term assets, such as investments, to meet short-term debt, such as claims payable. The standard business ratio of current assets/current liabilities cannot be directly determined under the statutory accounting rules used for regulation of HMOs. For the exact formula used, contact the departments- Managed Care Section or the National Association of Insurance Commissioners (NAIC).
- C. Prior Year Current Ratio same as current ratio but prior year
- D. Days Cash on Hand <u>Total Cash + Short Term Investments</u> Total Medical & Hospital Expenses per day*

*Total Medical & Hospital Expenses per day - Expenses divided by the number of days in operation during 2006, i.e. 365 days.

The number of days the HMO could cover operating expenses with the current amount of available cash.

E. Total Unpaid Claims / Total Revenues - Total unpaid claims as a percentage of total revenue offers an early signal of potential claim management problems in an HMO.

2006 Nationwide Operations

Liquidity Indicators

	\mathbf{A}	В	C	D	${f E}$
Health Maintenance Organization	Months in Operation (in Missouri)	Current Ratio	Prior Year Current Ratio	Days Cash on Hand	Total Unpaid Claims/ Total Revenues
Aetna Health, Inc.	101	111.3%	101.9%	47.7	8.6%
Alliance For Community Health, LLC dba Mercy CarePlus	124	237.4%	180.1%	75.2	10.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	18	80.6%	88.8%	2.7	12.3%
Blue Cross & Blue Shield of Kansas City	143	33.7%	32.1%	74.2	94.0%
Children's Mercy's Family Health Partners, Inc.	128	125.6%	122.5%	21.1	7.6%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	132	23.0%	37.5%	25.2	11.0%
CIGNA Healthcare of St. Louis, Inc.	160	49.4%	99.3%	-8.2	7.8%
Community Health Plan	144	26.8%	55.3%	9.1	10.5%
Coventry Health Care of Kansas, Inc.	129	53.3%	57.1%	35.5	9.6%
Cox Health Systems HMO, Inc.	122	132.3%	143.7%	73.7	11.4%
Essence, Inc.	43	160.4%	290.2%	147.6	7.2%
FirstGuard Health Plan, Inc.	136	138.7%	99.6%	20.7	8.5%
Good Health HMO, Inc. dba Blue-Care, Inc.	186	37.3%	46.2%	6.0	9.1%
Group Health Plan, Inc.	186	44.2%	52.9%	27.2	7.6%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	9	135.1%	0.0%	57.9	13.9%
Healthcare USA of Missouri, LLC	139	154.9%	119.6%	35.1	11.0%
HealthLink HMO, Inc. dba HealthLink HMO ²	168	619.4%	1226.5%	157,940.4	1096.2%
HMO Missouri, Inc. dba Blue Choice	186	50.3%	51.8%	12.1	7.3%
Humana Health Plan, Inc.	186	12.4%	12.0%	2.6	8.4%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	130	39.0%	53.6%	6.0	4.9%
Mercy MC + Inc.	18	721.2%	102.6%	2.1	0.0%
Missouri Care, LC	110	174.3%	202.5%	34.5	8.9%
United Healthcare of the Midwest, Inc.	123	69.0%	68.0%	66.6	11.4%
All HMOs	2,820	54.2%	49.2%	26.8	10.7%
HMOs with MO% of Business > 60% (20 HMOs) ²⁰	2,495	61.3%	59.8%	33.9	11.6%

Efficiency Indicators

Efficiency is the ability of an organization to act or produce effectively with a minimum of waste, expense or unnecessary effort. Efficiency indicators show the effectiveness of premium collection, claim payment processes and the organization's ability to generate equity on the balance sheet or surplus on the income statement. Please note: The value shown for "All HMOs listed above" is not an average of the column, but is a calculation based on industry totals.

- **A. Net Income** (**Loss**) Total Revenue (before premiums ceded for reinsurance) less Total Expenses adjusted for Federal income taxes and extraordinary items.
 - 1. Total Revenue is expressed before reinsurance premiums ceded for purposes of comparability with 2005.
 - 2. Extraordinary Items Nonrecurring gains or losses that are unrelated to or only incidentally related to the ordinary activities of the entity.
- **B.** % Change in Net Income (Loss) (2006 2005) Net Income (Loss) less previous years Net Income (Loss) divided by absolute value of previous years Net Income
- **C. Administration Expenses** Includes, but is not limited to rent, salaries, commissions, legal fees, certifications, traveling, marketing, postage, office supplies, occupancy, equipment, insurance, and taxes.
- D. % Change in Administration Expenses (2005-2006) -

(2006 Administration Expenses – 2005 Administration Expenses)
2005 Administration Expenses

- E. Total Liabilities, Capital and Surplus Includes Total Liabilities plus Total Capital & Surplus.
- F. % Change in Total Liabilities, Capital and Surplus (2005-2006) -

(2006 Total Liabilities, Capital & Surplus – 2005 Total Liabilities, Capital & Surplus)
2005 Total Liabilities, Capital & Surplus

- **G. Days in Receivables** Total Premiums Receivable / Total Premium Related Revenue per day*. Indicates the number of days of premium revenue that a health plan has due from its members. This ratio tracks how quickly premiums are collected.
- **H. Days in Unpaid Claims** Claims Payable / Total Medical & Hospital Expenses per day*. The amount of time (in days) it would take a company to pay off outstanding dollar amounts, measured in reference to the average dollar amount per day the company has paid out historically over the last year. A value that appears exceptionally high indicates outstanding costs in excess of average historic costs. It does not indicate outstanding costs of any particular age. This item is in no way intended, and should not be interpreted as, a means to monitor compliance with Missouri law requiring payment of each claim within a specified time frame.

*Revenues or Expenses per day - Revenue or expenses divided by the number of days in operation during 2006, i.e. 365 days.

2006 Nationwide Operations

Efficiency Indicators

Efficiency indicators	A	В	C	D	E	F	\mathbf{G}	Н
Health Maintenance Organization	Net Income (Loss)	% Change in Net Income (Loss) (2005-2006)	Administration Expenses	% Change in Administration Expenses (2005-2006)	Total Liabilities, Capital and Surplus	% Change in Total Liabilities, Capital and Surplus (2005-2006)	Days in Receivables	Days in Unpaid Claims
Aetna Health, Inc.	(\$774,727)	17.7%	\$9,784,388	-7.0%	\$20,549,637	-1.7%	7.5	36.4
Alliance For Community Health, LLC dba Mercy CarePlus	\$9,400,623	1939.2%	\$6,340,191	60.8%	\$41,600,353	106.3%	50.4	46.2
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	(\$3,131,147)	-162.5%	\$7,584,506	110.1%	\$23,313,483	11.0%	58.6	49.5
Blue Cross & Blue Shield of Kansas City	(\$2,962,217)	-268.4%	\$9,276,418	-38.1%	\$641,310,794	8.7%	182.0	379.1
Children's Mercy's Family Health Partners, Inc.	\$1,135,977	-69.3%	\$11,098,408	52.3%	\$18,107,885	-13.4%	27.9	32.9
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missour	i \$86,242	-95.7%	\$2,076,126	65.7%	\$8,543,561	-41.6%	9.2	45.4
CIGNA Healthcare of St. Louis, Inc.	\$993,042	-35.3%	\$1,355,303	126.6%	\$5,078,348	-27.9%	29.8	34.9
Community Health Plan	(\$2,745,576)	-1500.8%	\$4,993,206	-12.4%	\$9,594,643	-35.5%	5.5	40.9
Coventry Health Care of Kansas, Inc.	\$43,079,757	-10.9%	\$47,961,435	6.5%	\$160,200,414	4.1%	5.8	46.1
Cox Health Systems HMO, Inc.	(\$2,453,632)	-23.1%	\$2,291,303	59.1%	\$14,955,869	13.2%	7.8	41.6
Essence, Inc.	\$824,493	164.3%	\$5,093,521	60.8%	\$10,611,767	132.8%	0.6	33.8
FirstGuard Health Plan, Inc.	(\$6,210,727)	-143.3%	\$15,724,388	43.6%	\$24,435,791	11.1%	30.6	34.2
Good Health HMO, Inc. dba Blue-Care, Inc.	\$341,211	-65.4%	\$22,256,646	13.1%	\$74,251,170	15.7%	4.8	37.1
Group Health Plan, Inc.	\$38,497,372	-11.1%	\$27,044,547	-15.6%	\$173,209,657	7.9%	4.0	33.1
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	\$8,824,190	N/A	\$30,644,380	N/A	\$77,516,944	N/A	45.2	62.5
Healthcare USA of Missouri, LLC	\$12,328,754	-33.9%	\$22,066,697	-13.1%	\$91,652,581	2.3%	36.2	45.5
HealthLink HMO, Inc. dba HealthLink HMO ²	(\$1,519)	78.9%	\$20,558	-46.3%	\$27,963,991	81.6%	169.0	4559.5
HMO Missouri, Inc. dba Blue Choice	\$18,887,849	4.9%	\$35,818,232	9.4%	\$123,396,772	30.1%	22.4	32.3
Humana Health Plan, Inc.	\$62,356,698	1013.7%	\$173,131,198	-18.3%	\$410,078,474	4.2%	4.2	37.2
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$563,710	-97.4%	\$25,693,376	-12.9%	\$84,540,053	-17.0%	7.7	19.9
Mercy MC + Inc.	\$40,017	48.7%	\$31,236	756.5%	\$733,471	-94.4%	0.1	0.0
Missouri Care, LC	(\$2,318,172)	-201.6%	\$10,245,178	-12.3%	\$13,307,613	-14.4%	33.6	37.9
United Healthcare of the Midwest, Inc.	\$31,134,447	-4.3%	\$62,816,800	0.7%	\$217,510,164	6.7%	7.7	51.5
All HMOs	\$207,896,665	14.8%	\$533,348,041	-0.1%	\$2,272,463,435	10.5%	16.8	46.3
HMOs with MO% of Business > 60% (20 HMOs) ²⁰	\$93,636,020	-32.9%	\$281,611,028	1.7%	\$1,624,667,603	7.7%	21.8	49.1

Performance Indicators

Performance is the ability of an organization to assume responsibilities and meet obligations through operations. Performance indicators note the experience of an HMO in attaining commonly accepted standards of operation in regards to finances, enrollment and utilization. The most often cited indicator of an HMO's performance is the percentage of total premiums and related revenues that cover total medical and hospital expenses. This percentage is called the medical loss ratio (MLR). As presented below, the plan-wide MLR is defined as total medical and hospital expenses divided by total earned premium-related revenues (including Medicare and Medicaid revenue) plus fee-for-service (FFS) revenue. Therefore, the plan-wide MLR includes an HMO's experience in all states in which the HMO was active during 2006.

A. 2006 Missouri Medical Loss Ratio (MoMLR) -

Amount Incurred for Provision of Missouri Health Care Services
Total Missouri Premiums Earned*

*Data on premiums ceded for reinsurance is not available at the state level, for all companies. Where available, it is included.

B. 2006 Plan Wide Medical Loss Ratio (MLR) -

<u>Total Medical & Hospital Expenses + Increase in Reserves for Accident & Health Contracts</u>
Total Revenues*

*net of premiums ceded for reinsurance

NOTE: Companies with 100% of their business in Missouri will show a difference between the Missouri Loss Ratio and the Plan Wide MLR. Plan Wide MLR is a standard ratio established by the NAIC for comparing companies operating anywhere in the United States and Territories. Several revenue and expense related items used to calculate the Plan Wide MLR are not reported at a state level and are absent from the Missouri MLR. Therefore, companies that do business nowhere outside Missouri will have one loss ratio when evaluated at the state level and another when evaluated using the NAIC standard ratio. However, since experience in one state can vary widely from national experience, presenting a state MLR is an important indicator.

- **C. Total Plan Wide Member Months** A member month is equivalent to one member from whom the HMO has recognized prepaid premium revenue for one month.
- D. Premium Related + FFS Revenues PMPM -

Net Premium Income* + Total FFS & Risk Revenue
Plan Wide Cumulative Member Months

*net of reinsurance premiums ceded

E. Medical & Hospital Expense PMPM -

<u>Total Medical & Hospital Expenses</u> Plan wide Cumulative Member Months

2006 Nationwide Operations

Performance Indicators

	${f A}$	В	\mathbf{C}	D	${f E}$
Health Maintenance Organization	2006 Missouri Medical Loss Ratio	2006 Plan Wide Medical Loss Ratio	Total Plan Wide Member Months	Premium Related + FFS Revenues PMPM	Medical & Hospital Expense PMPM
Aetna Health, Inc.	85.2%	87.1%	266,116	\$262.05	\$226.73
Alliance For Community Health, LLC dba Mercy CarePlus	80.8%	81.0%	648,658	\$191.53	\$155.13
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	91.0%	93.1%	336,505	\$216.38	\$196.92
Blue Cross & Blue Shield of Kansas City	91.2%	90.5%	397,769	\$285.39	\$258.37
Children's Mercy's Family Health Partners, Inc.	84.7%	84.8%	512,012	\$188.99	\$160.30
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	87.8%	88.0%	63,426	\$253.38	\$222.98
CIGNA Healthcare of St. Louis, Inc.	81.4%	81.8%	51,672	\$311.14	\$254.57
Community Health Plan	89.7%	93.4%	144,036	\$315.99	\$295.21
Coventry Health Care of Kansas, Inc.	74.8%	76.4%	1,671,538	\$287.17	\$219.45
Cox Health Systems HMO, Inc.	100.7%	99.8%	88,618	\$226.91	\$236.50
Essence, Inc.	76.3%	77.5%	49,938	\$640.74	\$496.71
FirstGuard Health Plan, Inc.	92.7%	90.1%	396,430	\$201.25	\$182.00
Good Health HMO, Inc. dba Blue-Care, Inc.	89.7%	89.8%	905,768	\$298.08	\$267.55
Group Health Plan, Inc.	83.9%	83.7%	1,523,638	\$339.50	\$284.04
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	82.4%	81.3%	2,018,539	\$130.79	\$106.32
Healthcare USA of Missouri, LLC	91.0%	87.5%	1,818,112	\$178.53	\$157.74
HealthLink HMO, Inc. dba HealthLink HMO ²	93.3%	87.8%	1,140	\$43.09	\$40.18
HMO Missouri, Inc. dba Blue Choice	84.0%	82.9%	1,580,633	\$245.44	\$203.46
Humana Health Plan, Inc.	76.1%	82.0%	4,156,092	\$358.67	\$296.73
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	89.6%	90.3%	912,829	\$456.95	\$414.79
Mercy MC + Inc.	104.0%	104.0%	251,887	\$206.66	\$214.91
Missouri Care, LC	86.4%	86.6%	356,407	\$213.49	\$183.26
United Healthcare of the Midwest, Inc.	80.0%	80.7%	1,157,647	\$479.00	\$380.04
All HMOs	84.5%	83.8%	19,309,410	\$285.92	\$240.09
HMOs with MO% of Business > 60% (20 HMOs) ²⁰	86.0%	86.0%	11,463,241	\$286.68	\$246.12

5-Year Financial History

Many items in the financial statements are more meaningful to analyze as trends over time than as points in time. Data represent plan-wide activity and are not specific to the state of Missouri. Please note that some historical information has been updated because of revisions received after publication of last year's report.

Net Income (Loss) – (Income Statement item) – Income adjusted for federal and foreign income taxes paid.

Total Assets – (Balance Sheet item) – Permitted assets determined in accordance with statutory requirements.

Total Liabilities – (Balance Sheet item) – All obligations, determined in accordance with state statutes, for which an HMO is financially responsible.

Total Liabilities, Capital and Surplus – (Balance Sheet item) – Includes common capital stock, preferred capital stock, gross paid in and contributed surplus, surplus notes, unassigned funds and less treasury stock at cost.

Net Premium Income – (Income Statement item) – Total commercial premiums and Medicare and Medicaid revenues recorded by nationwide business operations on a prepaid basis for the provision of contracted health services, net of premiums ceded for reinsurance. Premium revenues do not include feefor-service revenues.

Total Revenue – (Income Statement item) – Premium and other revenue streams.

Medical & Hospital Expenses – (Income Statement item) – Expenses net of reinsurance, co-payment, coordination of benefits and subrogation.

Administration Expenses – Includes, but is not limited to rent, salaries, commissions, legal fees, certifications, traveling, marketing, postage, office supplies, occupancy, equipment, insurance, and taxes.

Current Ratio – (Liquidity Indicator) – Reflects the plan's ability to meet short-term obligations with short-term assets.

Medical Loss Ratio – (Performance Indicator) – Indicates the portion of all revenues that are required to cover core operations, e.g. payments for medical services.

Administrative Expenses to Total Revenue – (Efficiency Indicator) – Indicates the portion of all revenues that are required to support core operations.

5-Year Financial History (cont'd)

Unpaid Claims Analysis

Estimated Liability for Unpaid Claims – At the beginning of each year, an HMO will have claims that were incurred in prior years but which still have not been paid. The HMO attempts to estimate the amount of such claims and incorporates this estimate into reserves set aside to pay claims.

Total Claims Incurred for Prior Years – The amount the HMO paid this year for claims leftover from previous years.

Analysis of Liability Reserves =

<u>Estimated Liability for Unpaid Claims – Total Claims Incurred for Prior Years</u> Total Claims Incurred for Prior Years

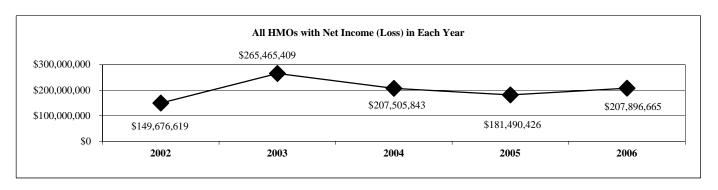
Ideally, the amount stated for "Estimated Liability for Unpaid Claims" should be within 5% to 10% of the amount stated for "Total Claims Incurred for Prior Years". A negative number indicates that "Total Claims Incurred for Prior Years" exceeded the amount set aside to pay such claims, as stated in "Estimated Liability for Unpaid Claims".

If "Total Claims Incurred for Prior Years" is significantly greater than "Estimated Liability for Unpaid Claims" for several years in a row, the HMO may have a problem accurately accounting for its outstanding liabilities and may be over-stating its capital and surplus.

If "Total Claims Incurred for Prior Years" is significantly less than "Estimated Liability for Unpaid Claims" for several years in a row, the HMO may not be using cash as efficiently as possible. In states that regulate the amount an HMO may charge in premiums, the HMO may be ineligible for premium increases. Medical providers negotiating payment rates may have grounds to negotiate for higher payments.

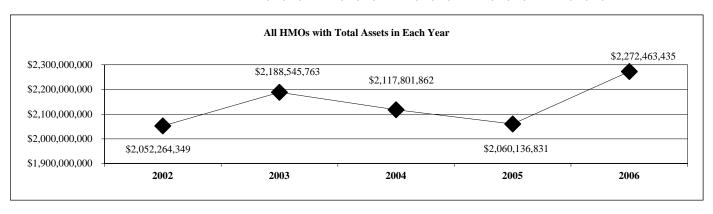
Plan Wide Net Income (Loss) (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$1,493,827	\$4,886,097	\$2,465,844	(\$940,860)	(\$774,727)	-151.9%
Alliance For Community Health, LLC dba Community Care Plus	\$3,779,948	\$3,942,900	\$7,707,256	\$460,995	\$9,400,623	148.7%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	(\$1,193,023)	(\$3,131,147)	-162.5%
Blue Cross & Blue Shield of Kansas City	\$7,242,970	\$4,513,149	\$3,734,848	\$1,758,525	(\$2,962,217)	-140.9%
Children's Mercy's Family Health Partners, Inc.	(\$410,049)	\$812,564	\$1,076,326	\$3,698,481	\$1,135,977	377.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	(\$2,112,916)	(\$67,397)	\$1,995,335	\$2,018,949	\$86,242	104.1%
CIGNA Healthcare of St. Louis, Inc.	\$1,826,560	\$3,317,524	\$3,233,521	\$1,535,999	\$993,042	-45.6%
Community Health Plan	(\$753,344)	\$1,033,398	\$1,324,742	\$196,000	(\$2,745,576)	-264.5%
Coventry Health Care of Kansas, Inc.	(\$9,232,694)	\$33,740,773	\$43,890,159	\$48,361,977	\$43,079,757	566.6%
Cox Health Systems HMO, Inc.	(\$1,851,848)	(\$705,685)	(\$2,162,668)	(\$1,993,089)	(\$2,453,632)	-32.5%
Essence, Inc.	\$0	(\$1,218,039)	(\$2,239,261)	(\$1,281,287)	\$824,493	167.7%
FirstGuard Health Plan, Inc.	\$3,358,231	\$9,124,452	\$3,607,986	(\$2,553,162)	(\$6,210,727)	-284.9%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$6,625,367	\$4,725,143	\$12,046,169	\$986,446	\$341,211	-94.8%
Group Health Plan, Inc.	\$34,407,249	\$41,715,218	\$52,106,796	\$43,315,953	\$38,497,372	11.9%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$8,824,190	N/A
Healthcare USA of Missouri, LLC	\$11,316,734	\$10,132,066	\$6,278,901	\$18,638,645	\$12,328,754	8.9%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$5,680,883	\$7,425,274	(\$41,451)	(\$7,211)	(\$1,519)	-100.0%
HMO Missouri, Inc. dba Blue Choice	\$11,326,780	\$14,964,235	\$14,205,439	\$18,009,319	\$18,887,849	66.8%
Humana Health Plan, Inc.	(\$1,624,808)	\$36,724,284	\$7,590,577	(\$6,824,661)	\$62,356,698	3937.8%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$3,279,342	\$26,191,186	\$21,859,614	\$22,048,057	\$563,710	-82.8%
Mercy MC + Inc.	N/A	N/A	N/A	\$26,911	\$40,017	48.7%
Missouri Care, LC	\$243,263	\$250,843	\$884,261	\$2,280,608	(\$2,318,172)	-1052.9%
United Healthcare of the Midwest, Inc.	\$48,616,973	\$46,667,928	\$27,532,247	\$32,550,335	\$31,134,447	-36.0%
Withdrawn HMOs	\$26,464,151	\$17,289,496	\$409,202	\$396,519	\$0	-98.5%
All HMOs with Net Income (Loss) in Each Year	\$149,676,619	\$265,465,409	\$207,505,843	\$181,490,426	\$207,896,665	38.9%



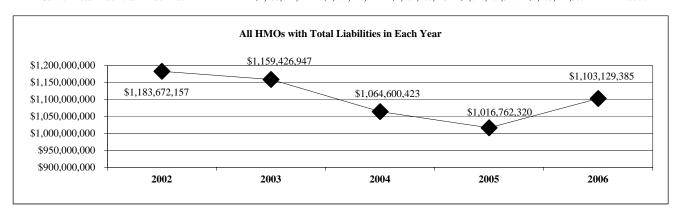
Plan Wide Total Assets (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$26,994,846	\$21,534,018	\$20,646,594	\$20,901,276	\$20,549,637	-23.9%
Alliance For Community Health, LLC dba Community Care Plus	\$21,086,320	\$26,813,111	\$22,604,811	\$20,168,206	\$41,600,353	97.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$20,994,776	\$23,313,483	11.0%
Blue Cross & Blue Shield of Kansas City	\$397,600,829	\$512,777,282	\$548,928,774	\$589,885,093	\$641,310,794	61.3%
Children's Mercy's Family Health Partners, Inc.	\$13,747,737	\$14,906,377	\$14,132,412	\$20,900,307	\$18,107,885	31.7%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$16,408,186	\$18,616,829	\$13,243,981	\$14,629,916	\$8,543,561	-47.9%
CIGNA Healthcare of St. Louis, Inc.	\$11,221,647	\$13,690,112	\$10,149,459	\$7,048,224	\$5,078,348	-54.7%
Community Health Plan	\$8,557,054	\$10,424,387	\$13,306,324	\$14,882,579	\$9,594,643	12.1%
Coventry Health Care of Kansas, Inc.	\$160,364,793	\$162,093,458	\$151,366,392	\$153,954,819	\$160,200,413	-0.1%
Cox Health Systems HMO, Inc.	\$6,297,410	\$13,490,404	\$11,038,074	\$13,213,971	\$14,955,870	137.5%
Essence, Inc.	\$0	\$1,910,202	\$2,973,368	\$4,557,849	\$10,611,767	455.5%
FirstGuard Health Plan, Inc.	\$30,275,721	\$31,204,974	\$22,755,428	\$21,998,000	\$24,435,792	-19.3%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$35,840,592	\$40,896,200	\$61,477,853	\$64,183,041	\$74,251,170	107.2%
Group Health Plan, Inc.	\$155,708,415	\$171,351,984	\$179,642,761	\$160,591,141	\$173,209,657	11.2%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$77,516,944	N/A
Healthcare USA of Missouri, LLC	\$52,654,774	\$63,170,691	\$78,395,404	\$89,628,069	\$91,652,582	74.1%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$24,535,300	\$26,709,124	\$26,610,532	\$15,395,259	\$27,963,991	14.0%
HMO Missouri, Inc. dba Blue Choice	\$85,229,418	\$90,486,004	\$80,685,373	\$94,844,750	\$123,396,772	44.8%
Humana Health Plan, Inc.	\$431,974,632	\$486,525,355	\$437,399,781	\$393,710,930	\$410,078,474	-5.1%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$87,312,833	\$119,741,911	\$147,990,080	\$101,825,170	\$84,540,054	-3.2%
Mercy MC + Inc.	N/A	N/A	N/A	\$13,175,902	\$733,471	-94.4%
Missouri Care, LC	\$9,696,838	\$14,024,942	\$15,320,098	\$15,553,445	\$13,307,610	37.2%
United Healthcare of the Midwest, Inc.	\$353,802,848	\$305,550,762	\$254,978,772	\$203,929,705	\$217,510,164	-38.5%
Withdrawn HMOs	\$122,954,156	\$42,627,636	\$4,155,591	\$4,164,403	\$0	-96.6%
All HMOs with Total Assets in Each Year	\$2,052,264,349	\$2,188,545,763	\$2,117,801,862	\$2,060,136,831	\$2,272,463,435	10.7%



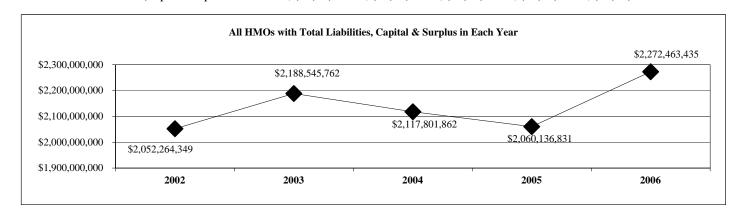
Plan Wide Total Liabilities (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$12,196,237	\$8,381,465	\$10,191,781	\$9,594,459	\$8,476,503	-30.5%
Alliance For Community Health, LLC dba Community Care Plus	\$10,324,547	\$13,861,240	\$9,077,994	\$9,168,199	\$15,986,737	54.8%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$14,247,886	\$15,206,015	6.7%
Blue Cross & Blue Shield of Kansas City	\$232,969,127	\$274,953,368	\$249,738,930	\$261,779,328	\$266,172,403	14.3%
Children's Mercy's Family Health Partners, Inc.	\$11,236,746	\$11,618,558	\$10,049,180	\$12,798,216	\$9,643,637	-14.2%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$11,330,903	\$13,526,779	\$5,748,566	\$6,988,988	\$4,857,239	-57.1%
CIGNA Healthcare of St. Louis, Inc.	\$6,006,004	\$5,253,095	\$3,230,902	\$2,065,881	\$2,026,659	-66.3%
Community Health Plan	\$7,043,737	\$7,790,738	\$9,201,925	\$8,827,197	\$6,719,549	-4.6%
Coventry Health Care of Kansas, Inc.	\$113,436,651	\$78,595,094	\$73,756,101	\$68,342,089	\$80,424,731	-29.1%
Cox Health Systems HMO, Inc.	\$4,059,001	\$4,469,358	\$1,753,966	\$2,498,548	\$3,523,252	-13.2%
Essence, Inc.	\$0	\$373,949	\$751,449	\$1,426,004	\$6,319,292	1589.9%
FirstGuard Health Plan, Inc.	\$22,547,336	\$14,685,074	\$12,491,465	\$11,486,787	\$7,932,286	-64.8%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$13,286,444	\$15,723,589	\$25,075,307	\$26,802,029	\$33,415,820	151.5%
Group Health Plan, Inc.	\$83,829,752	\$90,287,929	\$86,546,673	\$68,860,435	\$85,184,299	1.6%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$49,433,201	N/A
Healthcare USA of Missouri, LLC	\$22,495,991	\$32,233,644	\$44,897,786	\$48,644,966	\$39,390,429	75.1%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$381,433	\$575,757	\$621,517	\$644,122	\$3,377,434	785.5%
HMO Missouri, Inc. dba Blue Choice	\$44,958,654	\$48,101,354	\$38,335,430	\$60,696,186	\$70,331,353	56.4%
Humana Health Plan, Inc.	\$262,979,883	\$274,397,981	\$241,529,885	\$218,828,383	\$202,409,785	-23.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$65,272,523	\$72,159,863	\$90,921,743	\$54,973,027	\$38,416,619	-41.1%
Mercy MC + Inc.	N/A	N/A	N/A	\$12,541,379	\$58,932	-99.5%
Missouri Care, LC	\$5,486,318	\$9,451,854	\$9,853,272	\$7,679,252	\$7,635,639	39.2%
United Healthcare of the Midwest, Inc.	\$220,242,404	\$169,824,093	\$140,188,723	\$107,844,268	\$146,187,571	-33.6%
Withdrawn HMOs	\$33,588,466	\$13,162,165	\$637,828	\$24,691	\$0	-99.9%
All HMOs with Total Liabilities in Each Year	\$1,183,672,157	\$1,159,426,947	\$1,064,600,423	\$1,016,762,320	\$1,103,129,385	-6.8%



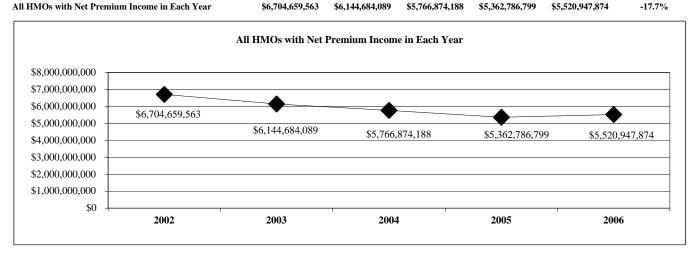
Plan Wide Total Liabilities, Capital and Surplus (2002 - 2006) ⁴

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$26,994,846	\$21,534,018	\$20,646,594	\$20,901,276	\$20,549,637	-23.9%
Alliance For Community Health, LLC dba Community Care Plus	\$21,086,320	\$26,813,111	\$22,604,811	\$20,168,206	\$41,600,353	97.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$20,994,776	\$23,313,483	11.0%
Blue Cross & Blue Shield of Kansas City	\$397,600,829	\$512,777,282	\$548,928,774	\$589,885,093	\$641,310,794	61.3%
Children's Mercy's Family Health Partners, Inc.	\$13,747,737	\$14,906,377	\$14,132,412	\$20,900,307	\$18,107,885	31.7%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$16,408,186	\$18,616,829	\$13,243,981	\$14,629,916	\$8,543,561	-47.9%
CIGNA Healthcare of St. Louis, Inc.	\$11,221,647	\$13,690,112	\$10,149,459	\$7,048,224	\$5,078,348	-54.7%
Community Health Plan	\$8,557,054	\$10,424,387	\$13,306,324	\$14,882,579	\$9,594,643	12.1%
Coventry Health Care of Kansas, Inc.	\$160,364,793	\$162,093,458	\$151,366,392	\$153,954,819	\$160,200,414	-0.1%
Cox Health Systems HMO, Inc.	\$6,297,410	\$13,490,404	\$11,038,074	\$13,213,971	\$14,955,869	137.5%
Essence, Inc.	\$0	\$1,910,202	\$2,973,368	\$4,557,849	\$10,611,767	455.5%
FirstGuard Health Plan, Inc.	\$30,275,721	\$31,204,975	\$22,755,428	\$21,998,000	\$24,435,791	-19.3%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$35,840,592	\$40,896,200	\$61,477,853	\$64,183,041	\$74,251,170	107.2%
Group Health Plan, Inc.	\$155,708,415	\$171,351,984	\$179,642,761	\$160,591,141	\$173,209,657	11.2%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$77,516,944	N/A
Healthcare USA of Missouri, LLC	\$52,654,774	\$63,170,691	\$78,395,404	\$89,628,069	\$91,652,581	74.1%
HealthLink HMO, Inc. dba HealthLink HMO 2	\$24,535,300	\$26,709,123	\$26,610,532	\$15,395,259	\$27,963,991	14.0%
HMO Missouri, Inc. dba Blue Choice	\$85,229,418	\$90,486,004	\$80,685,373	\$94,844,750	\$123,396,772	44.8%
Humana Health Plan, Inc.	\$431,974,632	\$486,525,355	\$437,399,781	\$393,710,930	\$410,078,474	-5.1%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$87,312,833	\$119,741,911	\$147,990,080	\$101,825,170	\$84,540,053	-3.2%
Mercy MC + Inc.	N/A	N/A	N/A	\$13,175,902	\$733,471	-94.4%
Missouri Care, LC	\$9,696,838	\$14,024,941	\$15,320,098	\$15,553,445	\$13,307,613	37.2%
United Healthcare of the Midwest, Inc.	\$353,802,848	\$305,550,762	\$254,978,772	\$203,929,705	\$217,510,164	-38.5%
Withdrawn HMOs	\$122,954,156	\$42,627,636	\$4,155,591	\$4,164,403	\$0	-96.6%
All HMOs with Total Liabilities, Capital & Surplus in Each Year	\$2,052,264,349	\$2,188,545,762	\$2,117,801,862	\$2,060,136,831	\$2,272,463,435	10.7%



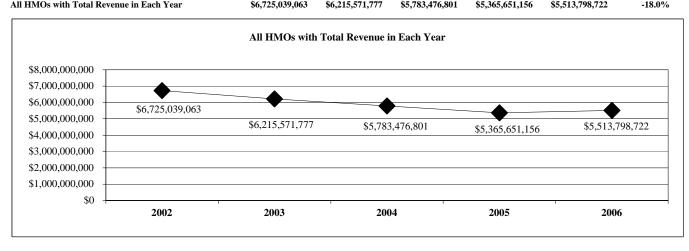
Plan Wide Net Premium Income (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$89,820,469	\$66,053,351	\$80,023,593	\$86,216,908	\$69,735,528	-22.4%
Alliance For Community Health, LLC dba Community Care Plus	\$52,576,356	\$76,250,629	\$82,762,999	\$85,487,331	\$124,237,316	136.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$36,789,851	\$72,813,319	97.9%
Blue Cross & Blue Shield of Kansas City	\$161,741,726	\$189,800,318	\$199,764,727	\$170,770,479	\$113,519,629	-29.8%
Children's Mercy's Family Health Partners, Inc.	\$81,617,202	\$87,141,474	\$99,393,284	\$109,420,014	\$96,763,149	18.6%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$25,347,733	\$18,836,923	\$14,279,015	\$12,667,537	\$16,071,036	-36.6%
CIGNA Healthcare of St. Louis, Inc.	\$32,939,011	\$28,068,399	\$20,133,261	\$16,129,326	\$16,077,079	-51.2%
Community Health Plan	\$59,866,268	\$56,341,487	\$62,629,689	\$62,020,962	\$45,514,511	-24.0%
Coventry Health Care of Kansas, Inc.	\$690,218,590	\$507,673,879	\$491,504,375	\$458,024,647	\$480,019,717	-30.5%
Cox Health Systems HMO, Inc.	\$43,737,720	\$47,998,793	\$11,401,045	\$11,573,337	\$20,108,737	-54.0%
Essence, Inc.	\$0	\$0	\$441,535	\$12,981,628	\$31,997,110	146.5%
FirstGuard Health Plan, Inc.	\$97,417,479	\$86,639,040	\$85,762,306	\$88,687,283	\$79,781,753	-18.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$129,806,944	\$160,757,342	\$194,669,724	\$224,569,406	\$269,995,833	108.0%
Group Health Plan, Inc.	\$450,025,079	\$541,151,425	\$632,430,963	\$524,739,385	\$517,275,130	14.9%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$263,999,393	N/A
Healthcare USA of Missouri, LLC	\$251,644,944	\$327,287,649	\$343,950,770	\$344,284,994	\$324,586,616	29.0%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$29,188,044	\$36,120,744	\$80,087	\$63,860	\$49,120	-99.8%
HMO Missouri, Inc. dba Blue Choice	\$222,061,323	\$251,613,644	\$272,885,892	\$332,923,034	\$387,951,380	74.7%
Humana Health Plan, Inc.	\$2,199,657,397	\$2,170,578,509	\$1,982,715,994	\$1,656,186,226	\$1,490,673,591	-32.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$543,437,678	\$596,326,974	\$560,541,754	\$476,310,476	\$417,117,847	-23.2%
Mercy MC + Inc.	N/A	N/A	N/A	\$52,240,542	\$52,054,682	-0.4%
Missouri Care, LC	\$53,133,838	\$64,942,382	\$72,627,253	\$79,616,609	\$76,089,021	43.2%
United Healthcare of the Midwest, Inc.	\$1,367,164,570	\$826,743,506	\$555,239,334	\$521,081,292	\$554,516,377	-59.4%
Withdrawn HMOs	\$123,257,192	\$4,357,621	\$3,636,588	\$1,672	\$0	-100.0%
All HMOs with Net Premium Income in Each Year	\$6,704,659,563	\$6,144,684,089	\$5,766,874,188	\$5,362,786,799	\$5,520,947,874	-17.7%



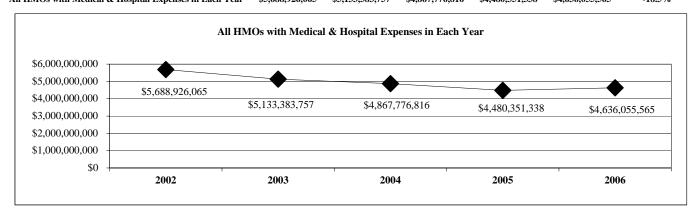
Plan Wide Total Revenues (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$90,306,869	\$66,053,351	\$80,023,593	\$86,220,764	\$69,736,263	-22.8%
Alliance For Community Health, LLC dba Community Care Plus	\$52,576,356	\$76,250,629	\$82,762,999	\$85,487,331	\$124,237,316	136.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$36,789,851	\$72,813,319	97.9%
Blue Cross & Blue Shield of Kansas City	\$161,741,726	\$189,800,318	\$199,764,727	\$170,770,479	\$113,519,629	-29.8%
Children's Mercy's Family Health Partners, Inc.	\$81,743,391	\$87,333,142	\$99,567,266	\$109,420,014	\$96,763,173	18.4%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$25,347,733	\$18,836,923	\$14,279,015	\$12,667,537	\$16,071,036	-36.6%
CIGNA Healthcare of St. Louis, Inc.	\$32,939,011	\$28,068,399	\$20,133,261	\$16,129,326	\$16,077,079	-51.2%
Community Health Plan	\$60,964,177	\$58,971,002	\$65,287,917	\$62,076,378	\$45,527,917	-25.3%
Coventry Health Care of Kansas, Inc.	\$690,611,807	\$508,952,935	\$493,290,503	\$459,270,660	\$480,019,717	-30.5%
Cox Health Systems HMO, Inc.	\$43,737,720	\$48,838,791	\$11,921,380	\$12,268,587	\$21,003,766	-52.0%
Essence, Inc.	\$0	\$0	\$441,535	\$12,981,628	\$31,997,110	7146.8%
FirstGuard Health Plan, Inc.	\$107,889,962	\$97,775,967	\$96,319,834	\$88,687,283	\$79,781,753	-26.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$129,806,944	\$160,757,342	\$194,669,724	\$224,569,406	\$269,995,833	108.0%
Group Health Plan, Inc.	\$452,011,376	\$541,151,425	\$632,430,963	\$524,739,385	\$517,275,130	14.4%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$263,999,393	N/A
Healthcare USA of Missouri, LLC	\$251,644,944	\$327,367,699	\$344,073,381	\$344,285,244	\$324,586,616	29.0%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$38,727,814	\$50,515,466	\$82,548	\$66,074	\$52,201	-99.9%
HMO Missouri, Inc. dba Blue Choice ⁸	\$217,965,248	\$251,597,063	\$272,845,296	\$332,873,176	\$388,008,409	78.0%
Humana Health Plan, Inc. ⁸	\$2,199,657,397	\$2,170,578,509	\$1,982,715,994	\$1,656,164,326	\$1,490,668,998	-32.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$543,810,988	\$596,880,208	\$561,348,565	\$477,244,575	\$418,111,021	-23.1%
Mercy MC + Inc.	N/A	N/A	N/A	\$52,240,542	\$52,054,682	-0.4%
Missouri Care, LC	\$53,133,838	\$64,942,382	\$72,627,253	\$79,616,609	\$76,089,021	43.2%
United Healthcare of the Midwest, Inc. ⁸	\$1,367,164,570	\$866,542,605	\$555,254,459	\$521,080,309	\$545,409,340	-60.1%
Withdrawn HMOs	\$123,257,192	\$4,357,621	\$3,636,588	\$1,672	\$0	-100.0%
All HMOs with Total Revenue in Each Year	\$6,725,039,063	\$6,215,571,777	\$5,783,476,801	\$5,365,651,156	\$5,513,798,722	-18.0%



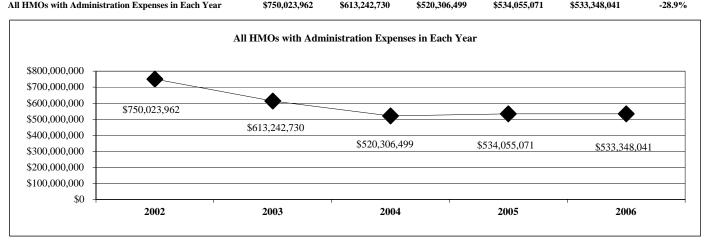
Plan Wide Medical and Hospital Expenses (2002 - 2006) ⁴

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$76,273,935	\$49,324,860	\$64,693,639	\$76,323,616	\$60,335,663	-20.9%
Alliance For Community Health, LLC dba Community Care Plus	\$41,679,140	\$61,607,306	\$63,195,259	\$77,437,642	\$100,624,553	141.4%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$34,300,256	\$66,263,515	93.2%
Blue Cross & Blue Shield of Kansas City	\$129,616,651	\$158,946,203	\$171,974,630	\$148,363,710	\$102,771,767	-20.7%
Children's Mercy's Family Health Partners, Inc.	\$73,772,363	\$80,638,069	\$90,991,106	\$95,260,320	\$82,074,467	11.3%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$23,786,449	\$19,888,054	\$9,003,734	\$8,533,444	\$14,142,554	-40.5%
CIGNA Healthcare of St. Louis, Inc.	\$27,943,370	\$21,146,899	\$13,215,138	\$13,295,636	\$13,154,387	-52.9%
Community Health Plan	\$51,055,338	\$47,146,608	\$53,844,560	\$54,867,764	\$42,521,103	-16.7%
Coventry Health Care of Kansas, Inc.	\$630,875,004	\$399,476,617	\$375,220,876	\$342,023,561	\$366,822,409	-41.9%
Cox Health Systems HMO, Inc.	\$40,226,898	\$44,525,917	\$12,707,363	\$12,559,568	\$20,957,867	-47.9%
Essence, Inc.	\$0	\$0	\$358,779	\$10,200,013	\$24,804,585	6813.6%
FirstGuard Health Plan, Inc.	\$86,909,855	\$69,240,337	\$72,427,374	\$80,049,629	\$72,151,791	-17.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$107,462,406	\$135,599,811	\$155,492,324	\$198,503,260	\$242,341,928	125.5%
Group Health Plan, Inc.	\$358,522,780	\$427,809,374	\$510,288,136	\$428,175,359	\$432,767,102	20.7%
Harmony Health Plan of Illinois, Inc. dba Harmony Health of Missouri	N/A	N/A	N/A	N/A	\$214,617,658	N/A
Healthcare USA of Missouri, LLC	\$212,490,656	\$280,718,819	\$305,051,600	\$284,066,816	\$286,796,523	35.0%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$27,099,633	\$35,657,603	\$75,574	\$55,749	\$45,808	-99.8%
HMO Missouri, Inc. dba Blue Choice	\$172,582,786	\$196,995,795	\$222,342,763	\$275,178,245	\$321,597,064	86.3%
Humana Health Plan, Inc.	\$1,873,499,724	\$1,843,164,000	\$1,748,490,736	\$1,401,478,878	\$1,233,234,629	-34.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$503,544,060	\$531,551,766	\$482,791,072	\$413,016,967	\$378,632,494	-24.8%
Mercy MC + Inc.	N/A	N/A	N/A	\$47,713,631	\$54,133,786	13.5%
Missouri Care, LC	\$46,724,785	\$54,116,756	\$64,409,102	\$67,548,643	\$65,315,156	39.8%
United Healthcare of the Midwest, Inc.	\$1,095,555,575	\$680,274,833	\$448,406,438	\$411,438,642	\$439,948,756	-59.8%
Withdrawn HMOs	\$109,304,657	(\$4,445,870)	\$2,796,613	(\$40,011)	\$0	-100.0%
All HMOs with Medical & Hospital Expenses in Each Year	\$5,688,926,065	\$5,133,383,757	\$4,867,776,816	\$4,480,351,338	\$4,636,055,565	-18.5%



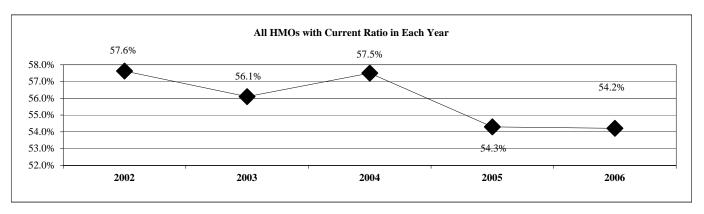
Plan Wide Administration Expenses (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$9,196,978	\$7,407,398	\$9,633,792	\$10,517,363	\$9,784,388	6.4%
Alliance For Community Health, LLC dba Mercy CarePlus	\$3,262,237	\$4,043,423	\$4,885,405	\$3,943,358	\$6,340,191	94.4%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$3,609,172	\$7,584,506	110.1%
Blue Cross & Blue Shield of Kansas City	\$16,409,652	\$18,175,266	\$16,939,151	\$14,991,437	\$9,276,418	-43.5%
Children's Mercy's Family Health Partners, Inc.	\$4,838,478	\$4,337,868	\$4,689,145	\$7,289,011	\$11,098,408	129.4%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$4,622,673	(\$243,741)	\$1,654,879	\$1,252,762	\$2,076,126	-55.1%
CIGNA Healthcare of St. Louis, Inc.	\$1,899,106	\$1,689,984	\$1,210,355	\$598,067	\$1,355,303	-28.6%
Community Health Plan	\$9,197,622	\$9,464,707	\$8,675,029	\$5,697,344	\$4,993,206	-45.7%
Coventry Health Care of Kansas, Inc.	\$66,091,214	\$53,036,628	\$48,779,902	\$45,044,898	\$47,961,435	-27.4%
Cox Health Systems HMO, Inc.	\$5,087,692	\$4,668,375	\$1,174,689	\$1,440,552	\$2,291,303	-55.0%
Essence, Inc.	\$0	\$0	\$1,827,211	\$3,167,355	\$5,093,521	178.8%
FirstGuard Health Plan, Inc.	\$16,232,185	\$15,647,175	\$17,716,959	\$10,948,541	\$15,724,388	-3.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$9,267,873	\$13,055,195	\$14,829,290	\$19,683,730	\$22,256,646	140.1%
Group Health Plan, Inc.	\$43,248,775	\$40,481,641	\$40,807,591	\$32,036,395	\$27,044,547	-37.5%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$30,644,380	N/A
Healthcare USA of Missouri, LLC	\$19,586,177	\$24,811,847	\$24,125,643	\$25,404,880	\$22,066,697	12.7%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$3,244,951	\$3,797,449	\$58,083	\$38,294	\$20,558	-99.4%
HMO Missouri, Inc. dba Blue Choice	\$25,624,104	\$30,646,957	\$26,779,030	\$32,727,381	\$35,818,232	39.8%
Humana Health Plan, Inc.	\$287,138,295	\$230,175,155	\$192,579,436	\$212,010,526	\$173,131,198	-39.7%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$32,300,581	\$32,190,732	\$35,571,570	\$29,497,007	\$25,693,376	-20.5%
Mercy MC + Inc.	N/A	N/A	N/A	\$3,647	\$31,236	756.5%
Missouri Care, LC	\$6,776,931	\$8,148,960	\$8,924,474	\$11,684,976	\$10,245,178	51.2%
United Healthcare of the Midwest, Inc.	\$176,127,889	\$109,241,992	\$59,137,936	\$62,407,817	\$62,816,800	-64.3%
Withdrawn HMOs	\$9,870,549	\$2,465,719	\$306,929	\$60,558	\$0	-99.4%
All HMOs with Administration Expenses in Each Year	\$750,023,962	\$613,242,730	\$520,306,499	\$534,055,071	\$533,348,041	-28.9%



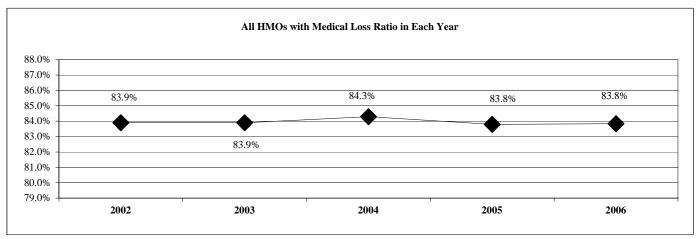
Plan Wide Current Ratio (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006
Aetna Health, Inc.	214.6%	111.8%	66.3%	101.9%	111.3%
Alliance For Community Health, LLC dba Mercy CarePlus	203.0%	192.8%	206.7%	180.1%	237.4%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	88.8%	80.6%
Blue Cross & Blue Shield of Kansas City	32.2%	36.7%	40.4%	32.1%	33.7%
Children's Mercy's Family Health Partners, Inc.	103.2%	107.8%	118.3%	122.5%	125.6%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	77.3%	61.1%	53.7%	37.5%	23.0%
CIGNA Healthcare of St. Louis, Inc.	84.0%	146.7%	110.2%	99.3%	49.4%
Community Health Plan	99.8%	99.4%	112.5%	55.3%	26.8%
Coventry Health Care of Kansas, Inc.	44.0%	23.0%	60.6%	57.1%	53.3%
Cox Health Systems HMO, Inc.	155.1%	148.2%	170.9%	143.7%	132.3%
Essence, Inc.	0.0%	480.2%	365.4%	290.2%	160.4%
FirstGuard Health Plan, Inc.	67.9%	99.6%	59.6%	99.6%	138.7%
Good Health HMO, Inc. dba Blue-Care, Inc.	74.1%	71.5%	49.6%	46.2%	37.3%
Group Health Plan, Inc.	20.7%	30.9%	64.4%	52.9%	44.2%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	135.1%
Healthcare USA of Missouri, LLC	144.7%	100.1%	115.1%	119.6%	154.9%
HealthLink HMO, Inc. dba HealthLink HMO ²	2711.5%	1096.0%	1211.9%	1226.5%	619.4%
HMO Missouri, Inc. dba Blue Choice	113.5%	51.6%	55.3%	51.8%	50.3%
Humana Health Plan, Inc.	56.8%	59.9%	19.0%	12.0%	12.4%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	130.3%	97.1%	93.7%	53.6%	39.0%
Mercy MC + Inc.	N/A	N/A	N/A	102.6%	721.2%
Missouri Care, LC	176.5%	117.3%	140.8%	202.5%	174.3%
United Healthcare of the Midwest, Inc.	31.0%	51.5%	78.2%	68.0%	69.0%
Withdrawn HMOs	90.2%	76.2%	123.8%	4479.7%	0.0%
All HMOs with Current Ratio in Each Year	57.6%	56.1%	57.5%	54.3%	54.2%



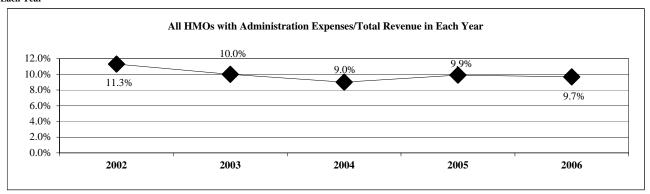
Plan Wide Medical Loss Ratio (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006
Aetna Health, Inc.	85.5%	73.9%	81.3%	88.5%	87.1%
Alliance For Community Health, LLC dba Mercy CarePlus	88.2%	80.9%	76.4%	90.6%	81.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	93.2%	93.1%
Blue Cross & Blue Shield of Kansas City	84.7%	84.7%	86.1%	85.9%	90.5%
Children's Mercy's Family Health Partners, Inc.	90.2%	92.3%	91.4%	87.1%	84.8%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	103.1%	111.3%	63.1%	67.4%	88.0%
CIGNA Healthcare of St. Louis, Inc.	85.4%	77.4%	65.6%	82.4%	81.8%
Community Health Plan	85.6%	84.1%	82.5%	88.4%	93.4%
Coventry Health Care of Kansas, Inc.	91.5%	75.7%	76.1%	74.5%	76.4%
Cox Health Systems HMO, Inc.	91.6%	92.1%	106.6%	103.6%	99.8%
Essence, Inc.	0.0%	0.0%	81.3%	78.6%	77.5%
FirstGuard Health Plan, Inc.	89.2%	81.3%	75.2%	90.6%	90.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	82.8%	84.3%	79.9%	88.4%	89.8%
Group Health Plan, Inc.	79.6%	78.4%	80.7%	81.6%	83.7%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	81.3%
Healthcare USA of Missouri, LLC	85.8%	87.0%	88.8%	83.2%	87.5%
HealthLink HMO, Inc. dba HealthLink HMO ²	93.2%	98.1%	91.6%	84.4%	87.8%
HMO Missouri, Inc. dba Blue Choice	78.7%	79.4%	81.5%	82.7%	82.9%
Humana Health Plan, Inc.	85.0%	80.9%	88.3%	85.8%	82.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	94.4%	89.3%	86.7%	85.8%	90.3%
Mercy MC + Inc.	N/A	N/A	N/A	91.3%	104.0%
Missouri Care, LC	87.7%	82.7%	88.7%	83.0%	86.6%
United Healthcare of the Midwest, Inc.	79.7%	105.3%	80.7%	79.0%	80.7%
Withdrawn HMOs	82.9%	112.6%	76.9%	-2393.0%	0.0%
All HMOs with Medical Loss Ratio in Each Year	83.9%	83.9%	84.3%	83.8%	83.8%



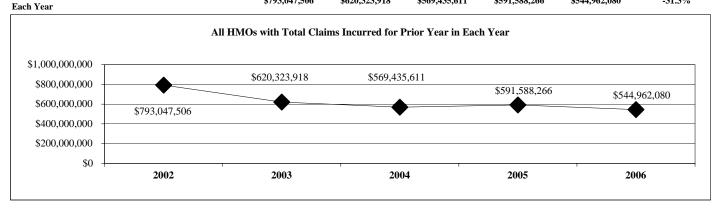
Plan Wide Administration Expenses to Total Revenue (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006
Aetna Health, Inc.	10.2%	11.2%	12.0%	12.2%	14.0%
Alliance For Community Health, LLC dba Mercy CarePlus	6.2%	5.3%	5.9%	4.6%	5.1%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	9.8%	10.4%
Blue Cross & Blue Shield of Kansas City	10.1%	9.6%	8.5%	8.8%	8.2%
Children's Mercy's Family Health Partners, Inc.	5.9%	5.0%	4.7%	6.7%	11.5%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	18.2%	-1.3%	11.6%	9.9%	12.9%
CIGNA Healthcare of St. Louis, Inc.	5.8%	6.0%	6.0%	3.7%	8.4%
Community Health Plan	10.3%	16.0%	13.3%	9.2%	11.0%
Coventry Health Care of Kansas, Inc.	9.7%	10.4%	9.9%	9.8%	10.0%
Cox Health Systems HMO, Inc.	11.6%	9.6%	9.9%	11.7%	10.9%
Essence, Inc.	0.0%	0.0%	413.8%	24.4%	15.9%
FirstGuard Health Plan, Inc.	15.0%	16.0%	18.4%	12.3%	19.7%
Good Health HMO, Inc. dba Blue-Care, Inc.	7.1%	8.1%	7.6%	8.8%	8.2%
Group Health Plan, Inc.	9.6%	7.5%	6.5%	5.9%	5.2%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	11.6%
Healthcare USA of Missouri, LLC	7.8%	7.6%	7.0%	7.5%	6.8%
HealthLink HMO, Inc. dba HealthLink HMO $^{\rm 2}$	8.4%	7.5%	70.4%	58.0%	39.4%
HMO Missouri, Inc. dba Blue Choice	11.8%	12.2%	9.8%	9.8%	9.2%
Humana Health Plan, Inc.	13.1%	10.6%	9.7%	12.8%	11.6%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	5.9%	5.4%	6.3%	5.9%	6.1%
Mercy MC + Inc.	N/A	N/A	N/A	0.0%	0.1%
Missouri Care, LC	12.8%	12.5%	12.3%	12.3%	13.5%
United Healthcare of the Midwest, Inc.	12.9%	12.6%	10.7%	12.0%	11.5%
Withdrawn HMOs	8.0%	8.8%	8.4%	3621.9%	0.0%
All HMOs with Administration Expenses/Total Revenue in Each Year	11.3%	10.0%	9.0%	9.9%	9.7%



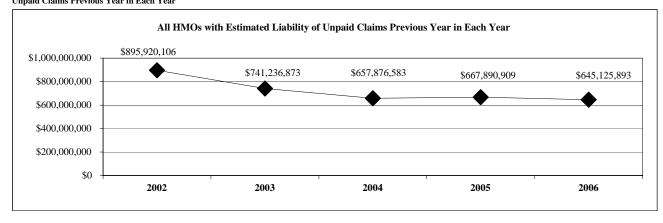
Plan Wide Total Claims Incurred for Prior Year (2002 - 2006) 4

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Aetna Health, Inc.	\$16,464,923	\$7,344,986	\$5,733,079	\$6,068,887	\$6,832,500	-58.5%
Alliance For Community Health, LLC dba Mercy CarePlus	\$3,811,351	\$4,397,385	\$6,949,290	\$7,477,920	\$6,401,633	68.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$0	\$3,067,658	N/A
Blue Cross & Blue Shield of Kansas City	\$63,574,318	\$79,934,488	\$95,963,123	\$93,778,325	\$104,926,605	65.0%
Children's Mercy's Family Health Partners, Inc.	\$7,427,224	\$7,265,219	\$9,614,606	\$7,750,452	\$6,856,834	-7.7%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$3,456,088	\$3,329,567	\$2,416,928	\$1,146,238	\$608,000	-82.4%
CIGNA Healthcare of St. Louis, Inc.	\$2,107,019	\$3,954,675	\$2,143,288	\$936,766	\$606,999	-71.2%
Community Health Plan	\$6,036,731	\$5,588,497	\$5,035,789	\$6,167,025	\$5,835,619	-3.3%
Coventry Health Care of Kansas, Inc.	\$63,727,661	\$62,068,724	\$42,481,091	\$43,283,643	\$40,746,698	-36.1%
Cox Health Systems HMO, Inc.	\$2,974,319	\$3,537,425	\$5,188,201	\$1,166,253	\$1,591,061	-46.5%
Essence, Inc.	\$0	\$0	\$0	\$48,116	\$966,957	1909.6%
FirstGuard Health Plan, Inc.	\$11,061,467	\$12,440,928	\$7,569,509	\$8,608,227	\$8,760,403	-20.8%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$7,441,419	\$10,024,501	\$11,785,151	\$14,729,945	\$15,385,141	106.8%
Group Health Plan, Inc.	\$65,252,139	\$41,177,467	\$44,570,843	\$43,682,385	\$33,646,263	-48.4%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$29,121,571	N/A
Healthcare USA of Missouri, LLC	\$16,222,257	\$18,621,958	\$26,993,919	\$24,698,941	\$20,753,528	27.9%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$71,195	(\$15,708)	\$228,365	\$162,631	\$132,893	86.7%
HMO Missouri, Inc. dba Blue Choice	\$15,196,216	\$19,760,693	\$21,128,255	\$22,141,368	\$24,682,050	62.4%
Humana Health Plan, Inc.	\$180,654,614	\$141,320,478	\$159,889,774	\$178,304,473	\$122,142,740	-32.4%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$36,607,455	\$44,622,412	\$42,873,373	\$49,903,406	\$27,046,375	-26.1%
Mercy MC + Inc.	N/A	N/A	N/A	\$0	\$0	N/A
Missouri Care, LC	\$5,387,384	\$4,397,188	\$6,927,824	\$7,227,609	\$6,467,789	20.1%
United Healthcare of the Midwest, Inc.	\$148,214,396	\$134,807,573	\$71,743,137	\$74,067,154	\$78,382,763	-47.1%
Withdrawn HMOs	\$137,359,330	\$15,745,462	\$200,066	\$238,502	\$0	-99.8%
All HMOs with Total Claims Incurred for Prior Year in Each Year	\$793,047,506	\$620,323,918	\$569,435,611	\$591,588,266	\$544,962,080	-31.3%



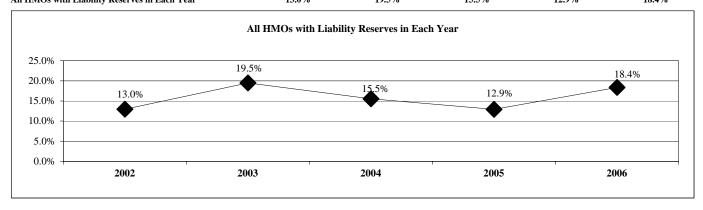
Plan Wide Estimated Liability of Unpaid Claims Prior Year (2002 - 2006) ⁴

Health Maintenance Organization	2002	2003	2004	2005	2006	% Change (2002 - 2006) ²²
Actna Health, Inc.	\$26,232,022	\$10,074,847	\$7,180,617	\$7,794,150	\$8,500,327	-67.6%
Alliance For Community Health, LLC dba Mercy CarePlus	\$10,066,214	\$8,013,716	\$11,006,562	\$7,358,507	\$7,284,578	-27.6%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	\$0	\$2,835,207	N/A
Blue Cross & Blue Shield of Kansas City	\$78,729,534	\$79,709,200	\$95,468,951	\$93,391,817	\$102,616,622	30.3%
Children's Mercy's Family Health Partners, Inc.	\$9,592,942	\$8,565,597	\$10,436,798	\$9,165,523	\$8,789,206	-8.4%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	\$4,098,425	\$4,545,009	\$6,273,248	\$2,546,308	\$1,010,000	-75.4%
CIGNA Healthcare of St. Louis, Inc.	\$3,032,352	\$5,017,958	\$4,448,404	\$2,411,766	\$1,376,000	-54.6%
Community Health Plan	\$6,589,158	\$5,454,739	\$5,769,628	\$6,841,280	\$6,723,364	2.0%
Coventry Health Care of Kansas, Inc.	\$81,676,630	\$88,406,687	\$54,896,537	\$56,765,993	\$51,315,614	-37.2%
Cox Health Systems HMO, Inc.	\$3,630,512	\$3,448,120	\$4,274,408	\$1,272,444	\$1,766,426	-51.3%
Essence, Inc.	N/A	\$0	\$0	\$188,918	\$915,000	384.3%
FirstGuard Health Plan, Inc.	\$13,567,915	\$17,168,203	\$9,878,870	\$7,923,058	\$9,680,720	-28.6%
Good Health HMO, Inc. dba Blue-Care, Inc.	\$9,938,662	\$9,987,896	\$12,299,375	\$13,621,272	\$18,274,918	83.9%
Group Health Plan, Inc.	\$73,041,381	\$52,182,610	\$54,837,508	\$58,304,529	\$43,909,786	-39.9%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	\$42,959,207	N/A
Healthcare USA of Missouri, LLC	\$23,137,295	\$21,306,969	\$30,250,802	\$42,703,912	\$32,765,624	41.6%
HealthLink HMO, Inc. dba HealthLink HMO ²	\$48,601	\$102,159	\$228,365	\$166,619	\$132,893	173.4%
HMO Missouri, Inc. dba Blue Choice	\$18,721,539	\$25,269,279	\$25,000,061	\$26,852,729	\$30,427,359	62.5%
Humana Health Plan, Inc.	\$179,733,841	\$165,952,652	\$178,283,895	\$182,508,582	\$145,182,010	-19.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	\$38,754,170	\$48,075,982	\$46,541,218	\$59,527,841	\$33,199,039	-14.3%
Mercy MC + Inc.	N/A	N/A	N/A	\$0	\$0	N/A
Missouri Care, LC	\$6,682,658	\$5,473,989	\$6,917,599	\$8,100,170	\$7,624,409	14.1%
United Healthcare of the Midwest, Inc.	\$165,459,863	\$159,078,170	\$89,662,183	\$80,130,076	\$87,837,584	-46.9%
Withdrawn HMOs	\$143,186,392	\$23,403,091	\$4,221,554	\$315,415	\$0	-99.8%
All HMOs with Estimated Liability of Unpaid Claims Previous Year in Each Year	\$895,920,106	\$741,236,873	\$657,876,583	\$667,890,909	\$645,125,893	-28.0%



Plan Wide Analysis of Liability Reserves (2002 - 2006) ⁴

Health Maintenance Organization	2002	2003	2004	2005	2006
Aetna Health, Inc.	59.3%	37.2%	25.2%	28.4%	24.4%
Alliance For Community Health, LLC dba Mercy CarePlus	164.1%	82.2%	58.4%	-1.6%	13.8%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	N/A	N/A	N/A	0.0%	-7.6%
Blue Cross & Blue Shield of Kansas City	23.8%	-0.3%	-0.5%	-0.4%	-2.2%
Children's Mercy's Family Health Partners, Inc.	29.2%	17.9%	8.6%	18.3%	28.2%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	18.6%	36.5%	159.6%	122.1%	66.1%
CIGNA Healthcare of St. Louis, Inc.	43.9%	26.9%	107.6%	157.5%	126.7%
Community Health Plan	9.2%	-2.4%	14.6%	10.9%	15.2%
Coventry Health Care of Kansas, Inc.	28.2%	42.4%	29.2%	31.1%	25.9%
Cox Health Systems HMO, Inc.	22.1%	-2.5%	-17.6%	9.1%	11.0%
Essence, Inc.	N/A	0.0%	0.0%	292.6%	-5.4%
FirstGuard Health Plan, Inc.	22.7%	38.0%	30.5%	-8.0%	10.5%
Good Health HMO, Inc. dba Blue-Care, Inc.	33.6%	-0.4%	4.4%	-7.5%	18.8%
Group Health Plan, Inc.	11.9%	26.7%	23.0%	33.5%	30.5%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	N/A	N/A	N/A	N/A	47.5%
Healthcare USA of Missouri, LLC	42.6%	14.4%	12.1%	72.9%	57.9%
Health Link HMO, Inc. dba Health Link HMO $^{\rm 2}$	-31.7%	750.4%	0.0%	2.5%	0.0%
HMO Missouri, Inc. dba Blue Choice	23.2%	27.9%	18.3%	21.3%	23.3%
Humana Health Plan, Inc.	-0.5%	17.4%	11.5%	2.4%	18.9%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	5.9%	7.7%	8.6%	19.3%	22.7%
Mercy MC + Inc.	N/A	N/A	N/A	0.0%	0.0%
Missouri Care, LC	24.0%	24.5%	-0.1%	12.1%	17.9%
United Healthcare of the Midwest, Inc.	11.6%	18.0%	25.0%	8.2%	12.1%
Withdrawn HMOs	4.2%	48.6%	2010.1%	32.2%	0.0%
All HMOs with Liability Reserves in Each Year	13.0%	19.5%	15.5%	12.9%	18.4%



Utilization Review and Grievance Activities for Missouri HMOs

Section 376.1359 RSMo requires HMOs to file an annual report of utilization review activities. 20 CSR 400-10.020 provides for the type of information to be reported. Four years worth of information is presented. HMOs serving Medicaid or Medicare populations only are excluded from the information published here. Complaints and appeals under these programs are governed by other state and federal laws.

NOTE: The terms "utilization review" and "grievance" are defined in Missouri law at section 376.1350 RSMo.

- **A.** Year The year for which activity was reported.
- **B.** Type of UR Conducted Missouri law defines several types of utilization review. See section 376.1350 RSMo. Additional types are occasionally reported. Information is abbreviated as follows:

Amb "Ambulatory Review" Case "Case Management"
Con "Concurrent Review" Pro "Prospective Review"
Retro "Retrospective Review" Exp "Expedited Reviews"

- **C.** Total Commercial Enrollment Total number of commercial enrollees.
- **D.** Total 1st Level Grievances Received The number of member grievances received for first level review, pursuant to section 376.1382 RSMo.
- **E. 1st Level Grievance Company Decision Upheld** The number of times that the company decision or action giving rise to the grievance was upheld in a first level review.
- **F.** 1st Level Grievance Company Decision Overturned The number of times that the company decision or action giving rise to the grievance was overturned in a first level review. If this number is very high relative to the total number of 1st level grievances received, it may indicate a problem with initial claim reviews.
- **G. Total 2nd Level Grievances Received** The number of times that a decision upheld in a 1st level grievance was further appealed, pursuant to section 376.1382 RSMo. In some cases, HMOs contract with independent review organizations for evaluation of 2nd level grievances.
- **H. 2nd Level Grievance Company Decision Upheld** The number of times that the decision made at the 1st level is upheld in a 2nd level review.
- **I. 2nd Level Grievance Company Decision Overturned** The number of times that the decision reached in a 1st level review is overturned in a 2nd level review. A very high number relative to the total number of 2nd level grievances received may indicate that the 1st level review process is inadequate.
- **J. Expedited Grievance Reviews** The number of times the HMO performed an expedited review, pursuant to section 376.1389 RSMo.

Notes:

The sum of column E and column F should equal the number reported in column D. However, in some cases, HMOs reported that a decision was partially upheld and partially overturned in the grievance evaluation process.

The sum of column H and column I should equal the number reported in column G. However, in some cases, HMOs reported that a decision was partially upheld and partially overturned in the grievance evaluation process.

Utilization Review and Grievance Activities ¹⁶ Excludes Medicare and Medicaid only companies

	A	В	C	D	E	F	G	H	I	J
Health Maintenance Organization	Year	Type of UR Conducted	Total Commercial Enrollment	Total 1st Level Grievances Received	1st Level Grievance - Company Decision Upheld	1st Level Grievance - Company Decision Overturned	Total 2nd Level Grievances Received	2nd Level Grievance - Company Decision Upheld	2nd Level Grievance - Company Decision Overturned	Grievance Reviews
	2002	Amb, Con, Pro, Retro	17,834	136	84	52	10	10	0	11
Aetna Health, Inc.	2003	Amb, Con, Pro, Retro	15,818	66	37	29	1	0	1	0
	2004	Amb, Con, Pro, Retro	20,504	12	5	7	0	0	0	0
	2005 2006	Amb, Con, Pro, Retro Amb, Con, Pro, Retro	18,346 13,791	56 35	24 18	32 17	2	1 0	1	0
Blue Cross & Blue Shield of Kansas City	2002	Amb, Con, Pro, Retro, Case	62,668	138	75	63	8	4	4	3
	2003	Amb, Con, Pro, Retro	71,678	102	64	38	5	3	2	2
	2004	Amb, Con, Pro, Retro	67,614	76	41	35	18	14	4	0
	2005	Amb, Con, Pro, Retro	30,781	79	40	39	7	5	2	0
	2006	Amb, Con, Pro, Retro Amb, Con, Pro, Retro	20,801 3,314	43 33	24	19 11	3	<u>3</u>	2	2
	2002	Amb, Con, Pro, Retro	4,564	34	17	17	0	0	0	2
CIGNA Healthcare of Ohio, Inc. dba CIGNA	2004	Amb, Con, Pro, Retro	3,288	17	10	7	1	1	0	3
Healthcare of Kansas/Missouri	2005	Amb, Con, Pro, Retro, Case	2,463	24	9	15	1	0	1	0
	2006	Amb, Con, Pro, Retro, Case	3,713	31	14	17	6	5	1	0
	2002	Amb, Con, Pro, Retro	9,361	86	57	28	14	9	5	5
	2003	Amb, Con, Pro, Retro	5,855	54 32	23	31 10	4	1 2	3	0
CIGNA Healthcare of St. Louis, Inc.	2004 2005	Amb, Con, Pro, Retro Amb, Con, Pro, Retro	4,106 3,742	32 74	22 29	45	3	3	0	1
	2006	Amb, Con, Pro, Retro	3,704	27	14	13	4	3	1	0
	2002	Amb, Con, Pro, Retro, Exp	19,327	15	7	8	2	2	0	0
Community Health Plan	2003	Amb, Con, Pro, Retro, Exp	19,094	15	7	8	2	2	0	0
	2004	Amb, Con, Pro, Retro, Exp	18,578	42	23	19	3	3	0	0
	2005	Amb, Con, Pro, Retro	16,910	29	14	15	1	1	0	2
	2006	Amb, Con, Pro, Retro Con, Pro, Retro	10,212	54 29	37 23	17 5	8	6	2	1
Coventry Health Care of Kansas, Inc.	2002	Amb, Con, Pro, Retro	76,283	951	420	368	124	73	30	1
	2004	Amb, Con, Pro, Retro	79,871	1,114	645	469	116	88	28	3
	2005	Amb, Con, Pro, Retro	73,191	575	427	148	86	76	10	8
	2006	Amb, Con, Pro, Retro	67,436	498	307	191	82	68	14	1
Cox Health Systems HMO, Inc.	2002	Amb, Pro, Retro	18,099	101	64	38	11	7	3	0
	2003 2004	Amb, Pro, Retro Amb, Pro, Retro	14,614 3,349	66 23	49 9	17 14	12 1	12 1	0	0
	2005	Amb, Pro, Con, Retro	5,498	15	6	4	2	2	0	0
	2006	Amb, Pro, Con, Retro	7,999	17	9	8	0	0	0	0
	2002	Amb, Con, Pro, Retro, Case	33,085	126	66	60	18	11	7	2
	2003	Amb, Con, Pro, Retro, Case	40,722	145	88	57	17	12	5	1
Good Health HMO, Inc. dba Blue-Care, Inc.	2004	Amb, Con, Pro, Retro, Case	41,742 45,990	106 178	63 88	43 90	23 19	11 14	12 5	2 3
	2005 2006	Amb, Con, Pro, Retro Amb, Con, Pro, Retro	53,541	262	00 144	118	40	30	10	3 7
-	2002	Amb, Con, Pro, Retro	141,957	472	196	276	23	14	9	2
Group Health Plan, Inc.	2003	Amb, Con, Pro, Retro	170,508	620	353	267	64	27	37	8
	2004	Amb, Con, Pro, Retro	175,949	607	301	306	68	47	21	24
	2005	Amb, Con, Pro, Retro	110,797	727	533	194	88	73	15	21
	2006	Amb, Con, Pro, Retro	73,086	398	165 3	233	50 0	32	18	0
HealthLink HMO, Inc. dba HealthLink HMO ²	2002 2003	Amb, Con, Pro, Retro Amb, Con, Pro, Retro	7,083 18,446	3 44	32	12	3	0	0	1
	2004	Amb, Con, Pro, Retro	94	1	1	0	0	0	0	0
	2005	Amb, Con, Pro, Retro	95	38	22	16	7	4	3	1
	2006	Amb, Con, Pro	95	5	4	1	0	0	0	2
HMO Missouri, Inc. dba Blue Choice	2002	Amb, Con, Pro, Retro, Case	103,004	275	207	68	1	0	1	2
	2003	Amb, Con, Pro, Retro, Case	101,912	183	149	34	2 1	1 1	1	4 0
	2004 2005	Amb, Con, Pro, Retro, Case Amb, Con, Pro, Retro, Case	118,132 116,030	98 85	72 57	26 28	2	0	2	5
	2006	Amb, Con, Pro, Retro, Case	132,247	171	128	43	1	0	1	2
Humana Health Plan, Inc.	2002	Amb, Con, Pro, Retro	39,604	91	49	42	0	0	0	1
	2003	Amb, Con, Pro, Retro	39,285	168	96	72	1	1	0	1
	2004	Amb, Con, Pro, Retro	32,334	36	9	20	0	0	0	0
	2005	Amb, Con, Pro, Retro	31,812	63 72	7	56 54	0	0	0	1
	2006	Amb, Con, Pro, Retro Amb, Con, Pro, Retro	12,848 173,357	72 240	18 162	54 78	36	52	0 11	1
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	2002	Amb, Con, Pro, Retro	186,964	379	234	140	55	41	14	0
	2004	Amb, Con, Pro, Retro	149,736	276	162	114	38	25	13	0
	2005	Amb, Con, Pro, Retro	67,728	106	48	44	9	9	0	0
	2006	Amb, Con, Pro, Retro	39,924	124	66	58	8	6	2	0
United Healthcare of the Midwest, Inc.	2002	Con, Pro	374,673	8	4	4	4	3	1	0
	2003	Con, Pro	183,894	50	17	33	0	0	0	0
	2004 2005	Con, Pro Con, Pro, Retro	101,602 75,901	133 1,404	70 644	63 760	15 88	11 56	4 32	0
	2005	Con, Pro, Retro	25,716	1,404	644	637	75	50	25	0
			** *	-,-01				50		

Access to Medical Providers

Missouri HMOs are reviewed on an annual basis for compliance with state laws related to access to medical providers. See Missouri statutes §354.603 RSMo and Missouri regulations at 20 CSR 400-7.095. The information presented here provides a summary of the results of the annual review of HMO Access Plans conducted in 2006. Missouri law requires HMOs to maintain adequate networks to assure that members can get needed care without unreasonable delay. For a core set of the most frequently utilized provider types, a regulation establishes specific travel standards. HMOs are required to submit data that DIFP can analyze and determine a compliance score. The minimum required score is 90%. Alternatively, Missouri law allows HMOs to furnish proof of accreditation through a nationally recognized managed care accrediting body to meet access requirements. An accredited HMO is deemed to have an adequate network and is not required to provide data for analysis. Accredited HMOs are deemed to be 100% compliant with minimum travel standards for access to providers. Most HMOs selling individual or employer-sponsored coverage are accredited. Accreditation addresses far more than adequate access to participating providers and is a costly process. Some HMOs have chosen not to pursue accreditation.

For Commercial and Medicaid HMO networks:

- **A.** Access Plan Status Access plans are "approved" when the access score across the entire network (all counties, all provider types) is 90% or better, and the average access score in each county in an HMO's approved service area is 90% or better. Access plans are "conditionally approved" when the access score across the entire network is 90% or better, but the average access score in any county is less than 90%. Scores indicate the percentage of enrollees for whom the HMO has met the access standards.
- **B.** Overall Access Score The average access score across the entire network (all counties, all provider types listed in the law).
- **C. PCP Access Score** The average access score across the entire network for access to primary care providers.
- **D. Specialist Access Score** The average access score across the entire network for access to all specialists listed in the law.
- **E.** Facility Access Score The average access score across the entire network for access to all medical facilities listed in the law, including hospitals.
- **F.** Ancillary Providers Access Score The average access score across the entire network for access to all ancillary medical providers listed in the law.

Access to Medical Providers (cont'd)

Commercial HMO Networks Approved Based on Accreditation:

- **A.** Access Plan Status Same as Commercial/Medicaid except that HMOs do not submit provider and enrollee data to DIFP for evaluation. Accredited HMOs are assumed to meet the access standards stated in the law.
- **B.** Accredited by Under Missouri law, an HMO may provide proof of the following types of accreditation in lieu of submitting enrollee and provider data for analysis by DIFP. Note: Some HMOs are accredited by more than one organization.

NCQA National Committee for Quality Assurance

URAC American Accreditation HealthCare Commission, Inc., formerly Utilization Review

Accreditation Commission

C. Accreditation Type/Level – The type and level of accreditation awarded by each accrediting organization:

NCQA type must be MCO (Managed Care Organization), level must be "accredited" or

better

URAC type must be "Health Plan", level must be "full accreditation"

- **D. Date Accreditation Granted** Date the accrediting organization specifies in the accrediting decision.
- **E. Date Accreditation Expires** Date the accrediting organization specifies in the accrediting decision.

2006 HMO Access to Medical Providers 19

United Healthcare of the Midwest, Inc.

	A	В	С	D	${f E}$	${f F}$
Commercial HMO Networks	Access Plan Status	Overall Access Score	PCP Access Score	Specialist Access Score	Facility Access Score	Ancillary Providers Access Score
Community Health Plan	approved	98%	100%	100%	97%	93%
Coventry Health Care of Kansas, Inc. 18	approved	99%	100%	100%	95%	100%
Cox Health Systems HMO, Inc.	conditionally approved	96%	100% 99%		92%	94%
HealthLink HMO, Inc. dba HealthLink HMO 18	conditionally approved	94%	100%	99%	83%	95%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	conditionally approved	97%	100%	99%	97%	93%
Medicaid MC+ HMO Networks						
Alliance For Community Health, LLC dba Community Care Plus	approved	99%	100%	99%	98%	100%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	conditionally approved	98%	100%	100%	99%	94%
Children's Mercy's Family Health Partners, Inc.	approved	100%	100%	100%	100%	100%
FirstGuard Health Plan, Inc.	approved	99%	100%	100%	98%	99%
Healthcare USA of Missouri, LLC - Eastern Region	approved	100%	100%	100%	100%	100%
Healthcare USA of Missouri, LLC - Central Region	approved	99%	100%	100%	98%	100%
Healthcare USA of Missouri, LLC - Western Region	approved	98%	100%	100%	92%	100%
Mercy MC + Inc.	approved	99%	100%	99%	98%	99%
Missouri Care, LC	approved	99%	100%	100%	98%	99%
	A	В	\mathbf{c}		D	${f E}$
Commercial HMO Networks Approved Based on Accreditation	Access Plan Status	Accredited by	Accreditation Type/Level		Date Accreditation Granted	Date Accreditation Expires
Aetna Health, Inc.	approved	NCQA	MCO/Excellent		4/6/2005	4/6/2008
Blue Cross & Blue Shield of Kansas City	approved	NCQA	MCO/Excellent		11/23/2005	11/23/2008
Blue Cross & Blue Shield of Kansas City	approved	URAC	Health Plan/Full Accreditation		3/1/2005	3/1/2008
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	approved	NCQA	MCO/Excellent		3/25/2004	3/25/2007
CIGNA Healthcare of St. Louis, Inc.	approved	NCQA	MCO/Excellent		3/25/2004	3/25/2007
Essence, Inc.	approved	Medicare Advantage	Health Plan/Full Accreditation		3/1/2005	12/31/2005
Good Health HMO, Inc. dba Blue-Care, Inc.	approved	NCQA	MCO/Excellent		11/23/2005	11/23/2008
Good Health HMO, Inc. dba Blue-Care, Inc.	approved	URAC	Health Plan/Full Accreditation		3/1/2005	3/1/2008
Group Health Plan, Inc.	approved	URAC	Health Plan/Full Accreditation		7/1/2004	7/1/2007
HMO Missouri, Inc. dba Blue Choice	approved	NCQA	MCO/Excellent		3/15/2005	5/16/2006
Humana Health Plan, Inc.	approved	NCQA	MCO/Commendable		12/15/2006	12/15/2009

approved

NCQA

MCO/Excellent

1/20/2006

1/20/2009

Health Maintenance Organization Profiles

For all companies, the following items were submitted to DIFP as part of the 2006 annual financial statement (unless otherwise noted):

- contact information
- holding company
- domicile
- names of officers and directors

- plan-wide enrollment
- % of Missouri business
- incorporated and admitted to Missouri

Missouri enrollment data for all companies were submitted to DIFP as part of the 2006 annual managed care supplemental report except plan-wide enrollment. Plan-wide enrollment is taken from the HMOs' annual financial statement. The annual financial statements are prepared using incurred but not reported (IBNR) projections, while the managed care supplemental filing is prepared using actual claims-based data; therefore, some variances may occur.

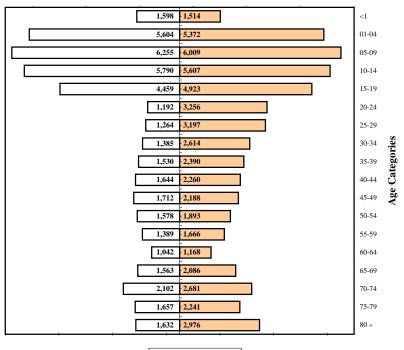
Cost and utilization data are depicted in the form of bar charts to protect proprietary information. These charts reflect the company's average utilization and costs in comparison to state-wide product averages. The y-axis of every bar chart is fixed in a manner that indicates the approximate value of the highest HMO reported expenses.

TOTALS

2006 Missouri Enrollment Demographics⁵

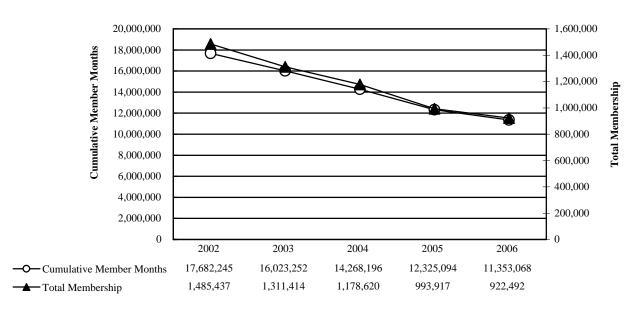
Average	Mem	hershin	in	2006:
Avciago	TATCHE	DCISHIP	ш	4000.

Age	Males		Female	
<1	1,598	4%	1,514	3%
01-04	5,604	13%	5,372	10%
05-09	6,255	14%	6,009	11%
10-14	5,790	13%	5,607	10%
15-19	4,459	10%	4,923	9%
20-24	1,192	3%	3,256	6%
25-29	1,264	3%	3,197	6%
30-34	1,385	3%	2,614	5%
35-39	1,530	4%	2,390	4%
40-44	1,644	4%	2,260	4%
45-49	1,712	4%	2,188	4%
50-54	1,578	4%	1,893	4%
55-59	1,389	3%	1,666	3%
60-64	1,042	2%	1,168	2%
65-69	1,563	4%	2,086	4%
70-74	2,102	5%	2,681	5%
75-79	1,657	4%	2,241	4%
80 +	1,632	4%	2,976	6%
Total	43,396	100%	54,041	100%



□Males	■ Female

Average Age of Enrollees =	31.6	Percentage of Female Enrollees =	54.7%
Missouri Commercial Plans	35.0	Missouri Commercial Plans	52.7%
Missouri Medicare	74.3	Missouri Medicare	58.9%
Missouri Medicaid	12.6	Missouri Medicaid	57.1%



Aetna Health, Inc.

Holding Company: Aetna, Inc.

Main Administrative Office

Mailing Address:

1350 Elbridge Payne Road, Suite 201 Chesterfield MO 63017

(636) 534-2100

Incorporated: August 30, 1996
Admitted to Missouri: August 13, 1998

Accreditation/Expiration Date NCQA

State of Domicile:Missouri% of Missouri Business:67.2%Tax Status:For Profit

2006 Year-End Officers:

President:

Allan Ira Greenberg

Secretary:

William Calvin Baskin III

Treasurer:

Elaine Rose Confransesco **Regional Medical Director:** Burton Vanderlaan, MD

Other Officers:
James David Weiss
Gregory Stephen Martino
Kevin James Casey

2006 Year-End Directors:

Allan Ira Greenberg Burton Fred Vanderlaan, MD Maureen Catherine Weldon 2006 Missouri Enrollment:

Total Missouri member months for the year:

183,121

Missouri members at the end of the year:

13,791

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

266,116

Plan Wide members at the end of the year:

19,126

Missouri Counties in Service Area:

Buchanan, Cass, Clay, Jackson, Jefferson, Lafayette, Platte, Ray, St. Charles, St. Louis City, St. Louis County

Kansas Counties in Service Area:

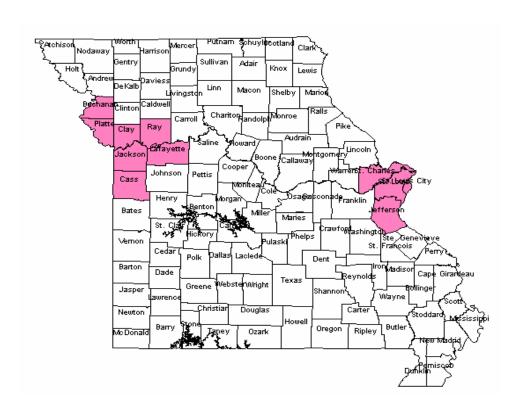
Atchison, Douglas, Franklin, Johnson, Leavenworth,

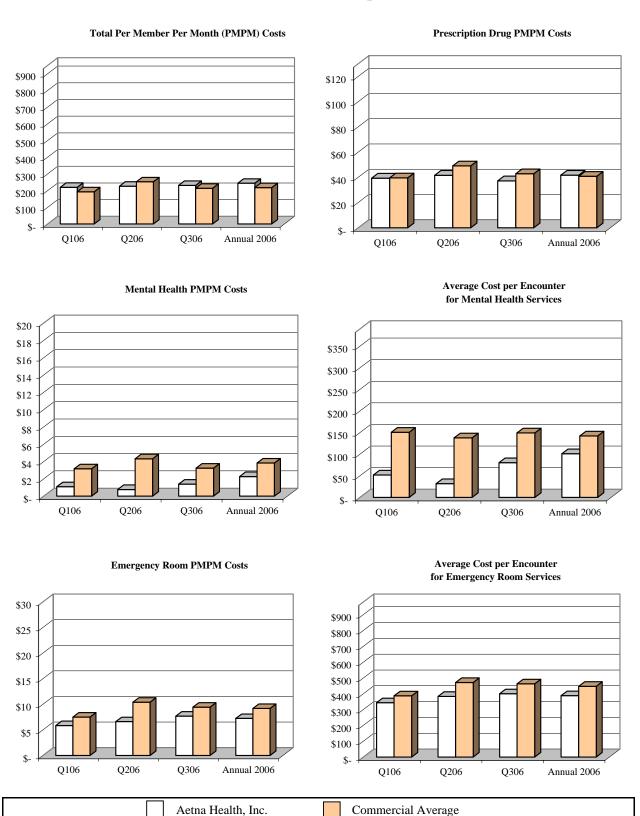
Miami, Shawnee, Wyandotte

Illinois Counties in Service Area:

None

April 6, 2008



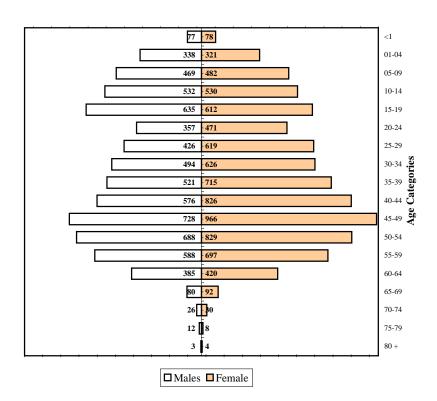


Aetna Health, Inc.

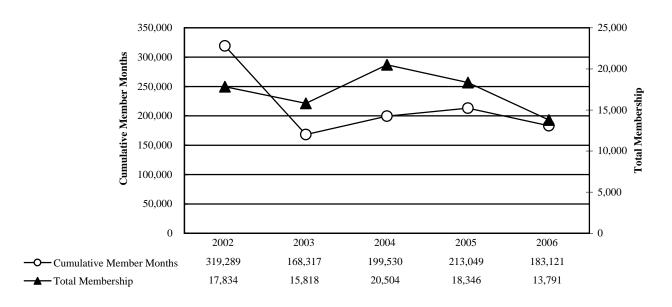
2006 Missouri Enrollment Demographics⁵

Average	Membershi	p in	2006:

Age	Males		Female	
<1	77	1%	78	1%
01-04	338	5%	321	4%
05-09	469	7%	482	6%
10-14	532	8%	530	6%
15-19	635	9%	612	7%
20-24	357	5%	471	6%
25-29	426	6%	619	7%
30-34	494	7%	626	8%
35-39	521	8%	715	9%
40-44	576	8%	826	10%
45-49	728	11%	966	12%
50-54	688	10%	829	10%
55-59	588	8%	697	8%
60-64	385	6%	420	5%
65-69	80	1%	92	1%
70-74	26	0%	30	0%
75-79	12	0%	8	0%
80 +	3	0%	4	0%
Total	6,936	100%	8,324	100%



Average Age of Enrollees =	34.6	Percentage of Female Enrollees =	54.5%
Missouri Commercial Plans	34.6	Missouri Commercial Plans	54.5%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Alliance For Community Health, LLC dba Mercy CarePlus

Holding Company: Bush-O'Donnell & Co. Inc.

Main Administrative Office

Mailing Address:

10123 Corporate Square Drive St. Louis MO 63132 (314) 432-9300

Incorporated:August 16, 1996Admitted to Missouri:August 16, 1996

Accreditation/Expiration DateN/AState of Domicile:Missouri% of Missouri Business:100.0%Tax Status:For Profit

2006 Year-End Officers:

President:
Jerry Linder
Secretary:
Edward Oswald

Chief Financial Officer:

Edward Oswald

Chief Medical Officer:
Robert Profumo, MD

Other Officers:
Cristopher Cristea

2006 Year-End Directors:

Jerry Linder Matthew Koster Ronald Ashworth James O'Donnell Robert Vogel Michael Murphy 2006 Missouri Enrollment:

Total Missouri member months for the year:

655,481

Missouri members at the end of the year:

69,874

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

648,658

Plan Wide members at the end of the year:

69,393

Missouri Counties in Service Area:

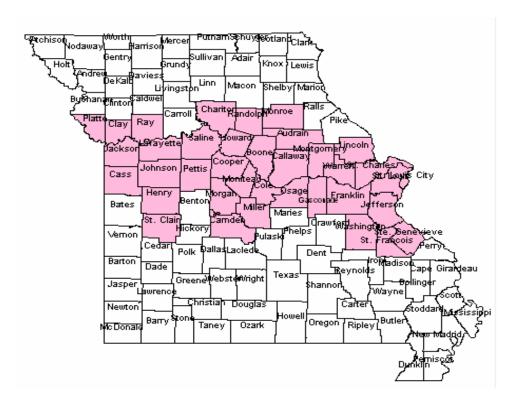
Audrain, Boone, Callaway, Camden, Cass, Chariton, Clay, Cole, Cooper, Franklin, Gasconade, Henry, Howard, Jackson, Jefferson, Johnson, Lafayette. Lincoln, Miller, Moniteau, Monroe, Montgomery, Morgan, Osage, Pettis, Platte, Randolph, Ray, Saline, St. Charles, St. Clair, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Warren, Washington

Kansas Counties in Service Area:

None

Illinois Counties in Service Area:

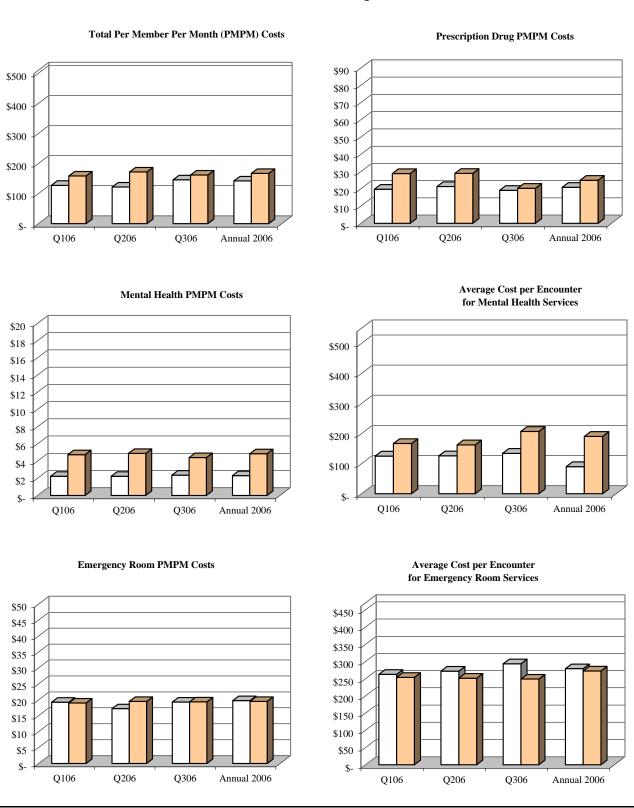
None



Alliance For Community Health, LLC dba Mercy CarePlus

- Medicaid Product

Missouri Costs Comparison 21



Medicaid Average

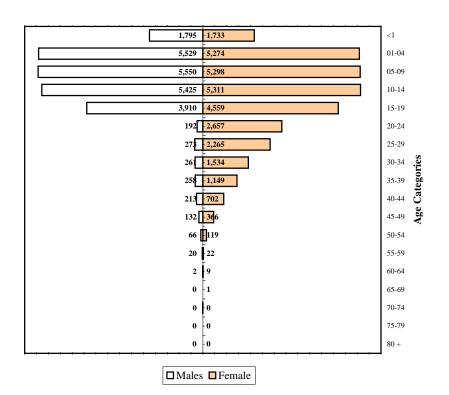
Alliance For Community Health, LLC dba Mercy CarePlus

Alliance For Community Health, LLC dba Mercy CarePlus

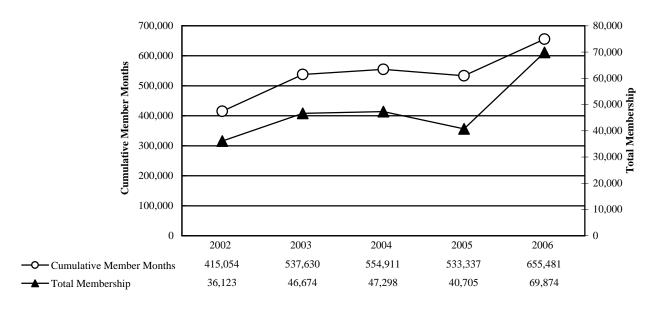
2006 Missouri Enrollment Demographics⁵

Average Membership in	2006:
-----------------------	-------

Age	Males		Female	
<1	1,795	8%	1,733	6%
01-04	5,529	23%	5,274	17%
05-09	5,550	23%	5,298	17%
10-14	5,425	23%	5,311	17%
15-19	3,910	17%	4,559	15%
20-24	192	1%	2,657	9%
25-29	273	1%	2,265	7%
30-34	261	1%	1,534	5%
35-39	258	1%	1,149	4%
40-44	213	1%	702	2%
45-49	132	1%	366	1%
50-54	66	0%	119	0%
55-59	20	0%	22	0%
60-64	2	0%	9	0%
65-69	0	0%	1	0%
70-74	0	0%	0	0%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	23,626	100%	30,997	100%



Average Age of Enrollees =	12.6	Percentage of Female Enrollees =	56.7%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	12.6	Missouri Medicaid	56.7%



Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus

Holding Company: Blue Cross and Blue Shield of Kansas City

Main Administrative Office

Mailing Address: 2301 Main Street

Kansas City MO 64108-2428

(816) 395-2222

Incorporated: April 18, 2005
Admitted to Missouri: June 30, 2005

Accreditation/Expiration Date N/A

 State of Domicile:
 Missouri

 % of Missouri Business:
 100.0%

 Tax Status:
 Not For Profit

2006 Year-End Officers:

President:

David Russell Gentile

Secretary:

Other Officers:

Charles Brent Bertram

Chief Financial Officer:

Marilyn Tromans

Chief Medical Officer:

Dr. Blake Williamson

2006 Missouri Enrollment:

Total Missouri member months for the year:

336,507

Missouri members at the end of the year:

27,865

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

336,505

Plan Wide members at the end of the year:

26,814

Missouri Counties in Service Area:

Cass, Clay, Henry, Jackson, Johnson, Lafayette, Platte,

Ray, St. Clair

Kansas Counties in Service Area:

None

Illinois Counties in Service Area:

None

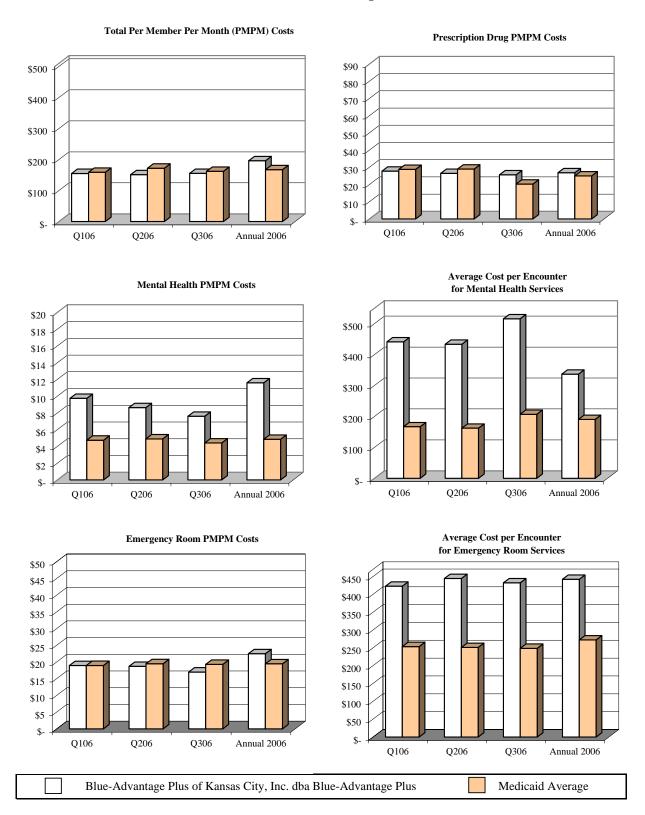
2006 Year-End Directors:

John Willard Kennedy Roger Lee Foreman David Russell Gentile Marilyn Teague Tromans Peter Kirby Yelorda



Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus

- Medicaid Product

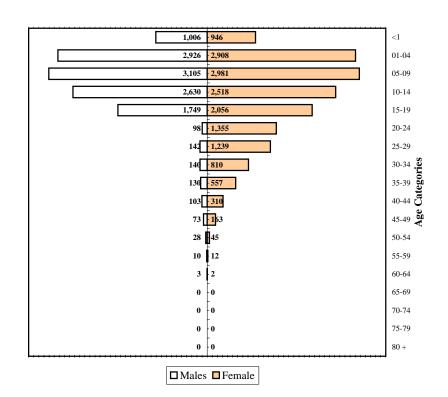


Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus

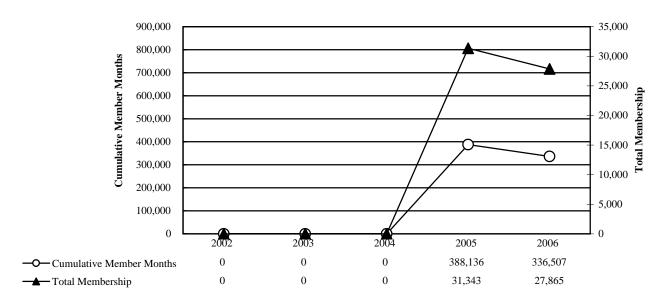
2006 Missouri Enrollment Demographics⁵

Average Membership in	2006:
-----------------------	-------

Age	Males		Female	
<1	1,006	8%	946	6%
01-04	2,926	24%	2,908	18%
05-09	3,105	26%	2,981	19%
10-14	2,630	22%	2,518	16%
15-19	1,749	14%	2,056	13%
20-24	98	1%	1,355	9%
25-29	142	1%	1,239	8%
30-34	140	1%	810	5%
35-39	130	1%	557	4%
40-44	103	1%	310	2%
45-49	73	1%	163	1%
50-54	28	0%	45	0%
55-59	10	0%	12	0%
60-64	3	0%	2	0%
65-69	0	0%	0	0%
70-74	0	0%	0	0%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	12,143	100%	15,902	100%



Average Age of Enrollees =	12.1	Percentage of Female Enrollees =	56.7%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	12.1	Missouri Medicaid	56.7%



Blue Cross & Blue Shield of Kansas City

May 17, 1982

NCQA

URAC

79.5%

Missouri

Not For Profit

February 10, 1995

November 23, 2008

March 1, 2008

Holding Company: Blue Cross and Blue

Main Administrative Office

Mailing Address:

2301 Main Street

Kansas City MO 64108-2428

(816) 395-2222

Incorporated:
Admitted to Missouri:

Accreditation/Expiration Date

State of Domicile: % of Missouri Business:

Tax Status:

2006 Year-End Officers:

President:

Tom Ellis Bowser

Secretary:

Sharon Irene O'Conner *Chief Financial Officer:* Marilyn Tromans

Chief Medical Officer:

Dr. Blake Williamson

Other Officers:

John Willard Kennedy

Roger Lee Foreman

David Russell Gentile

2006 Year-End Directors:

Tom Ellis Bowser David Richard Bywaters

Melvin Louis Glazer

Karon Elaine Harris-Hicks

Janice Christie Kreamer

Ben D. McCallister

2006 Missouri Enrollment:

Total Missouri member months for the year:

313,628

Missouri members at the end of the year:

20,801

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

397,769

Plan Wide members at the end of the year:

23,665

Missouri Counties in Service Area:

Buchanan, Cass, Clay, Henry, Jackson, Johnson,

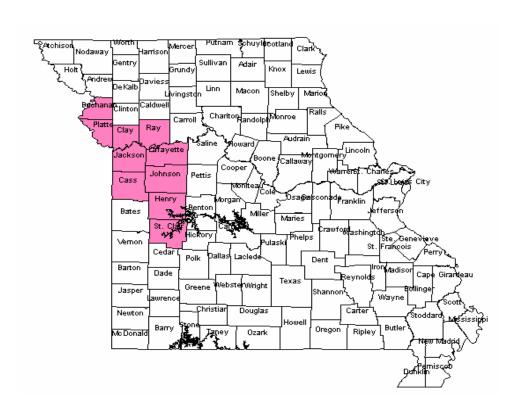
Lafayette, Platte, Ray, St. Clair

Kansas Counties in Service Area:

Johnson, Wyandotte

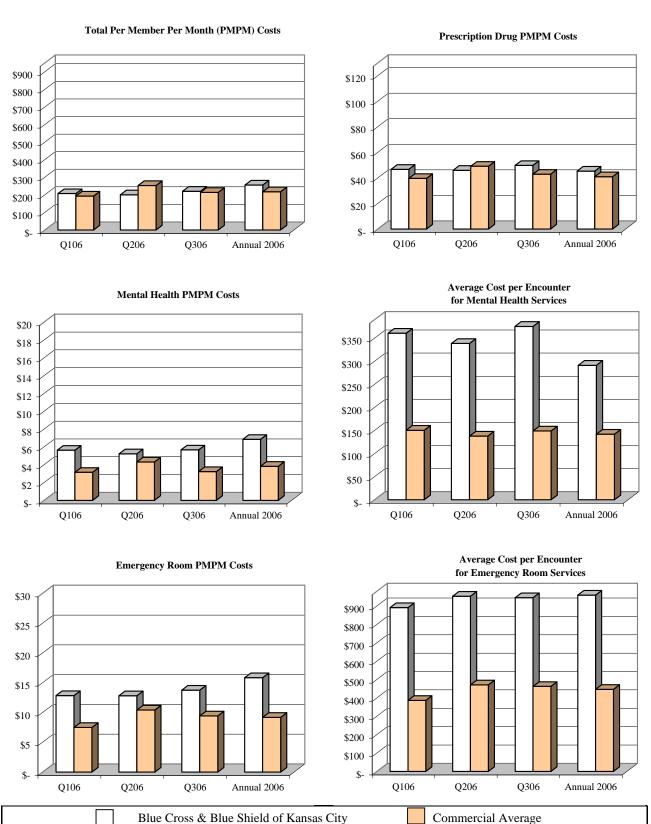
Illinois Counties in Service Area:

None



Blue Cross & Blue Shield of Kansas City

- Commercial Product

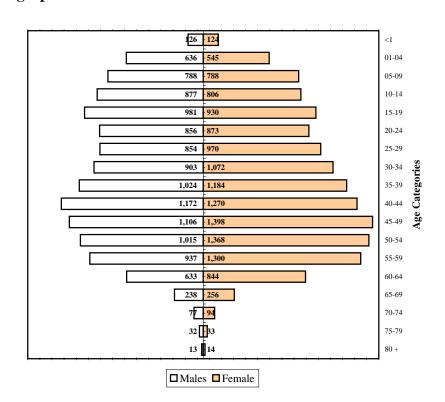


Blue Cross & Blue Shield of Kansas City

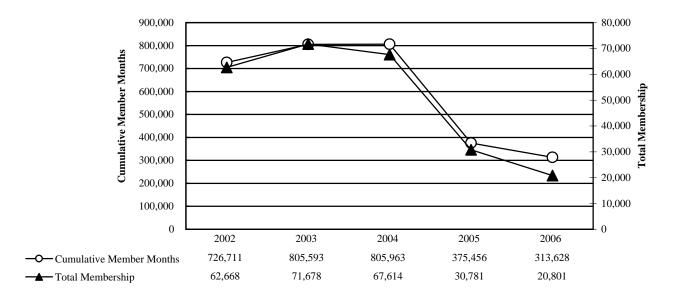
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:

Age	Males	Sinp	Female	
<1	126	1%	124	1%
01-04	636	5%	545	4%
05-09	788	6%	788	6%
10-14	877	7%	806	6%
15-19	981	8%	930	7%
20-24	856	7%	873	6%
25-29	854	7%	970	7%
30-34	903	7%	1,072	8%
35-39	1,024	8%	1,184	9%
40-44	1,172	10%	1,270	9%
45-49	1,106	9%	1,398	10%
50-54	1,015	8%	1,368	10%
55-59	937	8%	1,300	9%
60-64	633	5%	844	6%
65-69	238	2%	256	2%
70-74	77	1%	94	1%
75-79	32	0%	33	0%
80 +	13	0%	14	0%
Total	12,268	100%	13,869	100%



Average Age of Enrollees =	35.0	Percentage of Female Enrollees =	53.1%
Missouri Commercial Plans	35.0	Missouri Commercial Plans	53.1%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Children's Mercy's Family Health Partners, Inc.

March 26, 1996

May 6, 1996

Not For Profit

N/A

Missouri

100.0%

Holding Company: Children's Mercy Hospital

Main Administrative Office

Mailing Address:

215 West Pershing Road, Suite 600 Kansas City MO 64108

(816) 559-9400

Incorporated:
Admitted to Missouri:

Accreditation/Expiration Date State of Domicile:

% of Missouri Business:

Tax Status:

2006 Year-End Officers: Chief Executive Officer:

Bob Finuf Secretary:

N/A

Chief Financial Officer:

Suzie Dunaway

Chief Medical Officer: Liz Peterson, MD

Other Officers:

Jo Werner Stueve

2006 Year-End Directors:

Robert Leo Welling

John Alferd Ovel

Robert Roy Cross

George Willard Morris

Jo Werner Stueve

Barrett Spencer Heddens III

2006 Missouri Enrollment:

Total Missouri member months for the year:

513,573

Missouri members at the end of the year:

40,903

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

512,012

Plan Wide members at the end of the year:

41,403

Missouri Counties in Service Area:

Cass, Clay, Henry, Jackson, Johnson, Lafayette, Platte,

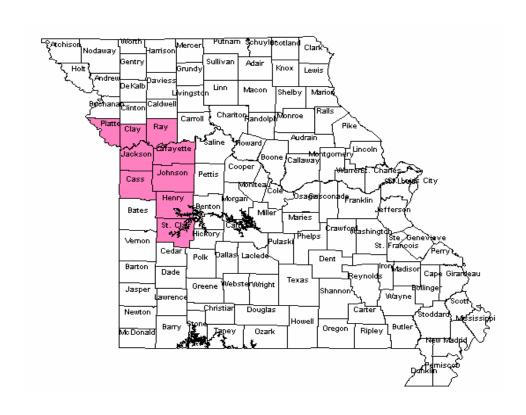
Ray, St. Clair

Kansas Counties in Service Area:

None

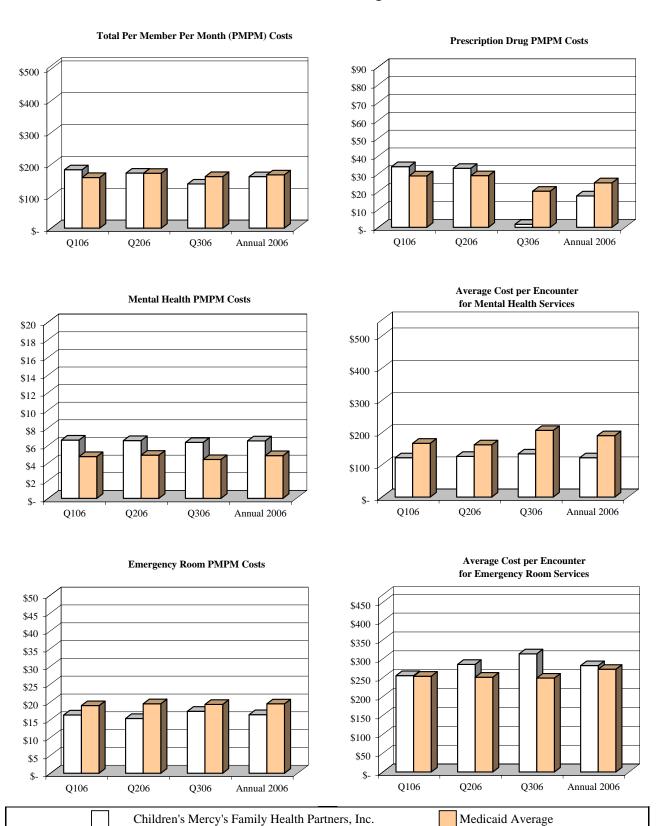
Illinois Counties in Service Area:

None



Children's Mercy's Family Health Partners, Inc.

- Medicaid Product

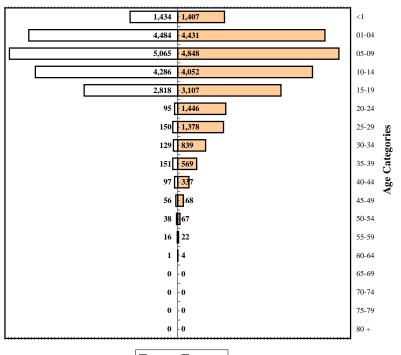


Children's Mercy's Family Health Partners, Inc.

2006 Missouri Enrollment Demographics⁵

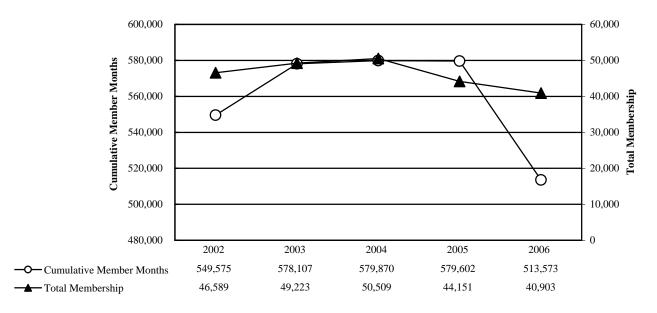
Average	Meml	bership	in	2006:

Age	Males	F	Female	
<1	1,434	8%	1,407	6%
01-04	4,484	24%	4,431	20%
05-09	5,065	27%	4,848	21%
10-14	4,286	23%	4,052	18%
15-19	2,818	15%	3,107	14%
20-24	95	1%	1,446	6%
25-29	150	1%	1,378	6%
30-34	129	1%	839	4%
35-39	151	1%	569	3%
40-44	97	1%	337	1%
45-49	56	0%	168	1%
50-54	38	0%	67	0%
55-59	16	0%	22	0%
60-64	1	0%	4	0%
65-69	0	0%	0	0%
70-74	0	0%	0	0%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	18,820	100%	22,676	100%



■ Males ■ Female

Average Age of Enrollees =	11.1	Percentage of Female Enrollees =	54.6%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	11.1	Missouri Medicaid	54.6%



CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri

Holding Company: CIGNA Corporation

Main Administrative Office

Mailing Address: 1000 Polaris Parkway Columbus OH 43240 (216) 642-8969

Incorporated: August 16, 1985
Admitted to Missouri: January 9, 1996

Accreditation/Expiration Date NCQA March 25, 2007
State of Domicile: Ohio

% of Missouri Business: 62.8%
Tax Status: For Profit

2006 Year-End Officers:

President:

Joseph Clifton Gregor

Secretary:

Susan Laura Cooper Chief Financial Officer: Vincent L. Shreckengast Chief Medical Officer:

Aslam Mohammad Khan, MD., MM

Other Officers:
John Patrick Frey
Glenn Michael Gerhard
Allan Edward Hanssen

2006 Year-End Directors:

Aslam Mohammad Khan, MD., MM David Goldgerg

Joseph Clifton Gregor

2006 Missouri Enrollment:

Total Missouri member months for the year:

38,578

Missouri members at the end of the year:

3.713

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

63,426

Plan Wide members at the end of the year:

5,915

Missouri Counties in Service Area:

Andrew, Barry, Buchanan, Cass, Christian, Clay, Clinton, DeKalb, Greene, Jackson, Jasper, Lafayette, Lawrence,

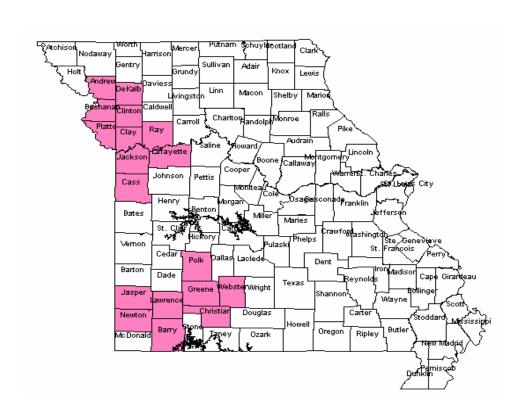
Newton, Platte, Polk, Ray, Webster

Kansas Counties in Service Area:

Douglas, Franklin, Jackson, Jefferson, Johnson, Leavenworth, Miami, Osage, Shawnee, Wyandotte

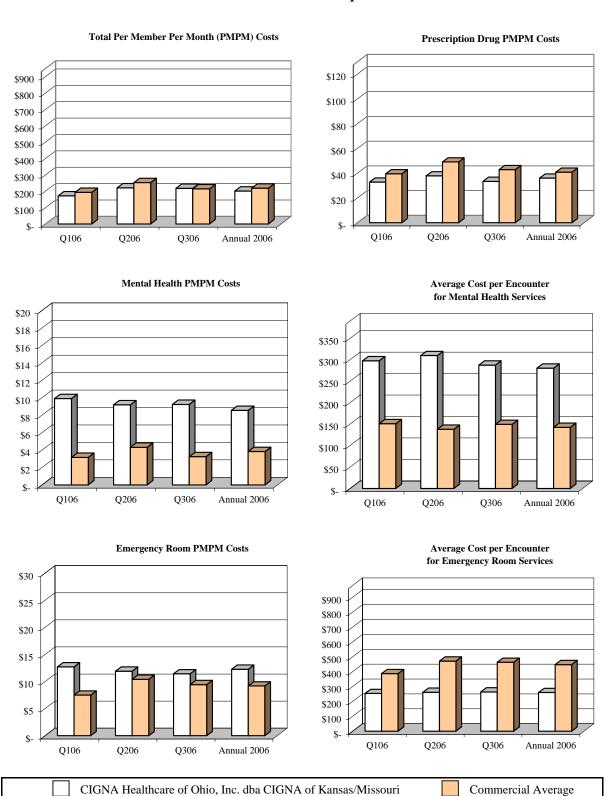
Illinois Counties in Service Area:

None



CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri

- Commercial Product

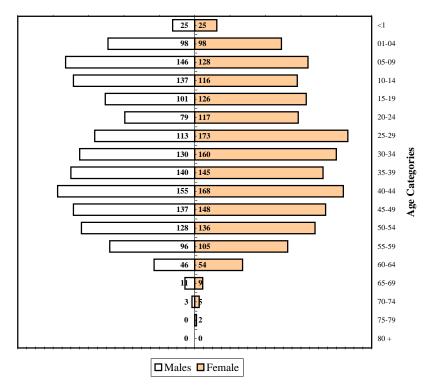


CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri

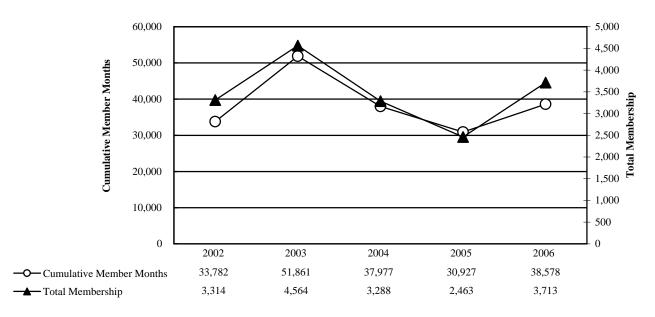
2006 Missouri Enrollment Demographics⁵

Average :	Membership	in 2006:

Age	Males		Female	
<1	25	2%	25	1%
01-04	98	6%	98	6%
05-09	146	9%	128	7%
10-14	137	9%	116	7%
15-19	101	7%	126	7%
20-24	79	5%	117	7%
25-29	113	7%	173	10%
30-34	130	8%	160	9%
35-39	140	9%	145	8%
40-44	155	10%	168	10%
45-49	137	9%	148	9%
50-54	128	8%	136	8%
55-59	96	6%	105	6%
60-64	46	3%	54	3%
65-69	11	1%	9	1%
70-74	3	0%	5	0%
75-79	0	0%	2	0%
80 +	0	0%	0	0%
Total	1,545	100%	1,715	100%



Average Age of Enrollees =	31.1	Percentage of Female Enrollees =	52.6%
Missouri Commercial Plans	31.1	Missouri Commercial Plans	52.6%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



CIGNA Healthcare of St. Louis, Inc.

Holding Company: CIGNA Corporation

Main Administrative Office

Mailing Address:

One North Brentwood Boulevard

St. Louis MO 63105 (314) 726-5625

Incorporated: May 2, 1985
Admitted to Missouri: September 1, 1993

Accreditation/Expiration Date NCQA March 25, 2007

State of Domicile:Missouri% of Missouri Business:86.3%Tax Status:For Profit

2006 Year-End Officers:

President:

Frank A. Monahan

Secretary:

Susan Laura Cooper

Chief Financial Officer:

Vincent L. Shreckengast

Chief Medical Officer:

Aslam Mohammad Khan, MD., MM

Other Officers: Kevin Douglas Fenner Scott Ronald Lambert 2006 Missouri Enrollment:

Total Missouri member months for the year:

44,497

Missouri members at the end of the year:

3,704

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

51.672

Plan Wide members at the end of the year:

4,292

Missouri Counties in Service Area:

Franklin, Jefferson, St. Charles, St. Louis City, St. Louis

County

Kansas Counties in Service Area:

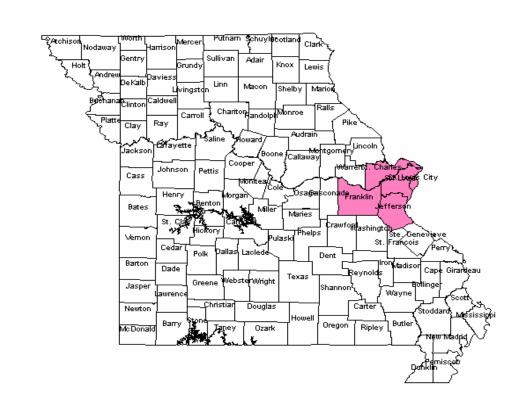
None

Illinois Counties in Service Area:

Bond, Calhoun, Clinton, Greene, Jersey, Macoupin, Madison, Monroe, Montgomery, Randolph, St. Clair,

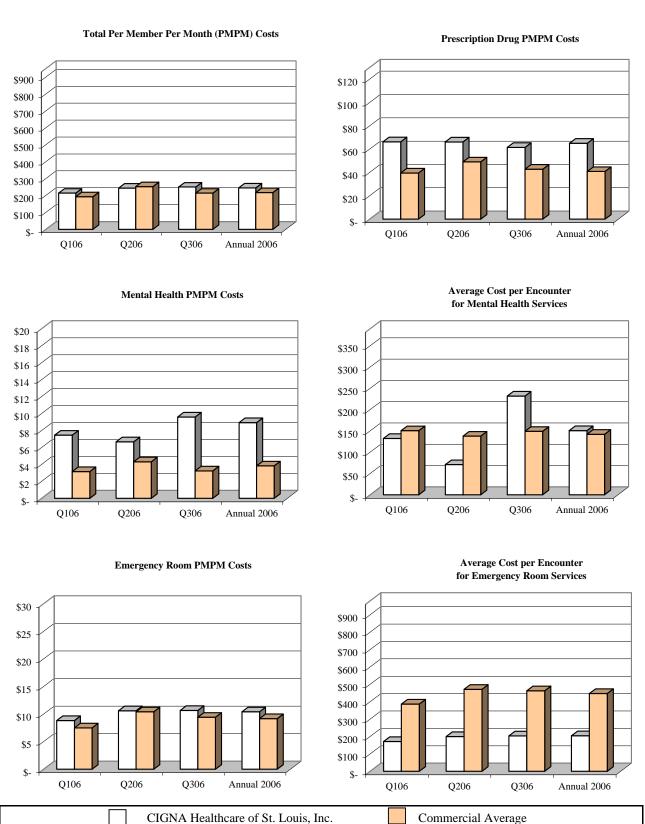
Washington

2006 Year-End Directors:



CIGNA Healthcare of St. Louis, Inc.

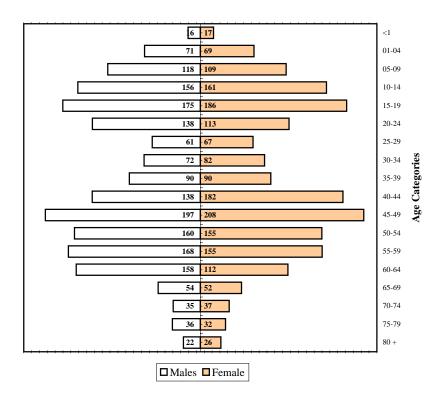
- Commercial Product



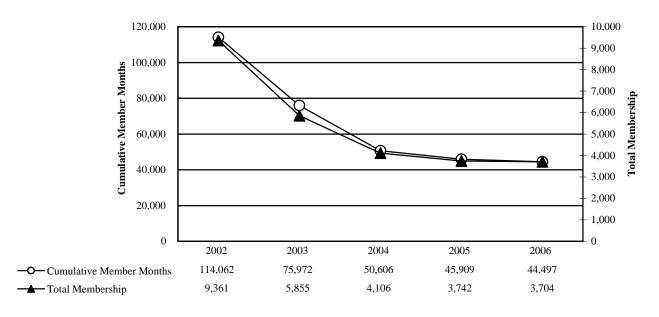
CIGNA Healthcare of St. Louis, Inc.

2006 Missouri Enrollment Demographics⁵

Age	Males		Female	
<1	16	1%	17	1%
01-04	71	4%	69	4%
05-09	118	6%	109	6%
10-14	156	8%	161	9%
15-19	175	9%	186	10%
20-24	138	7%	113	6%
25-29	61	3%	67	4%
30-34	72	4%	82	4%
35-39	90	5%	90	5%
40-44	138	7%	182	10%
45-49	197	11%	208	11%
50-54	160	9%	155	8%
55-59	168	9%	155	8%
60-64	158	8%	112	6%
65-69	54	3%	52	3%
70-74	35	2%	37	2%
75-79	36	2%	32	2%
80 +	22	1%	26	1%
Total	1,864	100%	1,853	100%



Average Age of Enrollees =	37.1	Percentage of Female Enrollees =	49.9%
Missouri Commercial Plans	37.1	Missouri Commercial Plans	49.9%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Community Health Plan

September 8, 1994

December 29, 1994

Missouri

For Profit

90.8%

Holding Company: Heartland Health

Main Administrative Office

Mailing Address:

137 N. Belt

St. Joseph MO 64506 (816) 271-1247

Incorporated:

Admitted to Missouri:

Accreditation/Expiration Date

State of Domicile: % of Missouri Business:

Tax Status:

2006 Year-End Officers:

President:

Lowell Charles Kruse

Secretary:

John Paul Wilson

Chief Financial Officer:

John Paul Wilson

Chief Medical Officer:

Robert S. Chabon, MD

Other Officers:

Curtis Andrew Kretzinger

Douglas Martin Brandt

2006 Year-End Directors:

Scott Michael Fold, MD

2006 Missouri Enrollment:

Total Missouri member months for the year:

131,916

Missouri members at the end of the year:

10,212

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

Plan Wide members at the end of the year:

11,612

Missouri Counties in Service Area:

Andrew, Atchison, Buchanan, Caldwell, Carroll, Cass, Clay, Clinton, Daviess, DeKalb, Gentry, Grundy, Harrison, Henry, Holt, Jackson, Johnson, Lafayette,

Livingston, Mercer, Nodaway, Platte. Putnam, Ray,

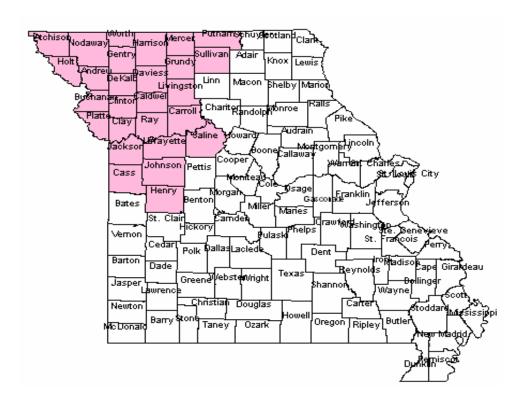
Saline, Sullivan, Worth

Kansas Counties in Service Area:

Atchison, Brown, Cherokee, Doniphan, Franklin, Jefferson, Johnson, Leavenworth, Linn, Miami,

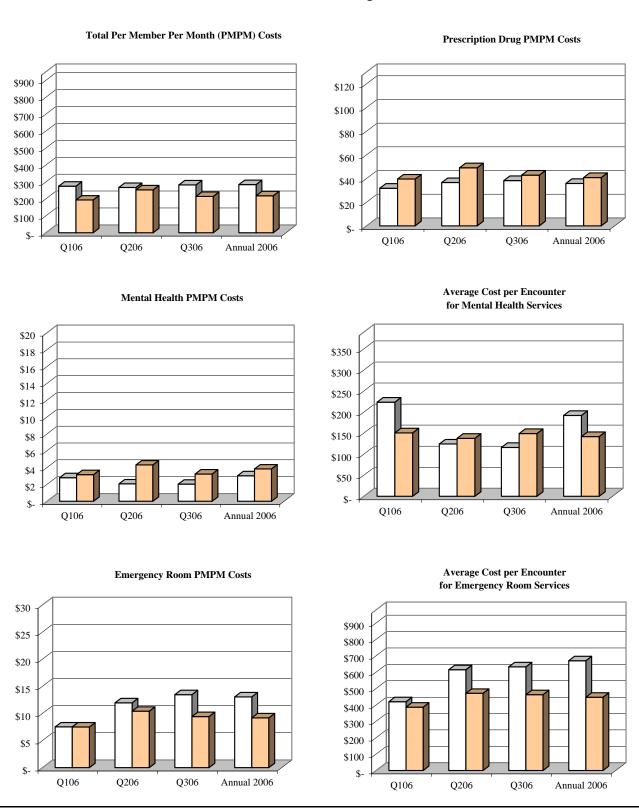
Sedgwick, Wyandotte

Illinois Counties in Service Area:



Brian Andrew Bradley Alan Wayne Brewer, DO Jean Gayle Brown Mary Ann Cotter Patrick Charley Dillon

Missouri Costs Comparison 21



Commercial Average

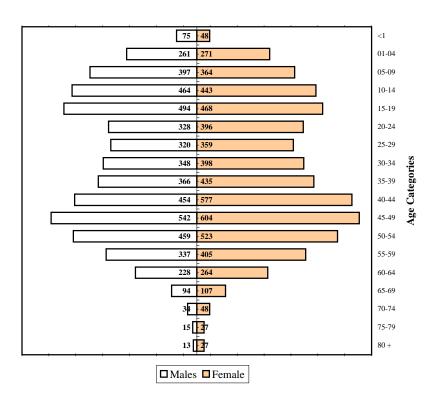
Community Health Plan

Community Health Plan

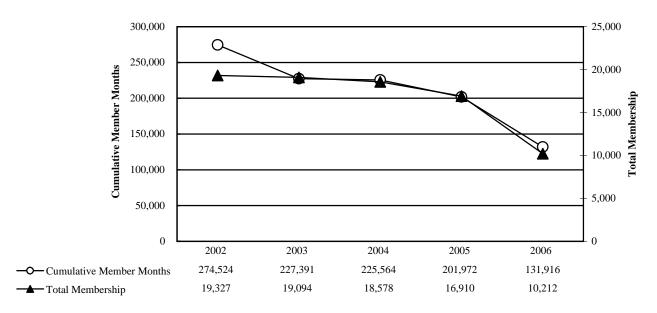
2006 Missouri Enrollment Demographics⁵

Average	Mem	hershin	in	2006:
ITTUINE	TATCHE	oct Sinb	111	4000

Age	Males	F	Female	
<1	75	1%	48	1%
01-04	261	5%	271	5%
05-09	397	8%	364	6%
10-14	464	9%	443	8%
15-19	494	9%	468	8%
20-24	328	6%	396	7%
25-29	320	6%	359	6%
30-34	348	7%	398	7%
35-39	366	7%	435	8%
40-44	454	9%	577	10%
45-49	542	10%	604	10%
50-54	459	9%	523	9%
55-59	337	6%	405	7%
60-64	228	4%	264	5%
65-69	94	2%	107	2%
70-74	34	1%	48	1%
75-79	15	0%	27	0%
80 +	13	0%	27	0%
Total	5,229	100%	5,764	100%



Average Age of Enrollees =	33.5	Percentage of Female Enrollees =	52.4%
Missouri Commercial Plans	33.5	Missouri Commercial Plans	52.4%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Holding Company: Coventry Health Care, Inc.

Main Administrative Office

Mailing Address: 8320 Ward Parkway Kansas City MO 64114 (816) 941-3030

Incorporated: January 2, 1976
Admitted to Missouri: March 29, 1996

Accreditation/Expiration Date N/A
State of Domicile: Kansas
% of Missouri Business: 59.8%
Tax Status: For Profit

2006 Year-End Officers:

President:
George B. Wheeler
Secretary:

Shirley Ann Roquemore Smith Chief Financial Officer: James M. Maxwell

Chief Medical Officer:

Dr. William R. Rooney, MD *Other Officers:*

Francis Samuel Soistman Jr. Thomas Paul McDonough

2006 Year-End Directors:

Andrew Lynn Asher Thomas Paul McDonough George Bledsoe Wheeler Jr.

2006 Missouri Enrollment:

Total Missouri member months for the year:

903,444

Missouri members at the end of the year:

76,113

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

1,671,538

Plan Wide members at the end of the year:

140,717

Missouri Counties in Service Area:

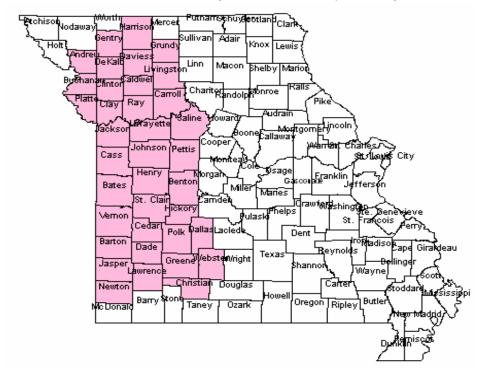
Andrew, Barton, Bates, Benton, Buchanan, Caldwell, Carroll, Cass, Cedar, Christian, Clay, Clinton, Dade, Dallas, Daviess, DeKalb, Gentry, Green, Grundy, Harrison, Henry, Hickory, Jackson, Jasper, Johnson, Lafayette, Lawrence, Livingston, Newton, Pettis, Platte, Polk, Ray, Saline, St. Clair, Vernon, Webster

Kansas Counties in Service Area:

Allen, Anderson, Atchison, Bates, Bourbon, Brown, Butler, Ceder, Chase, Chautauqua, Cherokee, Coffey, Cowley, Crawford, Dickinson, Douglas, Elk, Franklin, Geary, Greenwood, Harper, Harvey, Hickory, Jackson, Jefferson, Johnson, Kingman, Labette, Leavenworth, Lincoln, Linn, Lyon, Marion, McPherson, Marshall, Miami, Montgomery, Morris, Neosho, Osage, Ottawa, Pottawatomie, Pratt, Reno, Riley, Saline, Sedgwick, Shawnee, St. Clair, Sumner, Wabaunsee, Wilson, Woodson, Wyandotte

Illinois Counties in Service Area:

Cook, DuPage, Lake, Madison, McHenry, Peoria, Sangamon, Whiteside



- Commercial Product

Missouri Costs Comparison 21

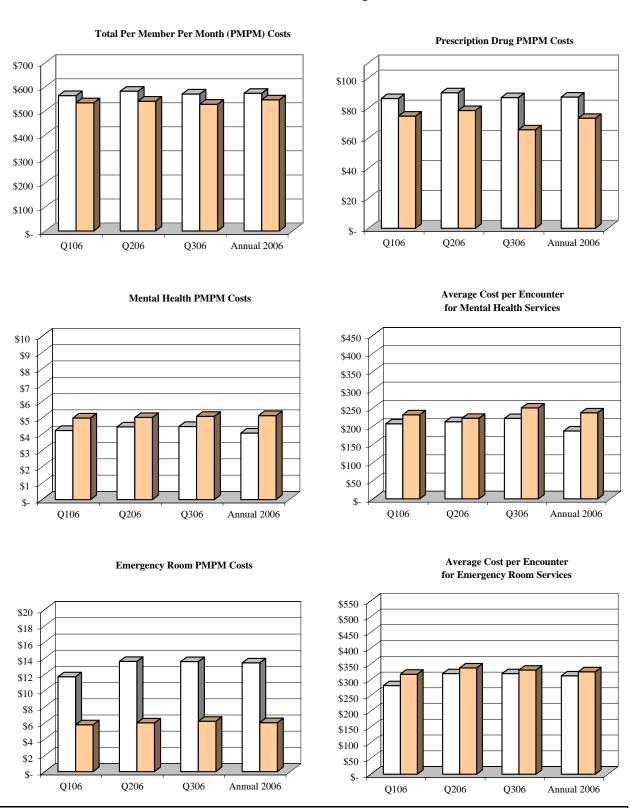
Total Per Member Per Month (PMPM) Costs **Prescription Drug PMPM Costs** \$900 \$120 \$800 \$100 \$700 \$600 \$80 \$500 \$60 \$400 \$300 \$40 \$200 \$20 \$100 Q106 Q206 Q306 Annual 2006 Q106 Q206 Q306 Average Cost per Encounter **Mental Health PMPM Costs** for Mental Health Services \$20 \$350 \$18 \$16 \$300 \$14 \$250 \$12 \$200 \$10 \$150 \$8 \$6 \$100 \$50 \$2 Q106 Q206 Q306 Annual 2006 Annual 2006 Q106 Q206 Q306 **Emergency Room PMPM Costs Average Cost per Encounter** for Emergency Room Services \$30 \$900 \$25 \$800 \$700 \$20 \$600 \$500 \$15 \$400 \$300 \$10 \$200 \$5 \$100 Q106 Q206 Q306 Annual 2006 Q106 Q206 Q306 Annual 2006

Commercial Average

Coventry Health Care of Kansas, Inc.

- Medicare Product

Missouri Costs Comparison 21



Medicare Average³

Coventry Health Care of Kansas, Inc.

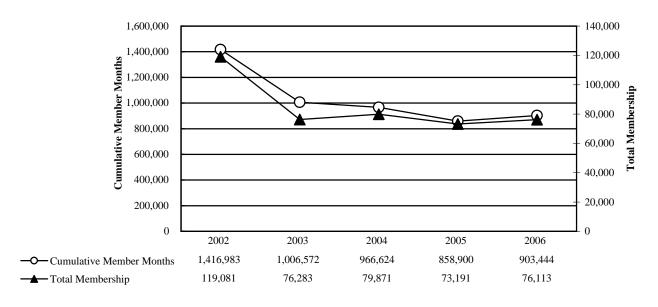
2006 Missouri Enrollment Demographics⁵

Age	Males		Female	
<1	394	1%	343	1%
01-04	1,613	5%	1,565	4%
05-09	2,277	6%	2,191	6%
10-14	2,443	7%	2,385	6%
15-19	2,559	7%	2,452	6%
20-24	1,947	5%	2,078	5%
25-29	2,293	6%	2,584	7%
30-34	2,517	7%	2,775	7%
35-39	2,772	8%	2,976	7%
40-44	3,066	9%	3,424	9%
45-49	3,202	9%	3,694	9%
50-54	2,729	8%	3,098	8%
55-59	2,278	6%	2,750	7%
60-64	1,476	4%	1,616	4%
65-69	959	3%	1,254	3%
70-74	1,201	3%	1,578	4%
75-79	925	3%	1,235	3%
80 +	910	3%	1,728	4%
Total	35,561	100%	39,726	100%

394	- 343	<1	
1,613	1,565	01-04	
2,277	2,191	05-09	
2,443	- 2,385	10-14	
2,559	- 2,452	15-19	
1,947	- 2,078	20-24	
2,293	- 2,584	25-29	
2,517	- 2,775	30-34	
2,772	- 2,976	35-39	
3,066	3,424	40-44	
3,202	3,694	45-49	
2,729	3,098	50-54	
2,278	- 2,750	55-59	
1,476	- 1,616	60-64	
959	- 1,254	65-69	
1,201	- 1,578	70-74	
925	- 1,235	75-79	
910	- 1,728	80 +	

□Males □Female

Average Age of Enrollees =	38.5	Percentage of Female Enrollees =	52.8%
Missouri Commercial Plans	33.5	Missouri Commercial Plans	51.7%
Missouri Medicare	75.2	Missouri Medicare	60.3%
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Cox Health Systems HMO, Inc.

April 2, 1996

Missouri

For Profit

100.0%

October 24, 1996

Holding Company: Cox Health

Main Administrative Office

Mailing Address:

3200 South National, Building B Springfield MO 65801-5750 (417) 269-2990

Incorporated:

Admitted to Missouri:

Accreditation/Expiration Date State of Domicile:

% of Missouri Business:

Tax Status:

2006 Year-End Officers:

President:

Jeffrey C. Bond

Secretary:

Dona Elkins

Chief Financial Officer:

Matthew Aug

Chief Medical Officer:

Dr. Kerry Randolph

Other Officers:

Joseph William Turner

Jacob Nathanial Salinas

2006 Year-End Directors:

Joseph William Turner

Robert Howard Bezanson

Dona Kubias Elkins

Chris Wallis Nattinger

Robert Edward Roundtree Jerry Gilmartin Jared 2006 Missouri Enrollment:

Total Missouri member months for the year:

95,199

Missouri members at the end of the year:

7,999

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

88.618

Plan Wide members at the end of the year:

7,677

Missouri Counties in Service Area:

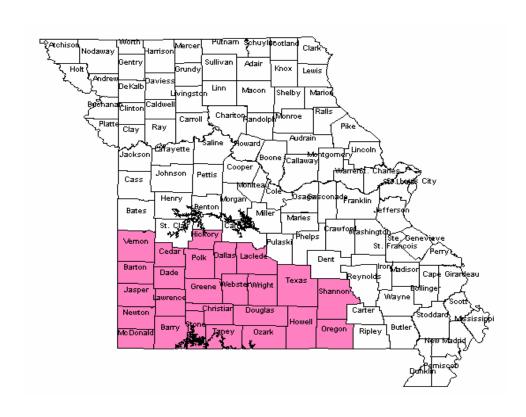
Barry, Barton, Cedar, Christian, Dade, Dallas, Douglas, Greene, Hickory, Howell, Jasper, Laclede, Lawrence, McDonald, Newton, Oregon, Ozark, Polk, Shannon, Stone, Taney, Texas, Vernon, Webster, Wright

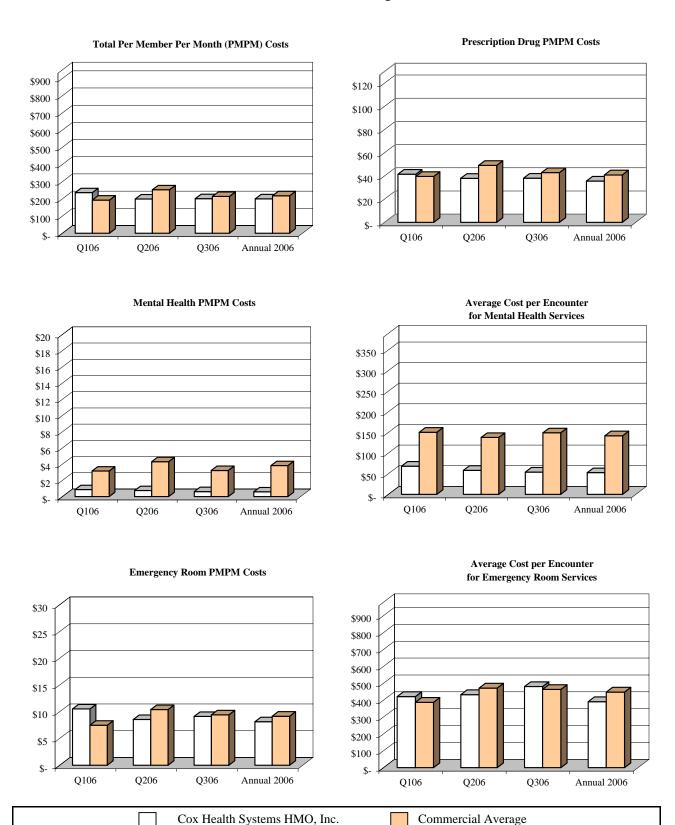
Kansas Counties in Service Area:

none

Illinois Counties in Service Area:

none

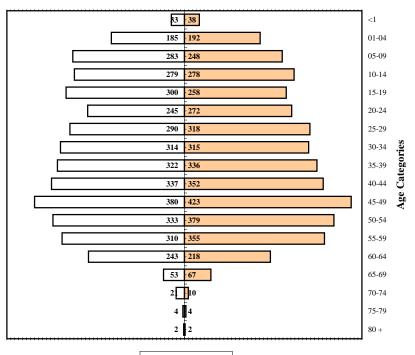




Cox Health Systems HMO, Inc.

2006 Missouri Enrollment Demographics⁵

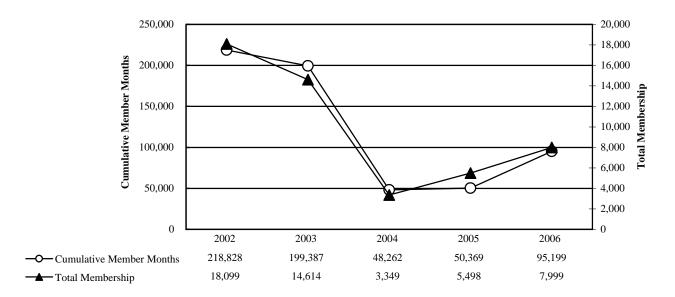
Age	Males	F	Female	
<1	33	1%	38	1%
01-04	185	5%	192	5%
05-09	283	7%	248	6%
10-14	279	7%	278	7%
15-19	300	8%	258	6%
20-24	245	6%	272	7%
25-29	290	7%	318	8%
30-34	314	8%	315	8%
35-39	322	8%	336	8%
40-44	337	9%	352	9%
45-49	380	10%	423	10%
50-54	333	8%	379	9%
55-59	310	8%	355	9%
60-64	243	6%	218	5%
65-69	53	1%	67	2%
70-74	21	1%	10	0%
75-79	4	0%	4	0%
80 +	2	0%	2	0%
Total	3,934	100%	4,065	100%



■ Males ■ Female

Average Age of Enrollees =	34.3	Percentage of Female Enrollees =	50.8%
Missouri Commercial Plans	34.3	Missouri Commercial Plans	50.8%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a

Missouri Membership Trends¹⁴



Essence, Inc.

Holding Company: American Multispecialty Group, Inc.

Main Administrative Office

Mailing Address:

12655 Olive Blvd, 4th Floor St. Louis MO 63141 (314) 851-3680

Incorporated:

Admitted to Missouri: Accreditation/Expiration Date

State of Domicile:
% of Missouri Business:

Tax Status:

January 30, 2003 May 30, 2003

> N/A Missouri

Missouri 89.0%

For Profit

2006 Year-End Officers:

President:

Charles Willey, MD

Secretary:

Paul Beuttenmuller Chief Financial Officer:

Paul Beuttenmuller Chief Medical Officer:

Thomas Hastings, MD

Other Officers:

John Herbert Rice

2006 Year-End Directors:

Charles Joseph Willey John Herbert Rice

Richard Lee Lazaroff

Donald Ross Richardson

Richard Harlan Jones

Thomas David Doerr

2006 Missouri Enrollment:

Total Missouri member months for the year:

44,592

Missouri members at the end of the year:

4,392

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

49,938

Plan Wide members at the end of the year:

4.435

Missouri Counties in Service Area:

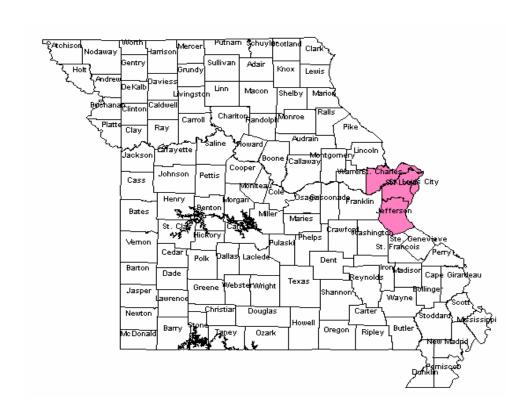
Jefferson, St. Charles, St. Louis City, St. Louis County

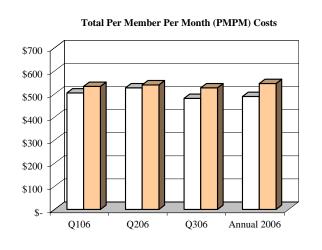
Kansas Counties in Service Area:

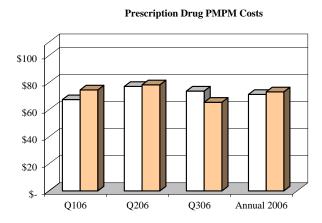
none

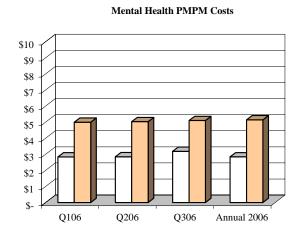
Illinois Counties in Service Area:

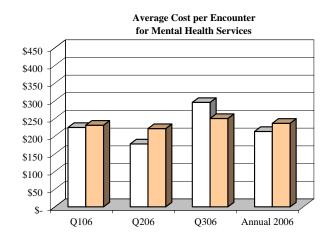
None

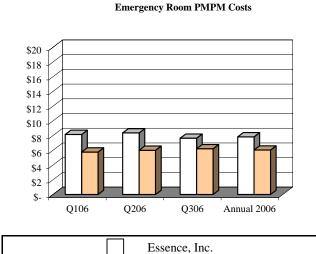


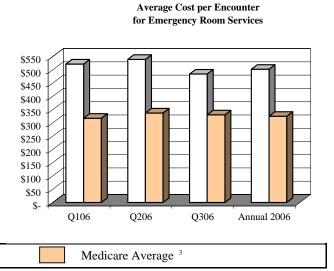










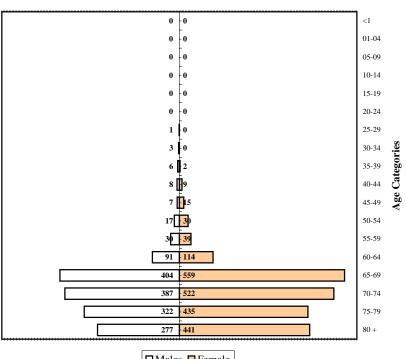


Essence, Inc.

2006 Missouri Enrollment Demographics⁵

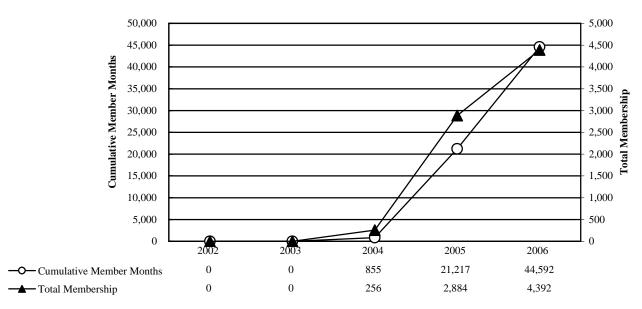
Average	Mem	bership	in	2006:

Age	Males		Female	
<1	0	0%	0	0%
01-04	0	0%	0	0%
05-09	0	0%	0	0%
10-14	0	0%	0	0%
15-19	0	0%	0	0%
20-24	0	0%	0	0%
25-29	1	0%	0	0%
30-34	3	0%	0	0%
35-39	6	0%	2	0%
40-44	8	1%	9	0%
45-49	7	0%	15	1%
50-54	17	1%	30	1%
55-59	30	2%	39	2%
60-64	91	6%	114	5%
65-69	404	26%	559	26%
70-74	387	25%	522	24%
75-79	322	21%	435	20%
80 +	277	18%	441	20%
Total	1,551	100%	2,165	100%



☐ Males ☐ Female

Average Age of Enrollees =	72.7	Percentage of Female Enrollees =	58.3%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	72.7	Missouri Medicare	58.3%
Missouri Medicaid	n/a	Missouri Medicaid	n/a



FirstGuard Health Plan, Inc.

Holding Company: Centene Corporation

Main Administrative Office

Mailing Address: 7711 Carondelet Ave St. Louis MO 63105 (314) 725-4477

Incorporated: October 3, 1994
Admitted to Missouri: August 25, 1995

Accreditation:N/AState of Domicile:Missouri% of Missouri Business:100.0%Tax Status:For Profit

2006 Year-End Officers:

President:

Jean DeAnn Rumbaugh

Secretary:

Karey Lynn Witty

Chief Financial Officer:

J. Per Brodin

Chief Medical Officer: Anthony Newell, MD Other Officers:

Marie Joann Glancy

2006 Year-End Directors:

Marie Joann Glancy Karey Lynn Witty Joy Diane Wheeler Jean DeAnn Rumbaugh 2006 Missouri Enrollment:

Total Missouri member months for the year:

397,828

Missouri members at the end of the year:

31,754

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

396,430

Plan Wide members at the end of the year:

31,864

Missouri Counties in Service Area:

Cass, Clay, Henry, Jackson, Johnson, Lafayette, Platte,

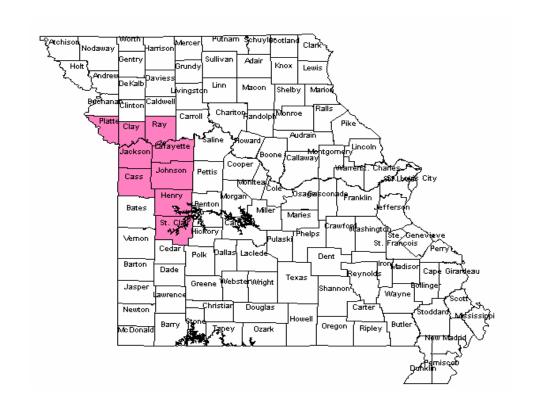
Ray, St. Clair

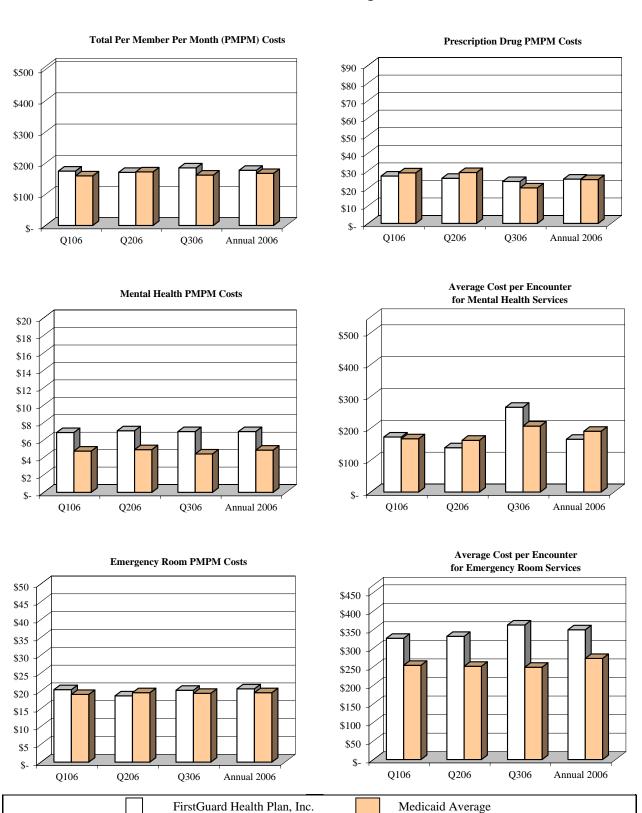
Kansas Counties in Service Area:

None

Illinois Counties in Service Area:

None



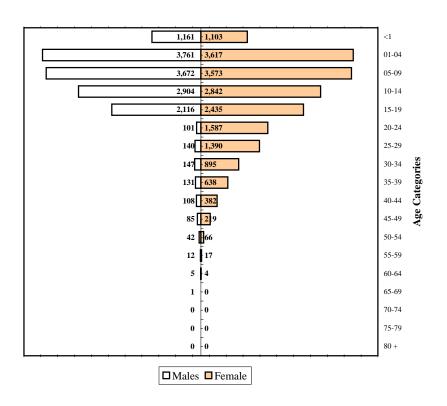


FirstGuard Health Plan, Inc.

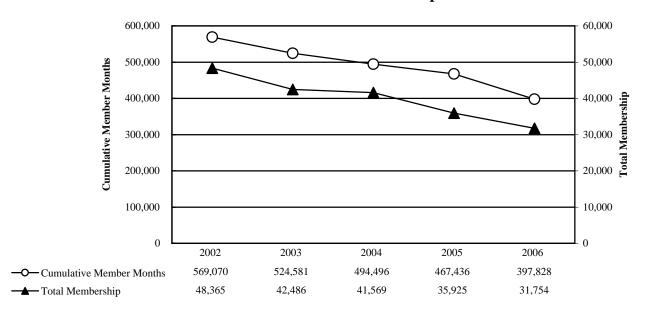
2006 Missouri Enrollment Demographics⁵

Average l	Membership	in	2006:
-----------	------------	----	-------

Age	Males	Sinp.	Female	
<1	1,161	8%	1,103	6%
01-04	3,761	26%	3,617	19%
05-09	3,672	26%	3,573	19%
10-14	2,904	20%	2,842	15%
15-19	2,116	15%	2,435	13%
20-24	101	1%	1,587	8%
25-29	140	1%	1,390	7%
30-34	147	1%	895	5%
35-39	131	1%	638	3%
40-44	108	1%	382	2%
45-49	85	1%	219	1%
50-54	42	0%	66	0%
55-59	12	0%	17	0%
60-64	5	0%	4	0%
65-69	1	0%	0	0%
70-74	0	0%	0	0%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	14,386	100%	18,768	100%



Average Age of Enrollees =	11.9	Percentage of Female Enrollees =	56.6%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	11.9	Missouri Medicaid	56.6%



Good Health HMO, Inc dba Blue-Care, Inc.

October 21, 1988

July 1, 1991

NCQA

URAC

63.7%

Missouri

Not For Profit

Holding Company: Blue Cross and Blue Shield of Kansas City

Main Administrative Office

Mailing Address: 2301 Main Street

Kansas City MO 64108-2428

(816) 395-2222

Incorporated: Admitted to Missouri:

Accreditation/Expiration Date

State of Domicile: % of Missouri Business:

Tax Status:

2006 Year-End Officers:

President:

John Willard Kennedy

Secretary:

Charles Brent Bertram Chief Financial Officer: Marilyn Tromans

Chief Medical Officer: Dr. Blake Williamson

Other Officers:

2006 Year-End Directors:

John Willard Kennedy Roger Lee Foreman Marilyn Teague Tromans

November 23, 2008

March 1, 2008

2006 Missouri Enrollment:

Total Missouri member months for the year:

Missouri members at the end of the year:

53,541

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

905,768

Plan Wide members at the end of the year:

86,093

Missouri Counties in Service Area:

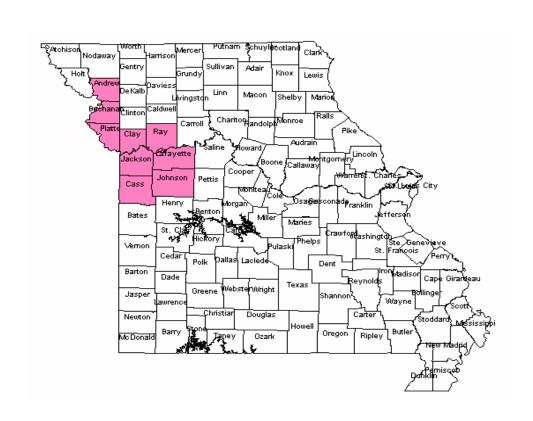
Andrew, Buchanan, Cass, Clay, Jackson, Johnson,

Lafayette, Platte, Ray

Kansas Counties in Service Area:

Johnson, Wyandotte

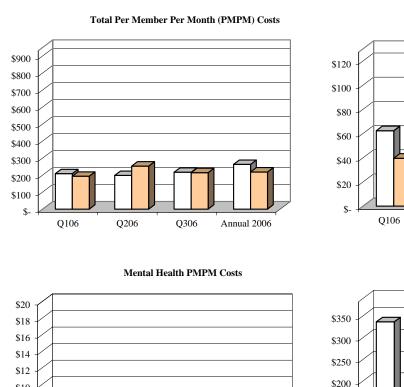
Illinois Counties in Service Area:

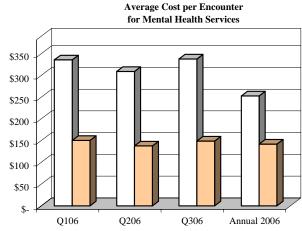


Good Health HMO, Inc. dba Blue-Care, Inc.

- Commercial Product

Missouri Costs Comparison 21



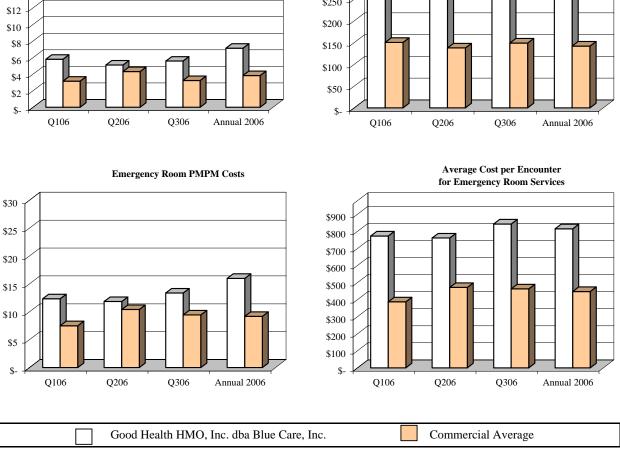


Q206

Prescription Drug PMPM Costs

Q306

Annual 2006

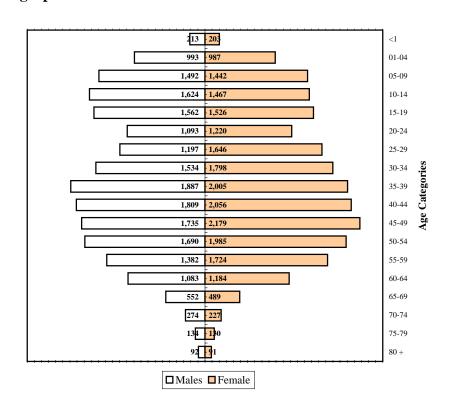


Good Health HMO, Inc. dba Blue-Care, Inc.

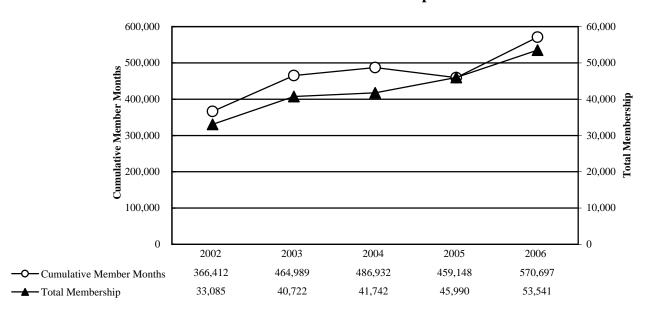
2006 Missouri Enrollment Demographics⁵

Average	Membership	in	2006:
---------	------------	----	-------

Average	111011100	, D.1.1.		
Age	Males		Female	
<1	213	1%	203	1%
01-04	993	5%	987	4%
05-09	1,492	7%	1,442	6%
10-14	1,624	8%	1,467	7%
15-19	1,562	8%	1,526	7%
20-24	1,093	5%	1,220	5%
25-29	1,197	6%	1,646	7%
30-34	1,534	8%	1,798	8%
35-39	1,887	9%	2,005	9%
40-44	1,809	9%	2,056	9%
45-49	1,735	9%	2,179	10%
50-54	1,690	8%	1,985	9%
55-59	1,382	7%	1,724	8%
60-64	1,083	5%	1,184	5%
65-69	552	3%	489	2%
70-74	274	1%	227	1%
75-79	134	1%	130	1%
80 +	92	0%	91	0%
Total	20,346	100%	22,359	100%



Average Age of Enrollees =	34.9	Percentage of Female Enrollees =	52.4%
Missouri Commercial Plans	34.9	Missouri Commercial Plans	52.4%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Group Health Plan, Inc.

Holding Company: Coventry Health Care, Inc.

Main Administrative Office

Mailing Address:

550 Maryville Centre Drive, Suite 300

St. Louis MO 63141-5818

(314) 506-1700

Incorporated:May 22, 1985Admitted to Missouri:July 1, 1991

Accreditation/Expiration Date URAC July 1, 2007

State of Domicile:Missouri% of Missouri Business:80.6%Tax Status:For Profit

2006 Year-End Officers:

President:

Thomas Paul McDonough

Secretary:

Shirley Ann Roquemore Smith Chief Financial Officer: William Mark Scheerer Chief Medical Officer:

Scott Spradlin, MD

Other Officers:

Barbara Ann Witte Shawn Michael Guertin Francis Samuel Soistman Jr

2006 Year-End Directors:

John Joseph Stelben Shawn Michael Guertin Thomas Paul McDonough

2006 Missouri Enrollment:

Total Missouri member months for the year:

1,193,748

Missouri members at the end of the year:

89,790

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

1,523,638

Plan Wide members at the end of the year:

117,522

Missouri Counties in Service Area:

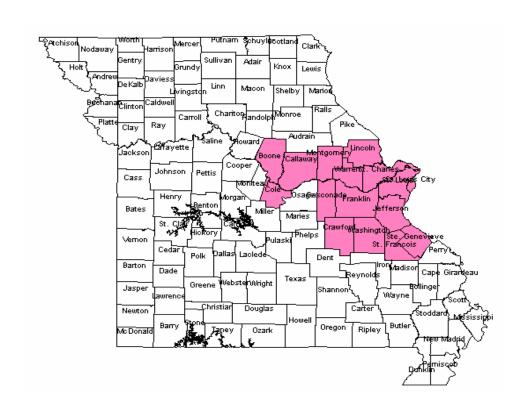
Boone, Callaway, Cole, Crawford, Franklin, Gasconade, Jefferson, Lincoln, Montgomery, St. Charles, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Warren, Washington

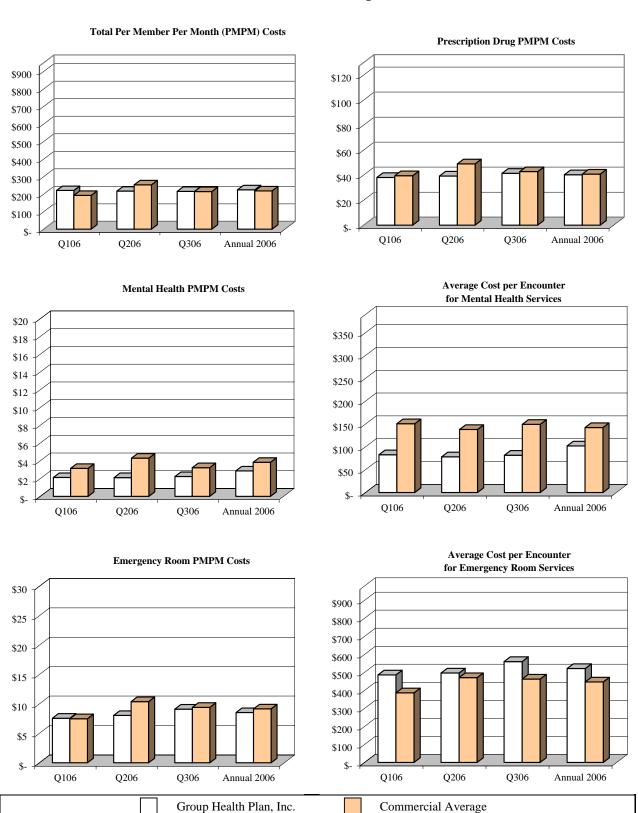
Kansas Counties in Service Area:

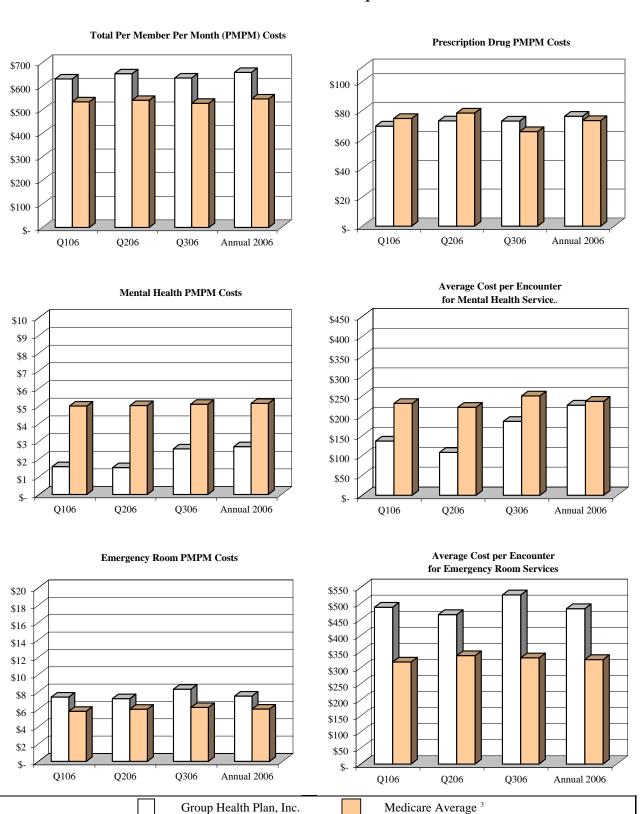
None

Illinois Counties in Service Area:

Bond, Calhoun, Cass, Christian, Clinton, Coles, Franklin, Greene, Jackson, Jefferson, Jersey, Johnson, Macon, Macoupin, Madison, Marion, Menard, Monroe, Montgomery, Morgan, Moultire, Perry, Pike, Randolph, Saline, Sangamon, Schuyler, Scott, Shelby, St. Clair, Union, Washington, Williamson





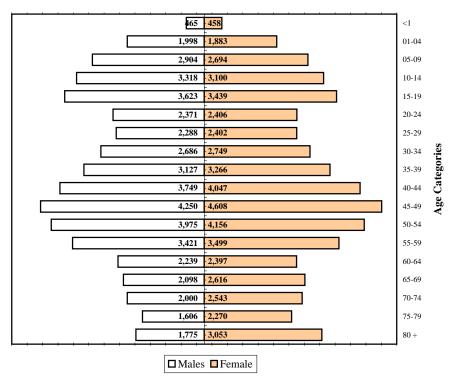


Group Health Plan, Inc.

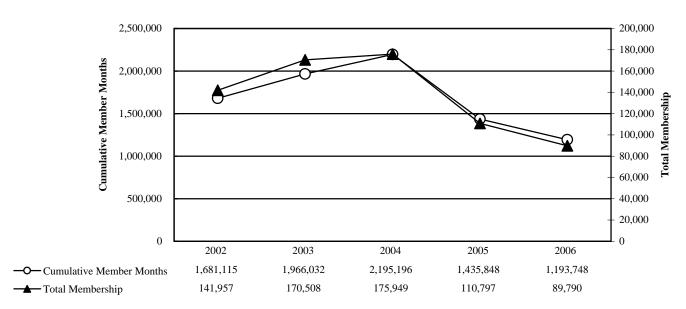
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:
---------	-----	---------	----	-------

Age	Males	Simp .	Female	
<1	465	1%	458	1%
01-04	1,998	4%	1,883	4%
05-09	2,904	6%	2,694	5%
10-14	3,318	7%	3,100	6%
15-19	3,623	8%	3,439	7%
20-24	2,371	5%	2,406	5%
25-29	2,288	5%	2,402	5%
30-34	2,686	6%	2,749	5%
35-39	3,127	7%	3,266	6%
40-44	3,749	8%	4,047	8%
45-49	4,250	9%	4,608	9%
50-54	3,975	8%	4,156	8%
55-59	3,421	7%	3,499	7%
60-64	2,239	5%	2,397	5%
65-69	2,098	4%	2,616	5%
70-74	2,000	4%	2,543	5%
75-79	1,606	3%	2,270	4%
80 +	1,775	4%	3,053	6%
Total	47,893	100%	51,586	100%



Average Age of Enrollees =	41.1	Percentage of Female Enrollees =	51.9%
Missouri Commercial Plans	34.6	Missouri Commercial Plans	50.4%
Missouri Medicare	74.4	Missouri Medicare	59.4%
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri

Holding Company: WellCare Health Plans, Inc.

Main Administrative Office

Mailing Address:

8735 Henderson Road Ren 2

Tampa FL 33634 (813) 243-2974

Incorporated: August 18, 1995
Admitted to Missouri: March 22, 2006

Accreditation/Expiration Date N/A
State of Domicile: Illinois
% of Missouri Business: 1.4%
Tax Status: For Profit

2006 Year-End Officers:

President:
Keith Kudla
Secretary:
Thaddeus Bereday
Chief Financial O

Chief Financial Officer: Paul Behreng

Chief Medical Officer: Dr. Tammaji Kuckarni Other Officers:

2006 Year-End Directors:

Paul Luther Behrens

David Kelsey Smith

Thaddeus Matthew Sigmund Bereday

David Kelsey Smith

2006 Missouri Enrollment:

Total Missouri member months for the year:

15,258

Missouri members at the end of the year:

3,774

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

2,018,539

Plan Wide members at the end of the year:

171.814

Missouri Counties in Service Area:

Franklin, Jefferson, Lincoln, St. Charles, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Warren,

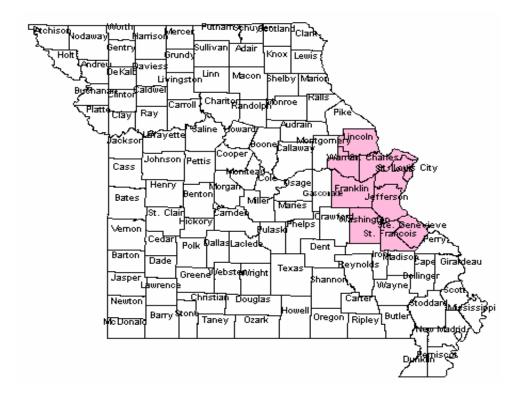
Washington

Kansas Counties in Service Area:

None

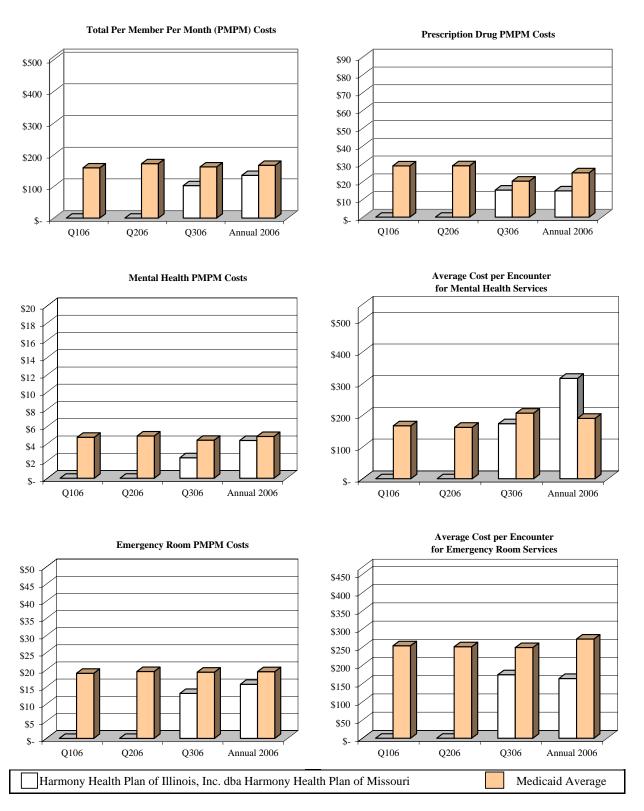
Illinois Counties in Service Area:

none



Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri

- Medicaid Product



Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri

2006 Missouri Enrollment Demographics⁵

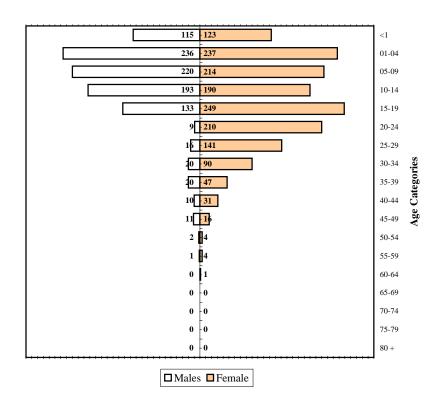
Age <1	Males 115		Female	
~1	115			
\1		12%	123	8%
01-04	236	24%	237	15%
05-09	220	22%	214	14%
10-14	193	20%	190	12%
15-19	133	13%	249	16%
20-24	9	1%	210	13%
25-29	16	2%	141	9%
30-34	20	2%	90	6%
35-39	20	2%	47	3%
40-44	10	1%	31	2%
45-49	11	1%	16	1%
50-54	2	0%	4	0%
55-59	1	0%	4	0%
60-64	0	0%	1	0%
65-69	0	0%	0	0%
70-74	0	0%	0	0%

0%

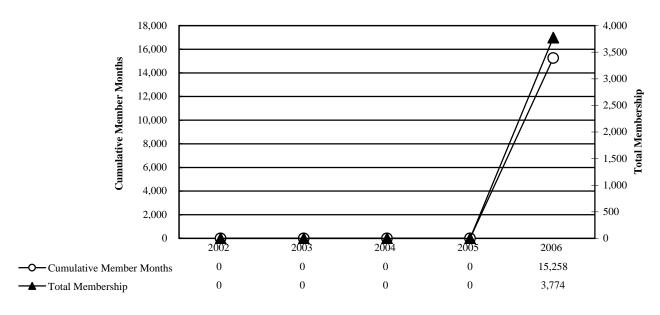
0%

80 +

Total



Average Age of Enrollees =	13.3	Percentage of Female Enrollees =	61.2%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	13.3	Missouri Medicaid	61.2%



Healthcare USA of Missouri, LLC

January 31, 1995

June 13, 1995

N/A

Missouri

For Profit

100.0%

Holding Company: Coventry Health Care, Inc.

Main Administrative Office Mailing Address:

10 S. Broadway, Suite 1200 St. Louis MO 63102-1713 (314) 241-5300

Incorporated:
Admitted to Missouri:

Accreditation/Expiration Date
State of Domicile:
% of Missouri Business:

Tax Status:

2006 Year-End Officers:

President: Claudia Bjerre Secretary:

Shirley Ann Roquemore Smith

Chief Financial Officer:

K. Alec Mahmood

Chief Medical Officer(s):

Dr. Carl G. Bynum

Other Officers:

John Joseph Stelben Francis Samuel Soistman Jr John Joseph Ruhlmann

2006 Year-End Directors:

Claudia Bjerre Francis Samuel Soistman Jr Bobby Lee Jones 2006 Missouri Enrollment:

Total Missouri member months for the year:

1,819,442

Missouri members at the end of the year:

150,748

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

1.818.112

Plan Wide members at the end of the year:

150,748

Missouri Counties in Service Area:

Audrain, Boone, Callaway, Camden, Cass, Chariton, Clay, Cole, Cooper, Franklin, Gasconade, Henry, Howard, Jackson, Jefferson, Johnson, Lafayette, Lincoln, Miller, Moniteau, Monroe, Montgomery, Morgan, Osage, Pettis, Platte, Randolph, Ray, Saline, St. Charles, St. Clair, St. Francois, St. Louis City, St. Louis County, Ste.

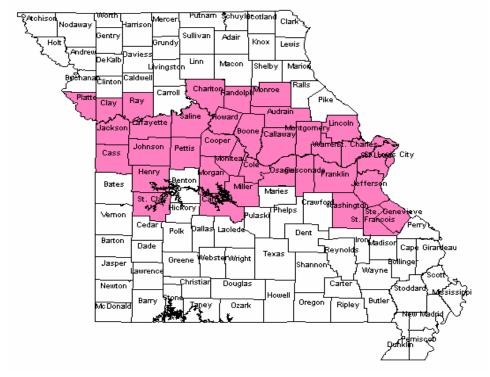
Genevieve, Warren, Washington

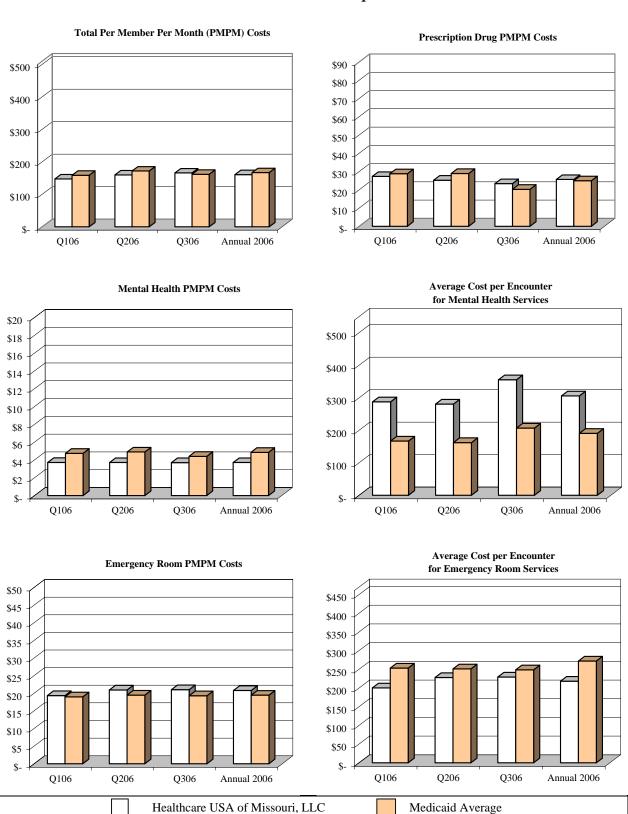
Kansas Counties in Service Area:

None

Illinois Counties in Service Area:

None



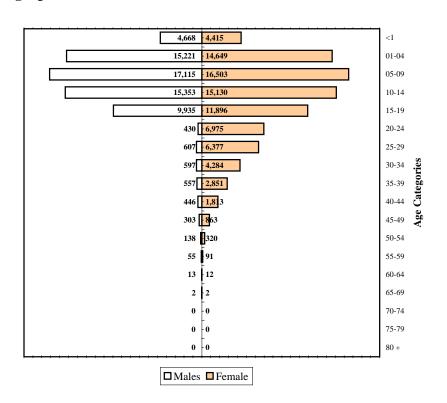


Healthcare USA of Missouri, LLC

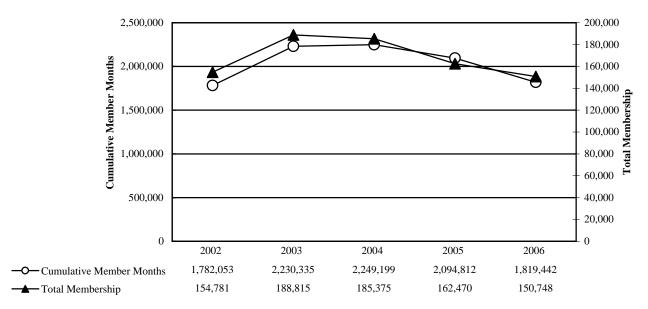
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:
---------	-----	---------	----	-------

Age	Males		Female	
<1	4,668	7%	4,415	5%
01-04	15,221	23%	14,649	17%
05-09	17,115	26%	16,503	19%
10-14	15,353	23%	15,130	18%
15-19	9,935	15%	11,896	14%
20-24	430	1%	6,975	8%
25-29	607	1%	6,377	7%
30-34	597	1%	4,284	5%
35-39	557	1%	2,851	3%
40-44	446	1%	1,813	2%
45-49	303	0%	863	1%
50-54	138	0%	320	0%
55-59	55	0%	91	0%
60-64	13	0%	12	0%
65-69	2	0%	2	0%
70-74	0	0%	0	0%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	65,440	100%	86,181	100%



Average Age of Enrollees =	12.2	Percentage of Female Enrollees =	56.8%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	12.2	Missouri Medicaid	56.8%



HealthLink HMO, Inc. dba HealthLink HMO

Holding Company: Wellpoint, Inc.

Main Administrative Office

Mailing Address: 1831 Chestnut Street St. Louis MO 63103-2275 (314) 923-4444

Incorporated: July 29, 1992
Admitted to Missouri: January 14, 1993
Accreditation/Expiration Date N/A

State of Domicile: Missouri
% of Missouri Business: 100.0%
Tax Status: For Profit

2006 Year-End Officers:

President:
David W. Fields
Secretary:
Nancy L. Purcell
Chief Financial Officer:
David C. Colby
Chief Medical Officer:
Robert Sorrenti, MD
Other Officers:
R. David Kretschmer
David M. Henley

2006 Year-End Directors:

David W. Fileds David C. Colby Angela F. Braly 2006 Missouri Enrollment:

Total Missouri member months for the year:

1,164

Missouri members at the end of the year:

95

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

1.140

Plan Wide members at the end of the year:

95

Missouri Counties in Service Area:

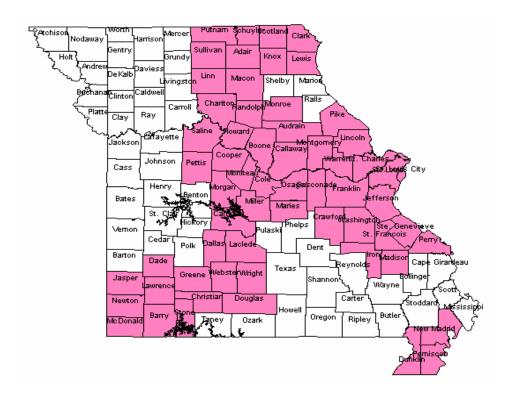
Adair, Audrain, Barry, Boone, Callaway, Camden, Chariton, Christian, Clark, Cole, Cooper, Crawford, Dade, Dallas, Douglas, Dunklin, Franklin, Gasconade, Greene, Howard, Iron, Jasper, Jefferson, Knox, Laclede, Lawrence, Lewis, Lincoln, Linn, Macon, Madison, Maries, McDonald, Miller, Moniteau, Monroe, Montgomery, Morgan, New Madrid, Newton, Osage, Pemiscot, Perry, Pettis, Pike, Putnam, Randolph, Saline, Schuyler, Scotland, St. Charles, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Stone, Sullivan, Warren, Washington, Webster, Wright

Kansas Counties in Service Area:

None

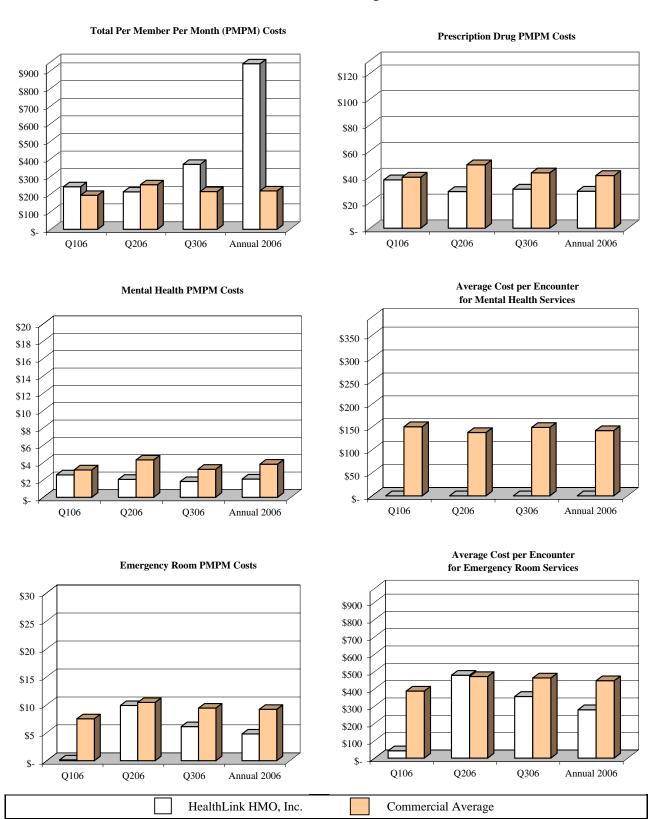
Illinois Counties in Service Area:

none



HealthLink HMO, Inc. dba HealthLink HMO

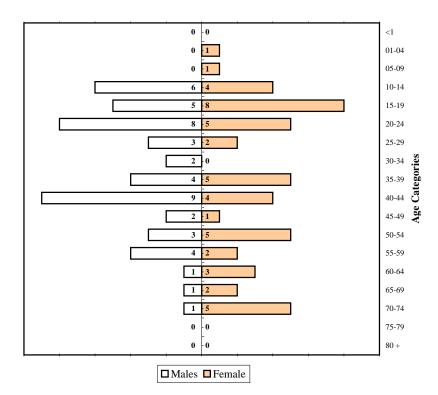
- Commercial Product



HealthLink HMO, Inc. dba HealthLink HMO

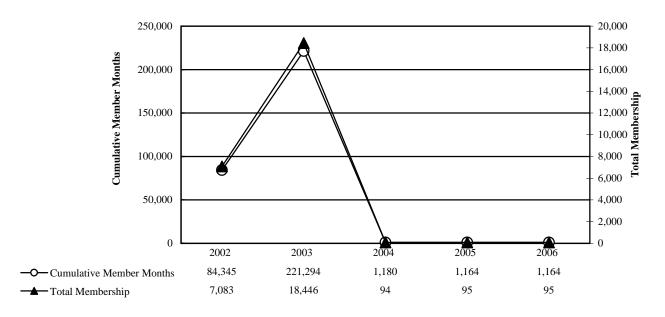
2006 Missouri Enrollment Demographics⁵

Age	Males	F	Female	
<1	0	0%	0	0%
01-04	0	0%	1	2%
05-09	0	0%	1	2%
10-14	6	12%	4	8%
15-19	5	10%	8	17%
20-24	8	16%	5	10%
25-29	3	6%	2	4%
30-34	2	4%	0	0%
35-39	4	8%	5	10%
40-44	9	18%	4	8%
45-49	2	4%	1	2%
50-54	3	6%	5	10%
55-59	4	8%	2	4%
60-64	1	2%	3	6%
65-69	1	2%	2	4%
70-74	1	2%	5	10%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	49	100%	48	100%



Average Age of Enrollees =	36.0	Percentage of Female Enrollees =	49.5%
Missouri Commercial Plans	36.0	Missouri Commercial Plans	49.5%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a

Missouri Membership Trends²



HMO Missouri, Inc. dba Blue Choice

Holding Company: Wellpoint, Inc.

Main Administrative Office

Mailing Address: 1831 Chestnut Street St. Louis MO 63103-2275 (314) 923-4444

Incorporated: May 28, 1987
Admitted to Missouri: July 1, 1991

Accreditation/Expiration Date NCQA May 16, 2006

State of Domicile:Missouri% of Missouri Business:100.0%Tax Status:For Profit

2006 Year-End Officers:

President:
Dennis A. Matheis
Secretary:
Nancy L. Purcell

Chief Financial Officer:

David C. Colby

Chief Medical Officer:
Sam Nussbaum

Other Officers:
R. David Kretschmer

2006 Year-End Directors:

Saandra H. Miller David C. Colby Dennis A. Matheis

David M. Henley

2006 Missouri Enrollment:

Total Missouri member months for the year:

1,580,567

Missouri members at the end of the year:

132,247

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

1,580,633

Plan Wide members at the end of the year:

132,262

Missouri Counties in Service Area:

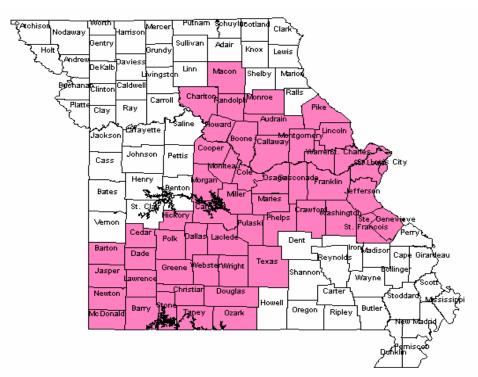
Audrain, Barry, Barton, Boone, Callaway, Camden, Cedar, Chariton, Christian, Cole, Cooper, Crawford, Dade, Dallas, Douglas, Franklin, Gasconade, Greene, Hickory, Howard, Jasper, Jefferson, Laclede, Lawrence, Lincoln, Macon, Maries, McDonald, Miller, Moniteau, Monroe, Montgomery, Morgan, Newton, Osage, Ozark, Phelps, Pike, Polk, Pulaski, Randolph, St. Charles, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Stone, Taney, Texas, Warren, Washington, Webster, Wright

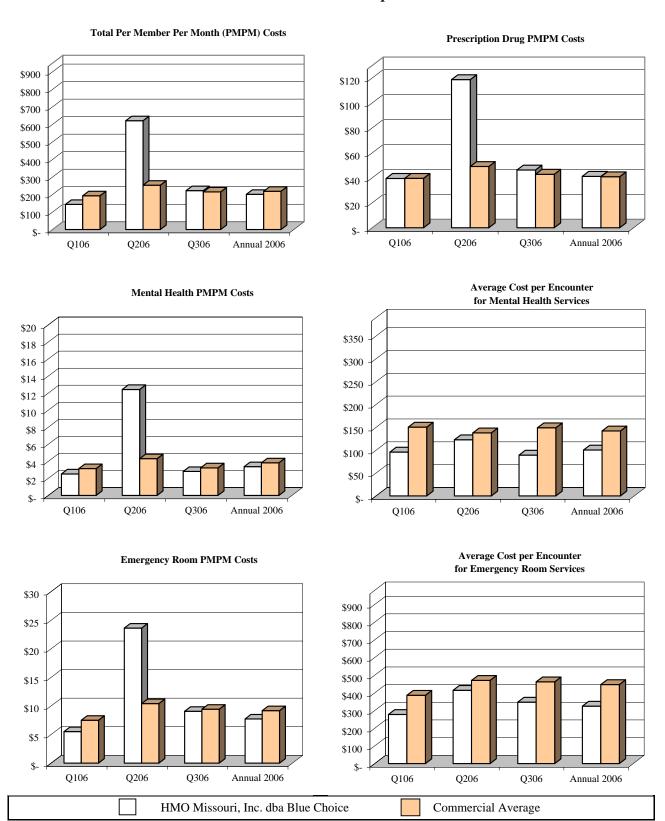
Kansas Counties in Service Area:

none

 ${\it Illinois \ Counties \ in \ Service \ Area:}$

none



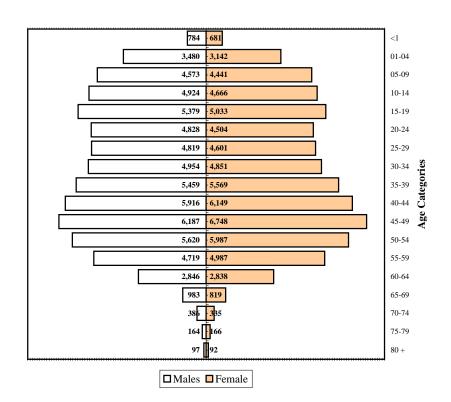


HMO Missouri, Inc. dba Blue Choice

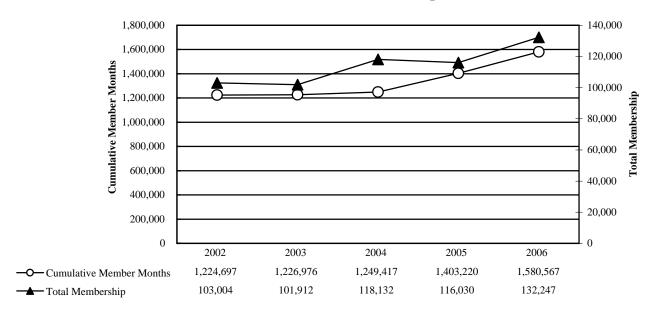
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:

Age	Males		Female	
<1	784	1%	681	1%
01-04	3,480	5%	3,142	5%
05-09	4,573	7%	4,441	7%
10-14	4,924	7%	4,666	7%
15-19	5,379	8%	5,033	8%
20-24	4,828	7%	4,504	7%
25-29	4,819	7%	4,601	7%
30-34	4,954	7%	4,851	7%
35-39	5,459	8%	5,569	8%
40-44	5,916	9%	6,149	9%
45-49	6,187	9%	6,748	10%
50-54	5,620	8%	5,987	9%
55-59	4,719	7%	4,987	8%
60-64	2,846	4%	2,838	4%
65-69	983	1%	819	1%
70-74	386	1%	335	1%
75-79	164	0%	166	0%
80 +	97	0%	92	0%
Total	66,118	100%	65,609	100%



Average Age of Enrollees =	33.3	Percentage of Female Enrollees =	49.8%
Missouri Commercial Plans	33.3	Missouri Commercial Plans	49.8%
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Humana Health Plan, Inc.

August 23, 1982

July 1, 1991

NCQA

Holding Company: Humana, Inc.

Main Administrative Office

Mailing Address:

321 West Main Street, 12th Floor

Louisville KY 40202 (502) 580-1000

Incorporated:
Admitted to Missouri:

Accreditation/Expiration Date

State of Domicile:Kentucky% of Missouri Business:11.5%Tax Status:For Profit

2006 Year-End Officers:

President:

Michael B. McCallister

Secretary:
Joan O. Lenahan
Chief Financial Officer:

James H. Bloem

Chief Medical Officer:

Tricia Nguyen MD

Other Officers:

John Michael Bertko Frank Murray Amrine

George Grant Bauernfeind

2006 Year-End Directors:

Jonathan Thomas Lord MD Michael Benedict McCallister

James Elmer Murray

2006 Missouri Enrollment:

Total Missouri member months for the year:

329,458

Missouri members at the end of the year:

27,003

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

4,156,092

Plan Wide members at the end of the year:

332,179

Missouri Counties in Service Area:

Bates, Buchanan, Caldwell, Carroll, Cass, Clay, Clinton, Henry, Jackson, Johnson, Lafayette, Platte, Ray

Kansas Counties in Service Area:

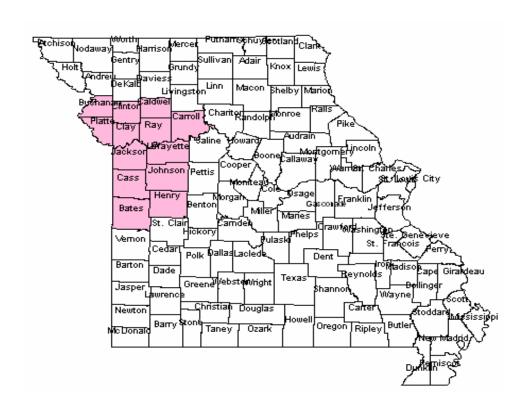
Atchison, Jefferson, Johnson, Leavenworth, Linn, Miami,

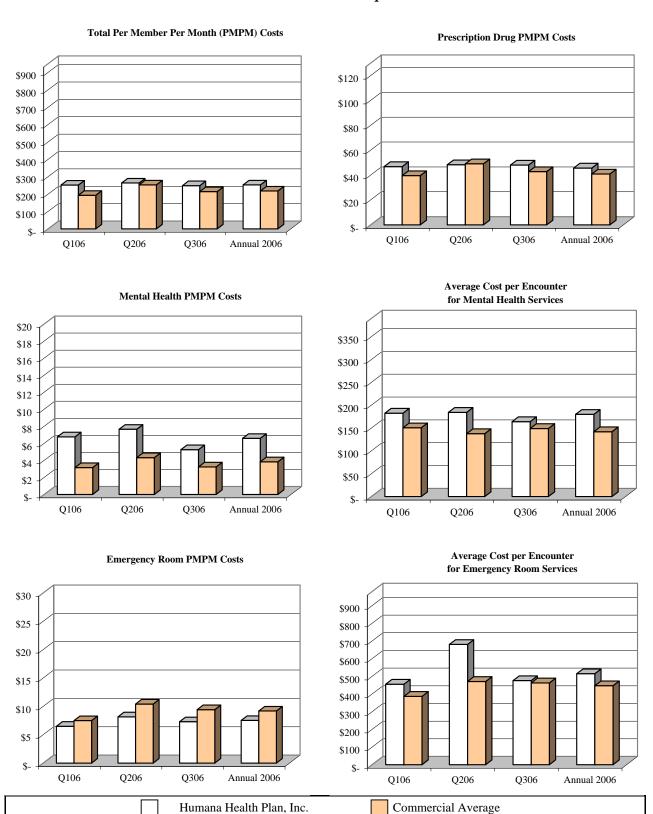
Wyandotte

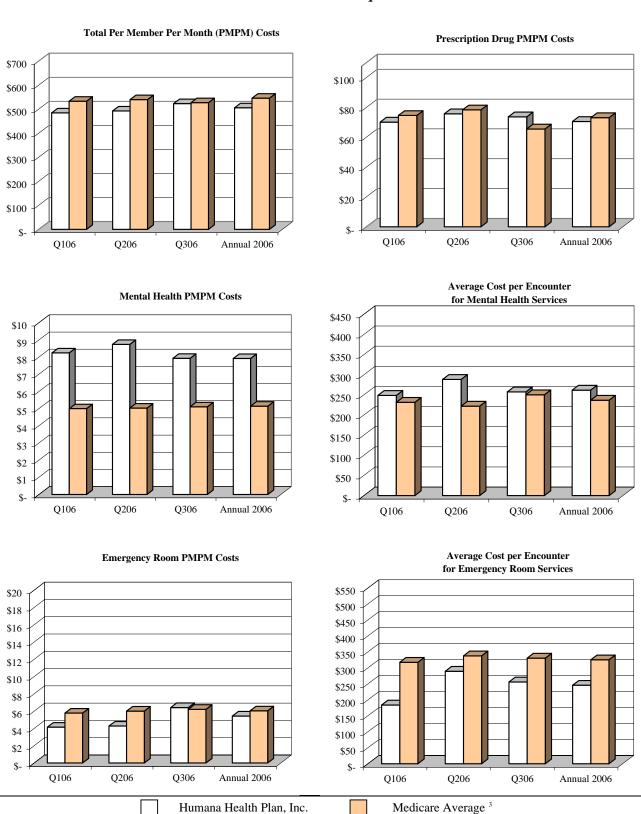
Illinois Counties in Service Area:

None

December 15, 2009





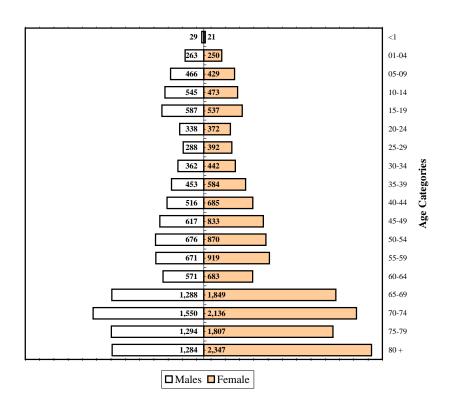


Humana Health Plan, Inc.

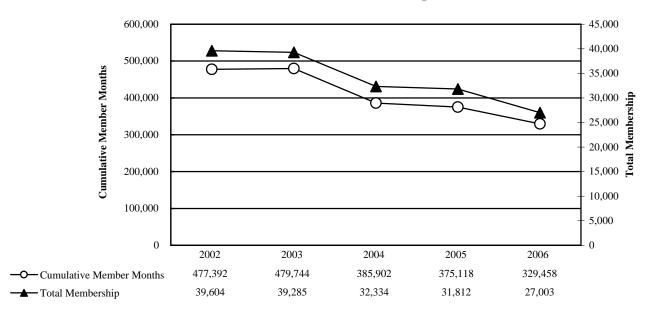
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:

Age	Males		Female	
<1	29	0%	21	0%
01-04	263	2%	250	2%
05-09	466	4%	429	3%
10-14	545	5%	473	3%
15-19	587	5%	537	3%
20-24	338	3%	372	2%
25-29	288	2%	392	3%
30-34	362	3%	442	3%
35-39	453	4%	584	4%
40-44	516	4%	685	4%
45-49	617	5%	833	5%
50-54	676	6%	870	6%
55-59	671	6%	919	6%
60-64	571	5%	683	4%
65-69	1,288	11%	1,849	12%
70-74	1,550	13%	2,136	14%
75-79	1,294	11%	1,807	12%
80 +	1,284	11%	2,347	15%
Total	11,798	100%	15,629	100%



Average Age of Enrollees =	55.7	Percentage of Female Enrollees =	57.0%
Missouri Commercial Plans	37.2	Missouri Commercial Plans	54.0%
Missouri Medicare	73.7	Missouri Medicare	59.9%
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Mercy Health Plan of Missouri, Inc. dba Premier Health Plans

Holding Company: Sisters of Mercy Health System

Main Administrative Office

Mailing Address:

14528 S. Outer 40, Suite 300 Chesterfield MO 63017-5705 (314) 214-8100

Incorporated: October 17, 1994
Admitted to Missouri: March 14, 1996
Accreditation/Expiration Date N/A
State of Domicile: Missouri
% of Missouri Business: 88.3%
Tax Status: For Profit

2006 Year-End Officers:

President:

Michael Gene Murphy

Secretary:
William Alan Bennett
Chief Financial Officer:
George Aloysius Schneider
Chief Medical Officer:
Deborah Zimmerman, MD
Other Officers:

2006 Year-End Directors:

Charley Sayel Gilham

Ronald Broughton Ashworth Bradley Kim Day Thomas Hamilton Hale, MD Mark Lewis Lane Robert Reade Vogel Ronnie Dale Brownsworth, MD 2006 Missouri Enrollment:

Total Missouri member months for the year:

729,884

Missouri members at the end of the year:

57,973

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

912,829

Plan Wide members at the end of the year:

73,157

Missouri Counties in Service Area:

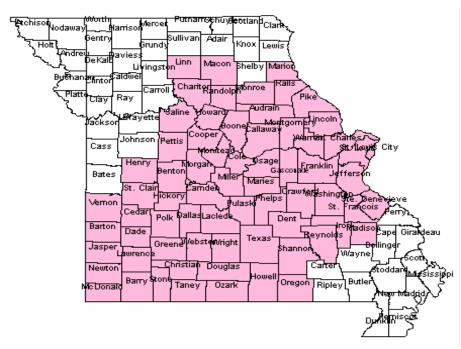
Audrain, Barry, Barton, Benton, Boone, Callaway, Camden, Cedar, Chariton, Christian, Cole, Cooper, Crawford, Dade, Dallas, Dent, Douglas, Franklin, Gasconade, Greene, Henry, Hickory, Howard, Howell, Iron, Jasper, Jefferson, Laclede, Lawrence, Lincoln, Linn, Macon, Madison, Maries, Marion, McDonald, Miller, Moniteau, Monroe, Montgomery, Morgan, Newton, Oregon, Osage, Ozark, Pettis, Phelps, Pike, Polk, Pulaski, Ralls, Randolph, Reynolds, Saline, Shannon, St. Charles, St. Clair, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Stone, Taney, Texas, Vernon, Warren, Washington, Webster, Wright

Kansas Counties in Service Area:

Bourbon, Cherokee, Crawford, Douglas, Harvey, Johnson, Leavenworth, Reno, Saline, Sedgwick, Wilson

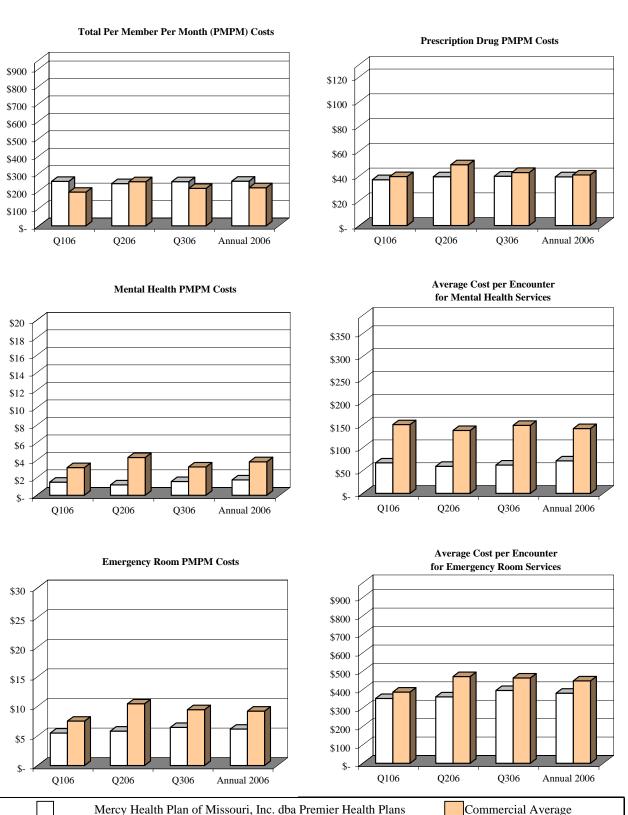
Illinois Counties in Service Area:

Clinton, Jersey, Macoupin, Madison, Monroe, Randolph, St. Clair

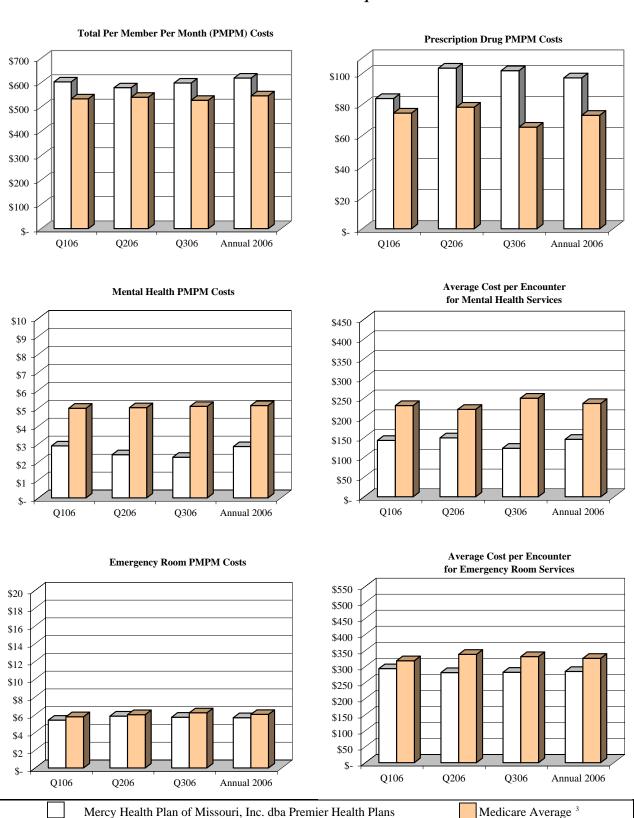


Mercy Health Plan of Missouri, Inc. dba Premier Health

- Commercial Product



Mercy Health Plan of Missouri, Inc. dba Premier Health

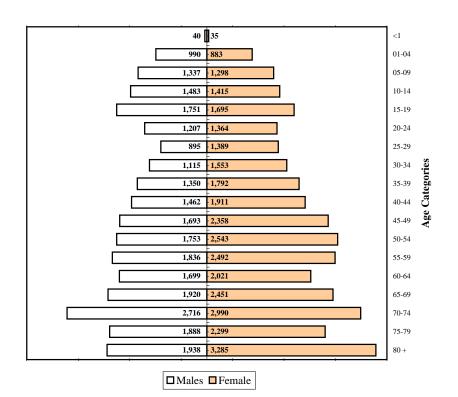


Mercy Health Plan of Missouri, Inc. dba Premier Health Plans

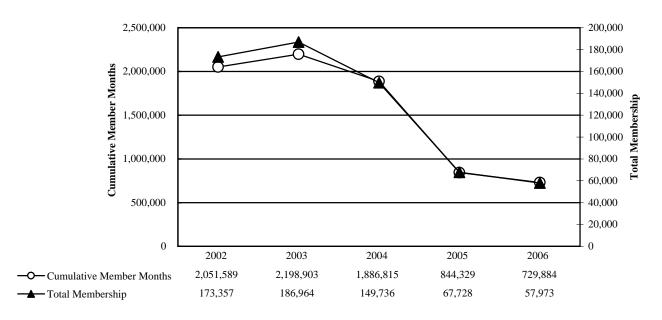
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:
---------	-----	---------	----	-------

Age	Males		Female	
<1	40	0%	35	0%
01-04	990	4%	883	3%
05-09	1,337	5%	1,298	4%
10-14	1,483	5%	1,415	4%
15-19	1,751	6%	1,695	5%
20-24	1,207	4%	1,364	4%
25-29	895	3%	1,389	4%
30-34	1,115	4%	1,553	5%
35-39	1,350	5%	1,792	5%
40-44	1,462	5%	1,911	6%
45-49	1,693	6%	2,358	7%
50-54	1,753	6%	2,543	8%
55-59	1,836	7%	2,492	7%
60-64	1,699	6%	2,021	6%
65-69	1,920	7%	2,451	7%
70-74	2,716	10%	2,990	9%
75-79	1,888	7%	2,299	7%
80 +	1,938	7%	3,285	10%
Total	27,073	100%	33,774	100%



Average Age of Enrollees =	48.3	Percentage of Female Enrollees =	55.5%
Missouri Commercial Plans	36.7	Missouri Commercial Plans	55.1%
Missouri Medicare	75.0	Missouri Medicare	56.5%
Missouri Medicaid	n/a	Missouri Medicaid	n/a



Mercy MC + Inc.

Holding Company: Sisters of Mercy Health System

Main Administrative Office

Mailing Address:

14528 S. Outer 40, Suite 300 Chesterfield MO 63017-5706

(314) 214-8100

Incorporated: May 11, 2005 Admitted to Missouri: June 28, 2005

Accreditation/Expiration Date N/A State of Domicile: Missouri % of Missouri Business: 100.0% Tax Status: For Profit

2006 Year-End Officers:

President:

Michael Gene Murphy

Secretary:

William Alan Bennett Chief Financial Officer:

Vacant

Chief Medical Officer: Deborah Zimmerman, MD

Other Officers: Charley Sayel Gilham

2006 Year-End Directors:

Ronald Broughton Ashworth Bradley Kim Day Thomas Hamilton Hale, MD Mark Lewis Lane Robert Reade Vogel Ronnie Dale Brownsworth, MD 2006 Missouri Enrollment:

Total Missouri member months for the year:

251,852

Missouri members at the end of the year:

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

251,887

Plan Wide members at the end of the year:

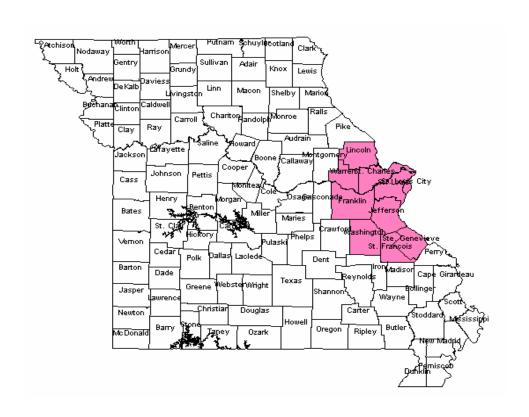
Missouri Counties in Service Area:

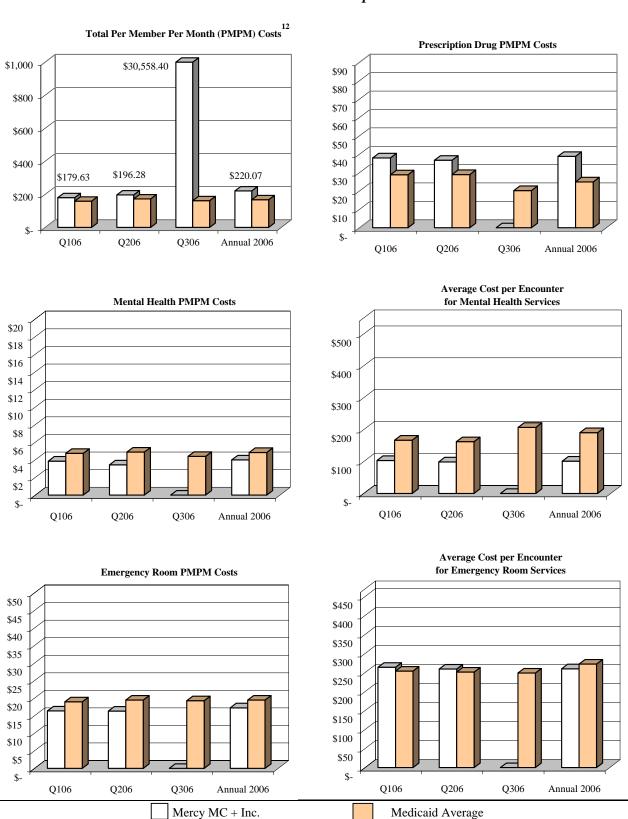
Franklin, Jefferson, Lincoln, St. Charles, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Warren,

Washington

Kansas Counties in Service Area:

Illinois Counties in Service Area:



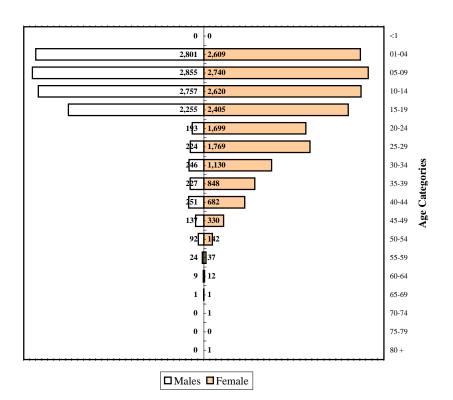


Mercy MC + Inc.

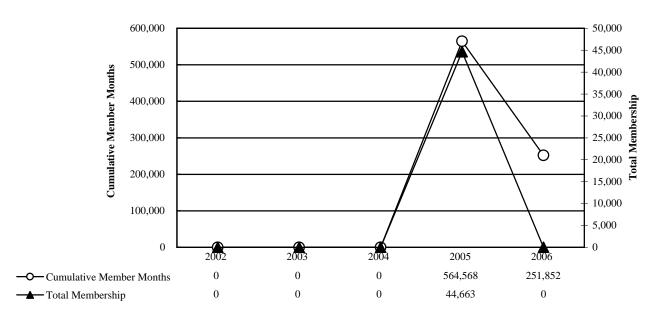
2006 Missouri Enrollment Demographics⁵

Average	Mem	bership	in	2006:

Age	Males	F	Female	
<1	0	0%	0	0%
01-04	2,801	23%	2,609	15%
05-09	2,855	24%	2,740	16%
10-14	2,757	23%	2,620	15%
15-19	2,255	19%	2,405	14%
20-24	193	2%	1,699	10%
25-29	224	2%	1,769	10%
30-34	246	2%	1,130	7%
35-39	227	2%	848	5%
40-44	251	2%	682	4%
45-49	137	1%	330	2%
50-54	92	1%	142	1%
55-59	24	0%	37	0%
60-64	9	0%	12	0%
65-69	1	0%	1	0%
70-74	0	0%	1	0%
75-79	0	0%	0	0%
80 +	0	0%	1	0%
Total	12,072	100%	17,026	100%



Average Age of Enrollees =	15.5	Percentage of Female Enrollees =	58.5%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	15.5	Missouri Medicaid	58.5%



Missouri Care, LC

Holding Company: The Curators of the University of Missouri, Public Corporation

Main Administrative Office

Mailing Address: 2404 Forum Blvd Columbia MO 65203 (573) 441-2100

Incorporated: September 2, 1997
Admitted to Missouri: November 4, 1997

Accreditation/Expiration Date N/A
State of Domicile: Missouri
% of Missouri Business: 100.0%
Tax Status: Not For Profit

2006 Year-End Officers:

President:
Jeri Doty
Secretary:
Kevin Necas

Chief Financial Officer:

Susan Christy

Chief Medical Officer: Dr. Andrew Matera MD Other Officers:

2006 Year-End Directors:

Jeri Lee Doty Harold Allen Williamson, JR. MD Kevin Necas Greg M Worsowicsz, MD Lisa Jane Wimmenauer 2006 Missouri Enrollment:

Total Missouri member months for the year:

365,604

Missouri members at the end of the year:

29,808

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

356,407

Plan Wide members at the end of the year:

28,760

Missouri Counties in Service Area:

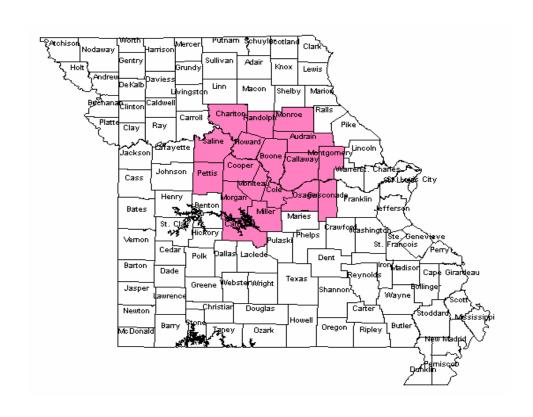
Audrain, Boone, Callaway, Camden, Chariton, Cole, Cooper, Gasconade, Howard, Miller, Moniteau, Monroe, Montgomery, Morgan, Osage, Pettis, Randolph, Saline

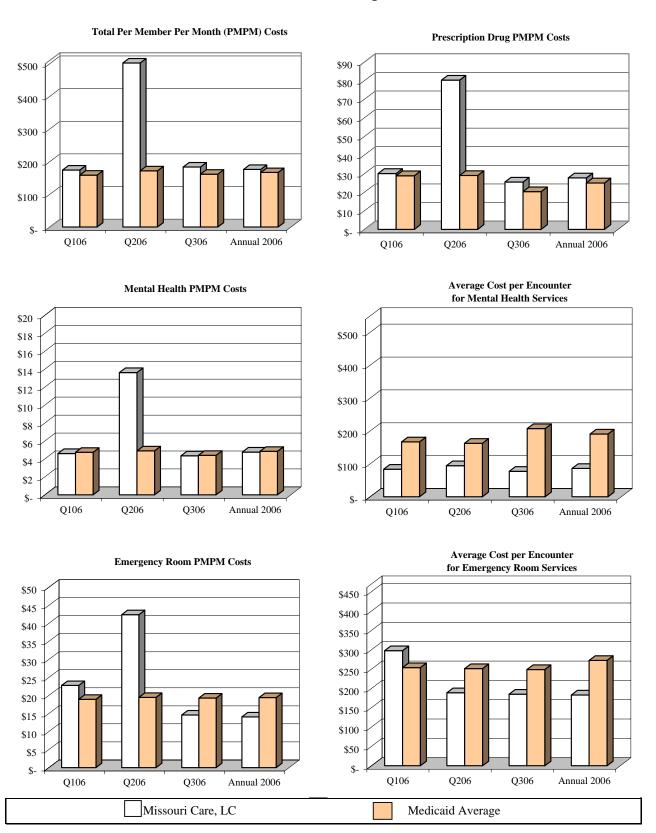
Kansas Counties in Service Area:

None

Illinois Counties in Service Area:

None





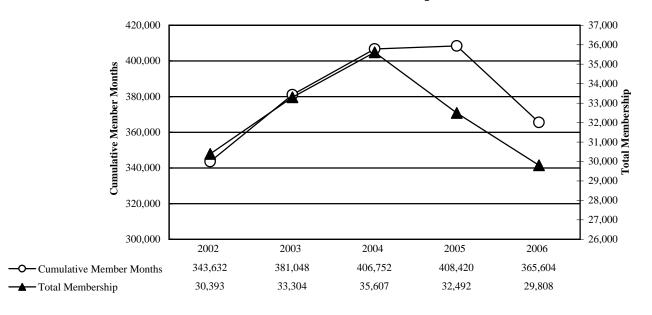
Missouri Care, LC

2006 Missouri Enrollment Demographics⁵

Average	111011100		III 2000.	
Age	Males		Female	
<1	1,228	9%	1,125	7%
01-04	3,315	24%	3,113	18%
05-09	3,322	24%	3,197	19%
10-14	2,784	21%	2,733	16%
15-19	1,941	14%	2,385	14%
20-24	143	1%	1,431	8%
25-29	205	2%	1,172	7%
30-34	198	1%	742	4%
35-39	158	1%	507	3%
40-44	140	1%	290	2%
45-49	82	1%	137	1%
50-54	38	0%	51	0%
55-59	9	0%	14	0%
60-64	5	0%	1	0%
65-69	1	0%	0	0%
70-74	0	0%	0	0%
75-79	0	0%	0	0%
80 +	0	0%	0	0%
Total	13,569	100%	16,898	100%

<u> </u>				
	1,228	-1,125	<1	
	3,315	3,113	01-04	
	3,322	3,197	05-09	
	2,784	2,733	10-14	
	1,941	-2,385	15-19	
	143	1,431	20-24	
		-		
		- 1,172 -	25-29	s
	_	- 742	30-34	orie
	158	- 507	35-39	teg
	140	- 290	40-44	Age Categories
	82	1 37	45-49	Age
	38	51	50-54	
	9	14	55-59	
	5	1	60-64	
	1	0	65-69	
	0	0	70-74	
	0	-0	75-79	
L	0	-0	80 +	
	□Males	Female		

Average Age of Enrollees =	11.8	Percentage of Female Enrollees =	55.5%
Missouri Commercial Plans	n/a	Missouri Commercial Plans	n/a
Missouri Medicare	n/a	Missouri Medicare	n/a
Missouri Medicaid	11.8	Missouri Medicaid	55.5%



Holding Company: United Health Group Inc.

Main Administrative Office

Mailing Address:

13655 Riverport Drive, PO Box 2560 Maryland Heights MO 63043-8560

(314) 592-7000

Incorporated:February 26, 1985Admitted to Missouri:October 1, 1996

Accreditation/Expiration Date NCQA February 20, 2009

State of Domicile: Missouri
% of Missouri Business: 85.9%
Tax Status: For Profit

2006 Year-End Officers:

President:

Steven Craig Walli

Secretary:

Forrest Gregory Burke

 ${\it Chief Financial Officer:}$

N/A

Chief Medical Officer:

Jordan Howard Ginsburg, MD

Other Officers:

Donald Alan Powers

Juanita Valarae Bolland Luis

Robert John Sheehy

2006 Year-End Directors:

Kenneth John Fasola

Jordan Howard Ginsburg, MD

Steven Craig Walli

2006 Missouri Enrollment:

Total Missouri member months for the year:

837,030

Missouri members at the end of the year:

66,392

2006 Plan Wide Enrollment:

Total Plan Wide member months for the year:

1,157,647

Plan Wide members at the end of the year:

92,737

Missouri Counties in Service Area:

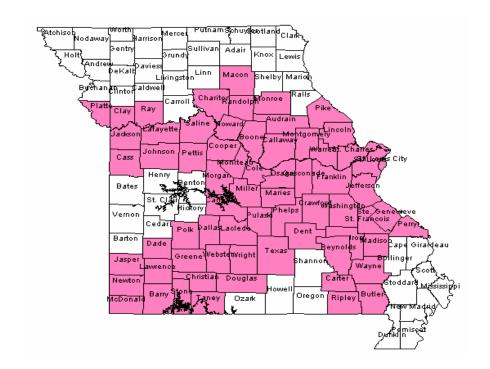
Audrain, Barry, Boone, Butler, Callaway, Camden, Carter, Cass, Chariton, Christian, Clay, Cole, Cooper, Crawford, Dade, Dallas, Dent, Douglas, Franklin, Gasconade, Greene, Howard, Iron, Jackson, Jasper, Jefferson, Johnson, Laclede, Lafayette, Lawrence, Lincoln, Macon, Madison, Maries, McDonald, Miller, Moniteau, Monroe, Montgomery, Morgan, Newton, Osage, Perry, Pettis, Phelps, Pike, Platte, Polk, Pulaski, Randolph, Ray, Reynolds, Ripley, Saline, St. Charles, St. Francois, St. Louis City, St. Louis County, Ste. Genevieve, Stone, Taney, Texas, Warren, Washington, Wayne, Webster, Wright

Kansas Counties in Service Area:

Anderson, Atchison, Douglas, Franklin, Jackson, Jefferson, Johnson, Leavenworth, Linn, Miami, Osage, Sedgewick, Shawnee, Wyandotte

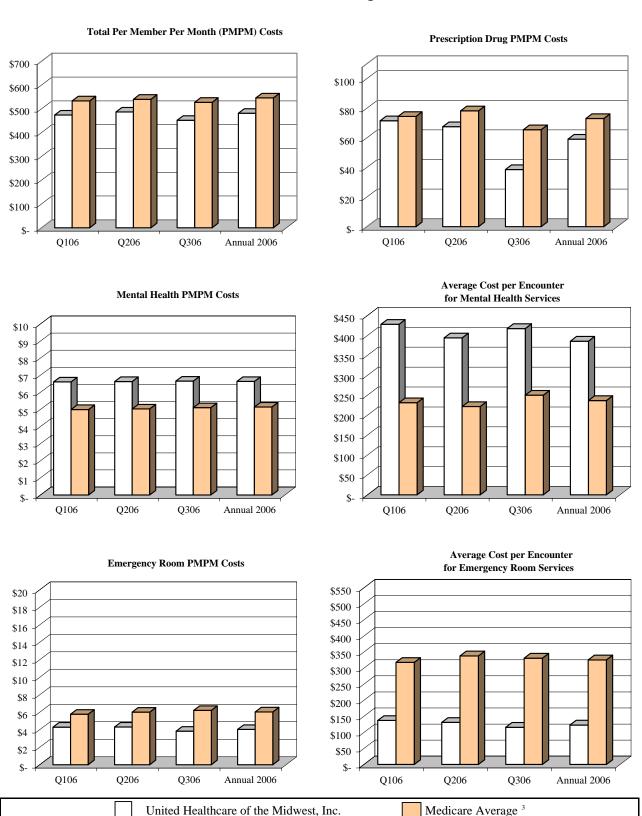
Illinois Counties in Service Area:

Bond, Calhoun, Clinton, Greene, Jersey, Macoupin, Madison, Monroe, Montgomery, Randolph, St. Clair, Williamson



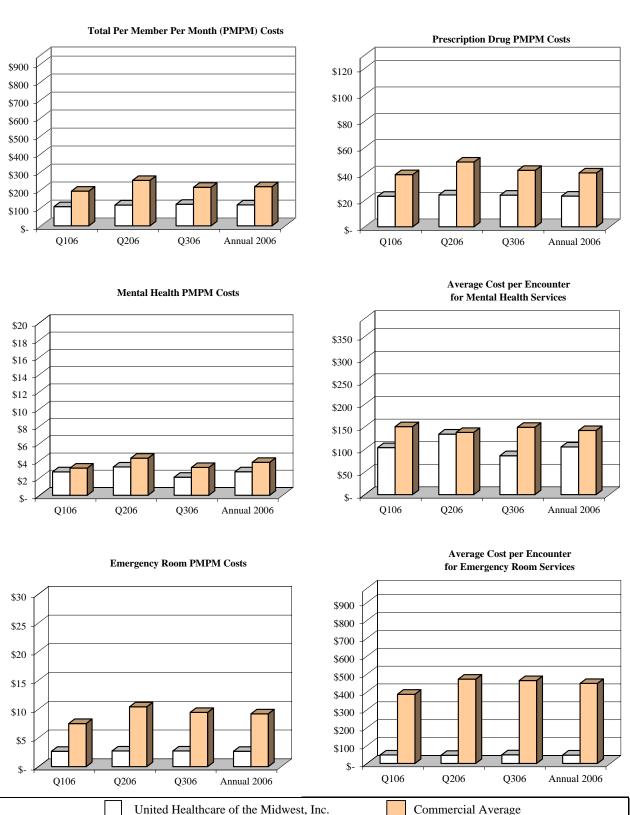
- Medicare Product

Missouri Costs Comparison 21



- Commercial Product

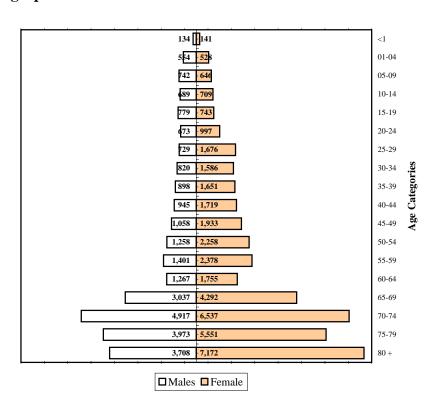
Missouri Costs Comparison 21



2006 Missouri Enrollment Demographics⁵

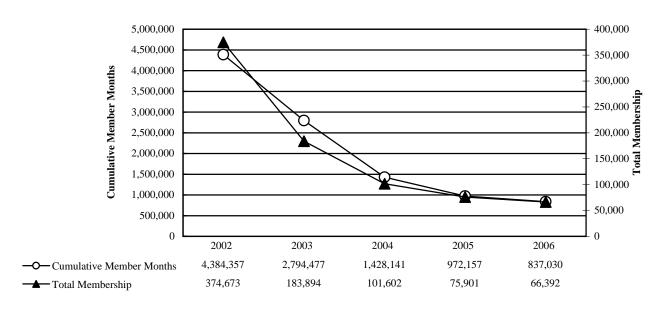
Average	Mem	bership	in	2006:
				2000.

Average	MICHIDO	i simp	III 2000.	
Age	Males		Female	
<1	134	0%	141	0%
01-04	554	2%	528	1%
05-09	742	3%	646	2%
10-14	689	2%	709	2%
15-19	779	3%	743	2%
20-24	673	2%	997	2%
25-29	729	3%	1,676	4%
30-34	820	3%	1,586	4%
35-39	898	3%	1,651	4%
40-44	945	3%	1,719	4%
45-49	1,058	4%	1,933	5%
50-54	1,258	5%	2,258	5%
55-59	1,401	5%	2,378	6%
60-64	1,267	5%	1,755	4%
65-69	3,037	11%	4,292	10%
70-74	4,917	18%	6,537	15%
75-79	3,973	14%	5,551	13%
80 +	3,708	13%	7,172	17%
Total	27,582	100%	42,272	100%



Average Age of Enrollees =	59.3	Percentage of Female Enrollees =	60.5%
Missouri Commercial Plans	37.7	Missouri Commercial Plans	62.3%
Missouri Medicare	74.4	Missouri Medicare	59.3%
Missouri Medicaid	n/a	Missouri Medicaid	n/a

Missouri Membership Trends



Enrollment by Regions & Metropolitan Statistical Areas (MSAs)

All regional enrollment data comes from the 2006 Annual Managed Care Supplemental filing unless otherwise noted.

This section presents enrollment in commercial HMO plans, commercial point-of-service (POS) plans, Medicare plans and Medicaid plans. POS plans differ from standard HMO service plans by providing members the option to receive services from providers that are outside the HMO's designated provider network. POS plans are generally more expensive because of higher co-payments, co-insurance requirements and/or limits on covered benefits. Medicare and Medicaid enrollees are Medicare and Medicaid beneficiaries who enroll in HMOs that have arranged for the provision of health care services under agreements with the Centers for Medicare and Medicaid Services (CMS) and/or the Missouri Division of Medical Services.

Companies are allowed to report enrollment based either on enrollees' residence or on enrollees' place of employment (in the case of enrollment under an employer group contract), which is commonly referred to as the "Live or Work Rule". Companies are required to report enrollment for the Managed Care Supplement in the same manner they reported enrollment for the annual financial statement.

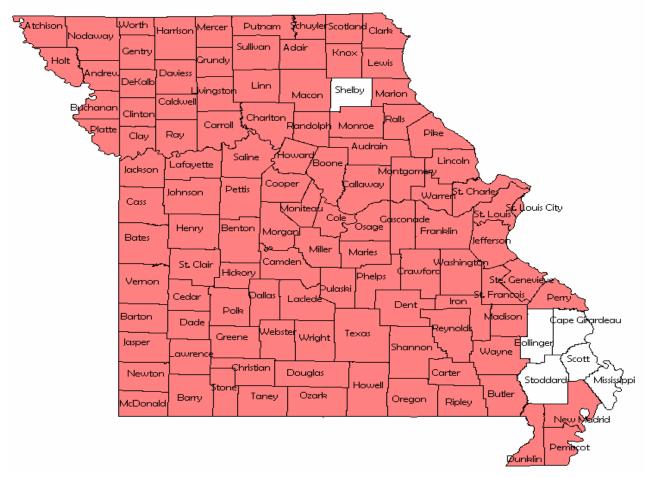
However, total enrollment reported in the Managed Care Supplement filing will vary from total enrollment reported in the financial statement. The Managed Care Supplement is submitted to DIFP at a later date than the financial statement. Additional time between filings allows the companies to present the most updated enrollment numbers, accounting for additional information regarding new enrollees and dis-enrollments. DIFP requires an explanation of any variation between the financial statement and the Managed Care Supplement that exceeds 5%.

This information EXCLUDES:

- 1. enrollment of persons in preferred provider organizations (PPOs) and
- 2. enrollment of persons in self-funded employer plans for which HMOs or their affiliates provide administrative services

Metropolitan Statistical Areas are defined by the U.S. Office of Management and Budget. An MSA is: 1) a county or group of contiguous counties that contains at least one city of 50,000 inhabitants or more, or 2) an urbanized area of at least 50,000 inhabitants and a total MSA population of at least 100,000 inhabitants. The contiguous counties are included in an MSA if, according to certain criteria, they are essentially metropolitan in character and are socially and economically integrated with the central city or cities.

2006 Missouri Counties with HMOs 11



This map shows the Missouri Counties in which at least one HMO has approval to sell coverage. However, approval to sell coverage does not mean any HMO actually sells coverage. Page 153 shows a map with actual marketing activity. Pages 156 through 187 (Regions and MSAs) provide similar information by HMO.

County	# of
County	HMO's
Adair	1
Andrew	4
Atchison	1
Audrain	7
Barry	6
Barton	4
Bates	2 2 0
Benton	2
Bollinger	0
Boone	8
Buchanan	7
Butler	1
Caldwell	3
Callaway	8
Camden	7
Cape Girardeau	0
Carroll	3
Carter	1
Cass	13
Cedar	4
Chariton	7
Christian	7
Clark	1

B	
County	# of
•	HMO's
Clay	13
Clinton	4
Cole	8
Cooper	7
Crawford	5
Dade	6
Dallas	6
Daviess	2
DeKalb	3
Dent	2
Douglas	8 7 5 6 6 2 3 3 2 5 5
Dunklin	1
Franklin	10
Gasconade	8
Gentry	2
Greene	7
Grundy	10 8 2 7 2 2 2 10
Harrison	2
Henry	10
Hickory	4
Holt	1
Howard	7
Howell	2

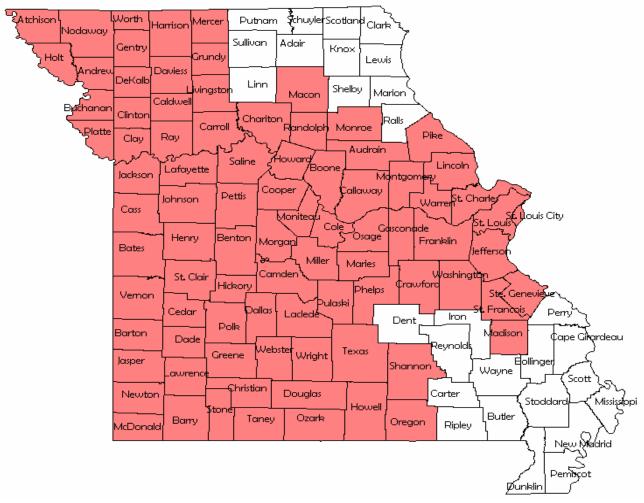
Commuter	# of
County	HMO's
Iron	3
Jackson	13
Jasper	7
Jefferson	12
Johnson	11
Knox	1
Laclede	5
Lafayette	13
Lawrence	7
Lewis	1
Lincoln	1 9 2 2 4
Linn	2
Livingston	2
Macon	4
Madison	3
Maries	4
Marion	1
McDonald	5
Mercer	1
Miller	7
Mississippi	0
Moniteau	7
Monroe	7

Country	# of
County	HMO's
Montgomery	8
Morgan	8
New Madrid	1
Newton	7
Nodaway	1
Oregon	2
Osage	7
Ozark	3
Pemiscot	2 7 3 1 2 7 3
Perry	2
Pettis	7
Phelps	3
Pike	4
Platte	13
Polk	6
Pulaski	3
Putnam	2
Ralls	1
Randolph	7
Ray	13
Reynolds	2
Ripley	1
Saline	8

County	# of HMO's
Schuyler	1
Scotland	1
Scott	0
Shannon	2
Shelby	0
St. Charles	12
St. Clair	8
St. Francois	9
St. Louis County	12
St. Louis City	12
Ste. Genevieve	9
Stoddard	0
Stone	5
Sullivan	2
Taney	4
Texas	4
Vernon	3
Warren	9
Washington	9
Wayne	1
Webster	7
Worth	2
Wright	4

2006 Missouri Counties with Active Commercial Marketing ⁵

(excluding Medicaid Companies)



This map shows the Missouri Counties in which at least one HMO is actually selling coverage. Pages 156 through 187 (Regions and MSAs) show similar information by HMO.

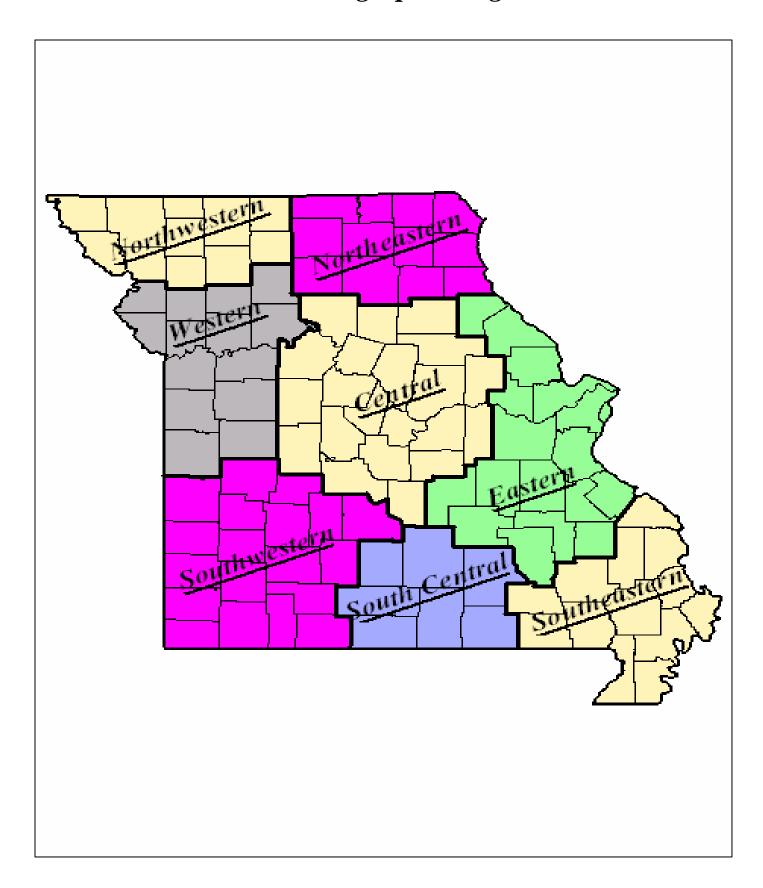
County
Adair
Andrew
Atchison
Audrain
Barry
Barton
Bates
Benton
Bollinger
Boone
Buchanan
Butler
Caldwell
Callaway
Camden
Cape Girardeau
Carroll
Carter
Cass
Cedar
Chariton
Christian
Clark

County	County
Clay	Iron
Clinton	Jackson
Cole	Jasper
Cooper	Jefferson
Crawford	Johnson
Dade	Knox
Dallas	Laclede
Daviess	Lafayette
DeKalb	Lawrence
Dent	Lewis
Douglas	Lincoln
Dunklin	Linn
Franklin	Livingston
Gasconade	Macon
Gentry	Madison
Greene	Maries
Grundy	Marion
Harrison	McDonald
Henry	Mercer
Hickory	Miller
Holt	Mississippi
Howard	Moniteau
Howell	Monroe

County
Montgomery
Morgan
New Madrid
Newton
Nodaway
Oregon
Osage
Ozark
Pemiscot
Perry
Pettis
Phelps
Pike
Platte
Polk
Pulaski
Putnam
Ralls
Randolph
Ray
Reynolds
Ripley
Saline

County
Schuyler
Scotland
Scott
Shannon
Shelby
St. Charles
St. Clair
St. Francois
St. Louis County
St. Louis City
Ste. Genevieve
Stoddard
Stone
Sullivan
Taney
Texas
Vernon
Warren
Washington
Wayne
Webster
Worth
Wright
·

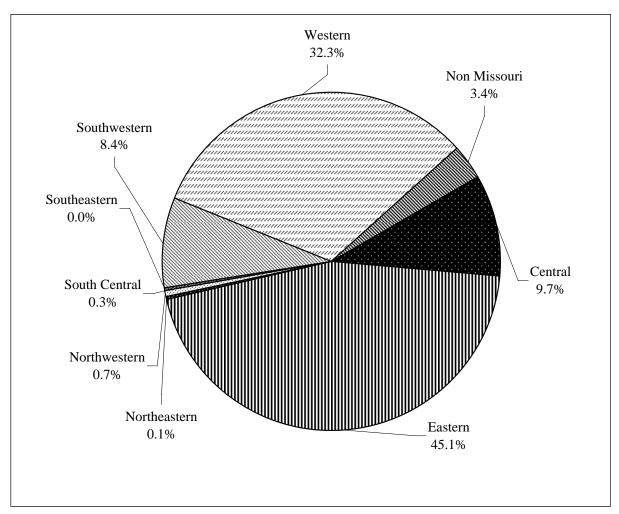
Missouri Geographic Regions



2006 Total Missouri Enrollment in Each Region 5

by Enrollment Classification

Region	HMO Plan Enrollees	Point of Service Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	% of Missouri Market
Central	10,019	28,158	143	51,297	89,617	9.7%
Eastern	76,803	79,799	68,587	191,033	416,222	45.1%
Northeastern	118	670	3	82	873	0.1%
Northwestern	5,886	406	7	15	6,314	0.7%
South Central	888	1,915	74	20	2,897	0.3%
Southeastern	57	176	13	45	291	0.0%
Southwestern	25,850	40,098	10,095	1,198	77,241	8.4%
Western	132,798	31,268	22,788	110,979	297,833	32.3%
Non Missouri	25,325	4,879	943	57	31,204	3.4%
TOTAL ³	277,744	187,369	102,653	354,726	922,492	100.0%
% of Missouri Market ³	30.1%	20.3%	11.1%	38.5%	100.0%	





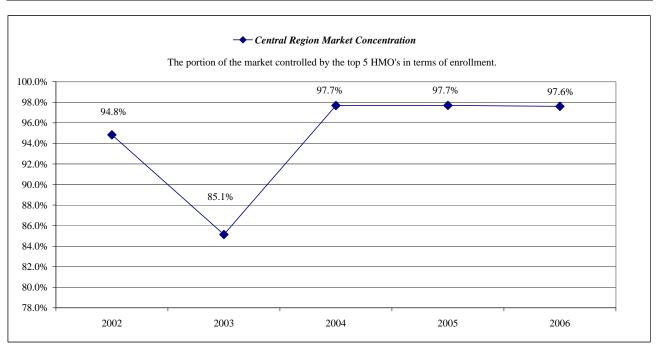
Central Region Counties

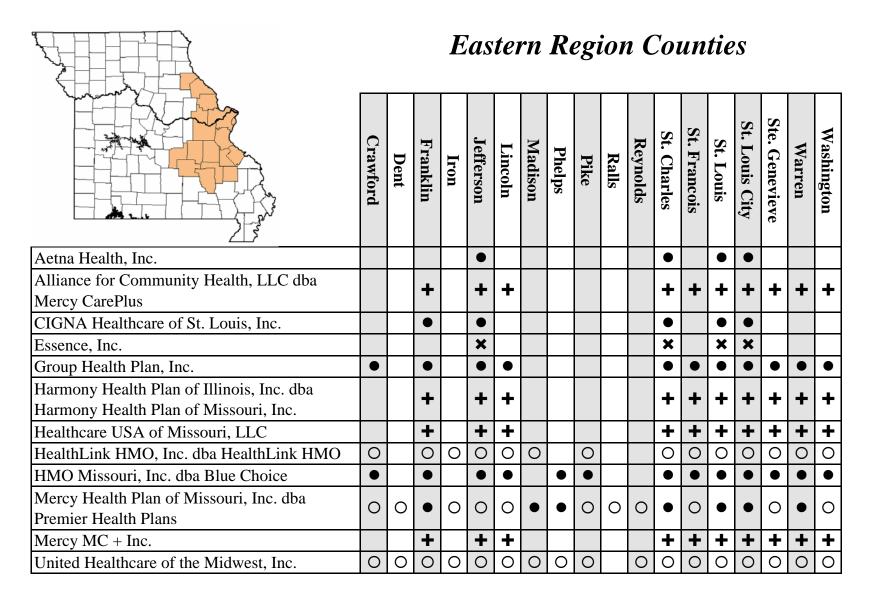
	Audrain	Benton	Boone	Callaway	Camden	Chariton	Cole	Cooper	Gasconade	Howard	Maries	Miller	Moniteau	Monroe	Montgomery	Morgan	Osage	Pettis	Pulaski	Randolph	Saline
Alliance For Community Health, LLC dba Mercy CarePlus	+		+	+	+	+	+	+	+	+		+	+	+	+	+	+	+		+	+
Community Health Plan																					0
Coventry Health Care of Kansas, Inc.		•																•			•
Group Health Plan, Inc.			•	•			•		•						•						
Healthcare USA of Missouri, LLC	+		+	+	+	+	+	+	+	+		+	+	+	+	+	+	+		+	+
HealthLink HMO, Inc. dba HealthLink HMO	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
HMO Missouri, Inc. dba Blue Choice	•		•	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	0	0	0	•	0	•	0	0	•	0	0	•	0	0	•	0	•	0	•	0
Missouri Care, LC	+		+	+	+	+	+	+	+	+		+	+	+	+	+	+	+		+	+
United Healthcare of the Midwest, Inc.	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

- - Approved
- **O** Approved but not marketing
- + Medicaid
- **★** Medicare

2006 Central Region Enrollment⁵

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	13	8	0	0	21	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	575	575	0.6%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	86	86	0.1%
Blue Cross & Blue Shield of Kansas City	41	0	0	0	41	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	13	13	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	4	0	0	4	0.0%
CIGNA Healthcare of St. Louis, Inc.	17	4	0	0	21	0.0%
Community Health Plan	14	0	0	0	14	0.0%
Coventry Health Care of Kansas, Inc.	121	233	14	0	368	0.4%
Cox Health Systems HMO, Inc.	5	4	0	0	9	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	295	295	0.3%
Good Health HMO, Inc. dba Blue-Care, Inc.	159	0	0	0	159	0.2%
Group Health Plan, Inc.	577	459	20	0	1,056	1.2%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	73	73	0.1%
Healthcare USA of Missouri, LLC	0	0	0	20,918	20,918	23.3%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	8,136	24,675	0	0	32,811	36.6%
Humana Health Plan, Inc.	44	0	6	0	50	0.1%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	871	2,414	67	0	3,352	3.7%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	29,337	29,337	32.7%
United Healthcare of the Midwest, Inc.	21	357	36	0	414	0.5%
TOTAL	10,019	28,158	143	51,297	89,617	100.0%

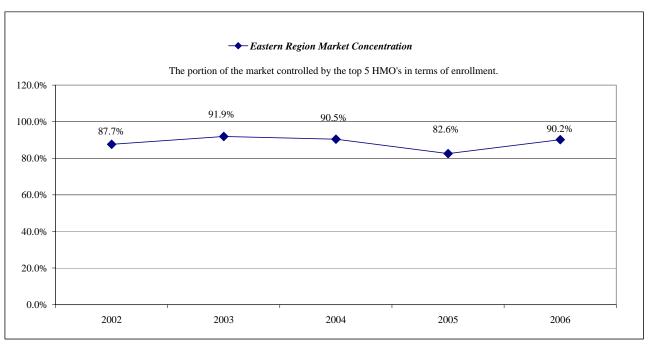




- Approved
- O Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Eastern Region Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	1,402	1,305	0	0	2,707	0.7%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	67,775	67,775	16.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	7	7	0.0%
Blue Cross & Blue Shield of Kansas City	0	0	0	0	0	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	7	7	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	5	0	0	0	5	0.0%
CIGNA Healthcare of St. Louis, Inc.	3,472	205	0	0	3,677	0.9%
Community Health Plan	4	0	0	0	4	0.0%
Coventry Health Care of Kansas, Inc.	20	18	2	0	40	0.0%
Cox Health Systems HMO, Inc.	0	2	0	0	2	0.0%
Essence, Inc.	0	0	4,392	0	4,392	1.1%
FirstGuard Health Plan, Inc.	0	0	0	5	5	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	10	0	0	0	10	0.0%
Group Health Plan, Inc.	29,755	28,970	15,727	0	74,452	17.9%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	3,685	3,685	0.9%
Healthcare USA of Missouri, LLC	0	0	0	119,359	119,359	28.7%
HealthLink HMO, Inc. dba HealthLink HMO	81	10	0	0	91	0.0%
HMO Missouri, Inc. dba Blue Choice	30,123	21,136	0	0	51,259	12.3%
Humana Health Plan, Inc.	11	0	1	0	12	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	10,131	8,146	7,833	0	26,110	6.3%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	195	195	0.0%
United Healthcare of the Midwest, Inc.	1,789	20,007	40,632	0	62,428	15.0%
TOTAL	76,803	79,799	68,587	191,033	416,222	100.0%





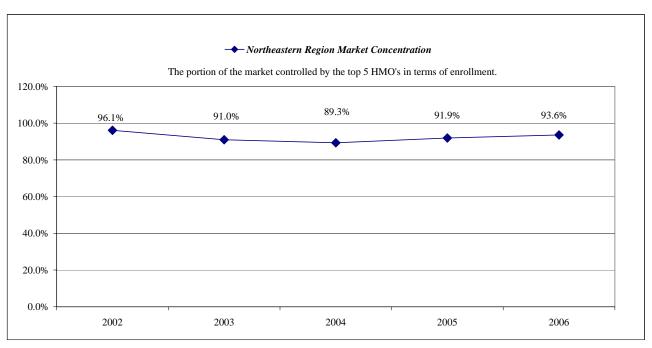
Northeastern Region Counties

	Adair	Clark	Knox	Lewis	Linn	Macon	Marion	Putnam	Schuyler	Scotland	Shelby	Sullivan
Community Health Plan								0				0
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0		0	0	0		0
HMO Missouri, Inc. dba Blue Choice						•						
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans					0	0	0					
United Healthcare of the Midwest, Inc.						0						

- - Approved
- O Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Northeastern Region Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	0	1	0	0	1	0.1%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	3	3	0.3%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	3	3	0.3%
Blue Cross & Blue Shield of Kansas City	0	0	0	0	0	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	3	3	0.3%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	2	0	0	2	0.2%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	15	0	0	0	15	1.7%
Coventry Health Care of Kansas, Inc.	27	16	0	0	43	4.9%
Cox Health Systems HMO, Inc.	0	0	0	0	0	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	1	1	0.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	10	0	0	0	10	1.1%
Group Health Plan, Inc.	1	9	2	0	12	1.4%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	21	21	2.4%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	65	620	0	0	685	78.5%
Humana Health Plan, Inc.	0	0	0	0	0	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	17	0	0	17	1.9%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	51	51	5.8%
United Healthcare of the Midwest, Inc.	0	5	1	0	6	0.7%
TOTAL	118	670	3	82	873	100.0%





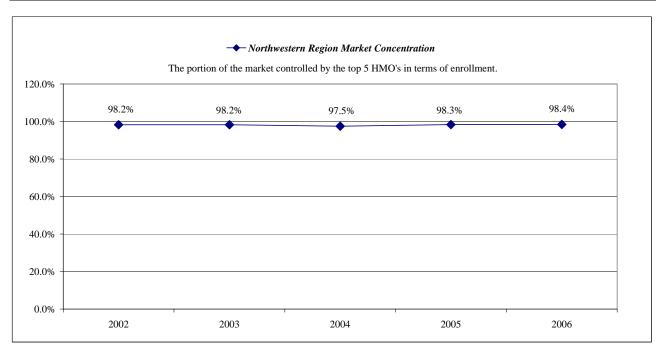
Northwestern Region Counties

	Andrew	Atchison	Daviess	DeKalb	Gentry	Grundy	Harrison	Holt	Mercer	Nodaway	Worth
CIGNA HealthCare of Ohio, Inc. dba CIGNA HealthCare of Kansas/Missouri	•			•							
Community Health Plan	•	•	•	•	•	•	•	•	•	•	•
Coventry Health Care of Kansas, Inc.	•		•	•	•	•	0				
Good Health HMO, Inc. dba Blue-Care, Inc.	•										

- - Approved
- **O** Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Northwestern Region Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	54	0	0	0	54	0.9%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	0	0	0.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	3	3	0.0%
Blue Cross & Blue Shield of Kansas City	94	0	0	0	94	1.5%
Children's Mercy's Family Health Partners, Inc.	0	0	0	9	9	0.1%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	11	5	0	0	16	0.3%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	4,397	1	0	0	4,398	69.7%
Coventry Health Care of Kansas, Inc.	236	388	2	0	626	9.9%
Cox Health Systems HMO, Inc.	0	0	0	0	0	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	0	0	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	1,017	0	0	0	1,017	16.1%
Group Health Plan, Inc.	0	0	0	0	0	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	0	0	0.0%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	0	5	0	0	5	0.1%
Humana Health Plan, Inc.	73	0	5	0	78	1.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	1	0	0	0	1	0.0%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	3	3	0.0%
United Healthcare of the Midwest, Inc.	3	7	0	0	10	0.2%
TOTAL	5,886	406	7	15	6,314	100.0%





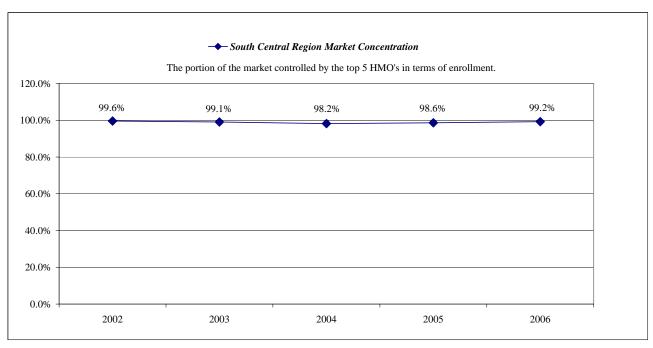
South Central Region Counties

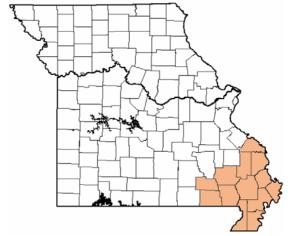
	Douglas	Howell	Oregon	Ozark	Shannon	Texas	Wright
Cox Health Systems HMO, Inc.	•	•	•	•	•	•	•
HealthLink HMO, Inc. dba HealthLink HMO	0						0
HMO Missouri, Inc. dba Blue Choice	•			•		•	•
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	•	•	0	0	0	•
United Healthcare of the Midwest, Inc.	0					0	0

- - Approved
- **O** Approved but not marketing
- + Medicaid
- **×** Medicare

2006 South Central Region Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	0	0	0	0	0	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	2	2	0.1%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	0	0	0.0%
Blue Cross & Blue Shield of Kansas City	0	0	0	0	0	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	0	0	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	0	0	0	0	0.0%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	14	27	0	0	41	1.4%
Cox Health Systems HMO, Inc.	174	298	0	0	472	16.3%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	0	0	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	1	0	0	0	1	0.0%
Group Health Plan, Inc.	0	1	0	0	1	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	8	8	0.3%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	438	486	0	0	924	31.9%
Humana Health Plan, Inc.	2	0	0	0	2	0.1%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	257	1,094	73	0	1,424	49.2%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	10	10	0.3%
United Healthcare of the Midwest, Inc.	2	9	1	0	12	0.4%
TOTAL	888	1,915	74	20	2,897	100.0%





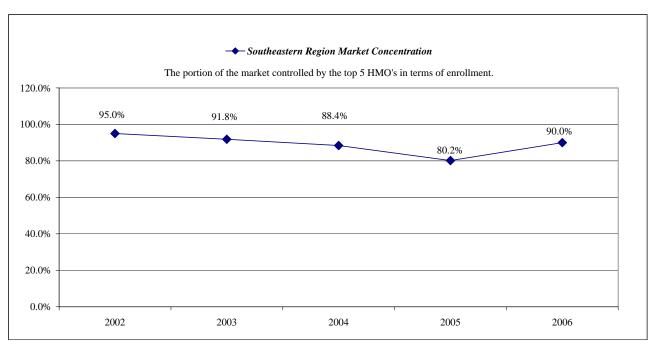
Southeastern Region Counties

	Bollinger	Butler	Cape Girardeau	Carter	Dunklin	Mississippi	New Madrid	Pemiscot	Perry	Ripley	Scott	Stoddard	Wayne	
HealthLink HMO, Inc. dba HealthLink HMO					0		0	0	0					
United Healthcare of the Midwest, Inc.		0		0					0	0			0	

- - Approved
- **O** Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Southeastern Region Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	0	0	0	0	0	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	8	8	2.7%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	0	0	0.0%
Blue Cross & Blue Shield of Kansas City	0	0	0	0	0	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	1	1	0.3%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	0	0	0	0	0.0%
CIGNA Healthcare of St. Louis, Inc.	4	0	0	0	4	1.4%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	0	1	0	0	1	0.3%
Cox Health Systems HMO, Inc.	0	0	0	0	0	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	0	0	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	2	0	0	0	2	0.7%
Group Health Plan, Inc.	16	24	8	0	48	16.5%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	4	4	1.4%
Healthcare USA of Missouri, LLC	0	0	0	9	9	3.1%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	28	98	0	0	126	43.3%
Humana Health Plan, Inc.	0	0	0	0	0	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	6	17	2	0	25	8.6%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	23	23	7.9%
United Healthcare of the Midwest, Inc.	1	36	3	0	40	13.7%
TOTAL	57	176	13	45	291	100.0%





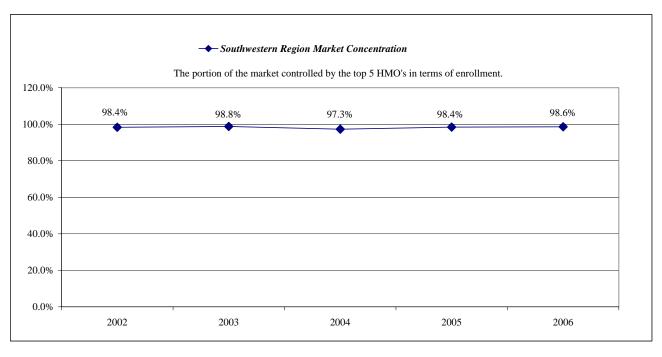
Southwestern Region Counties

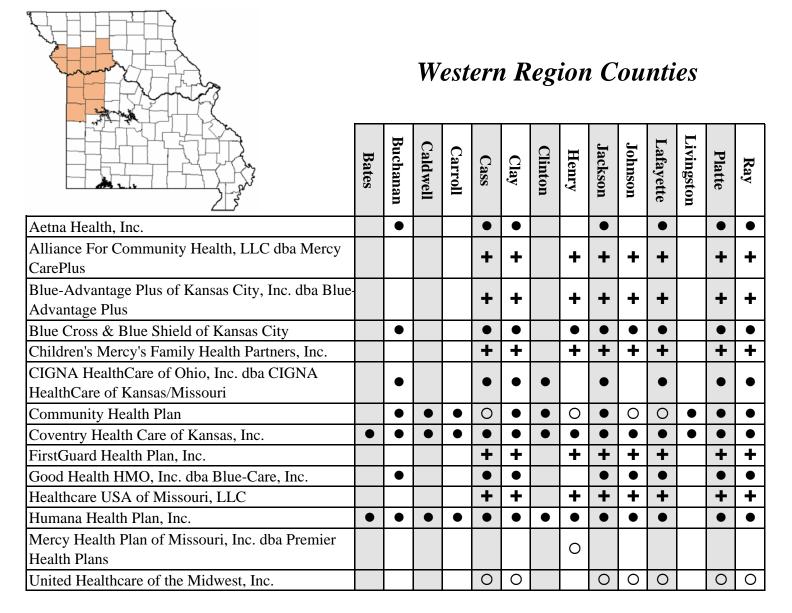
	Barry	Barton	Cedar	Christian	Dade	Dallas	Greene	Hickory	Jasper	Laclede	Lawrence	McDonald	Newton	Polk	St. Clair	Stone	Taney	Vernon	Webster
Alliance For Community Health, LLC dba															+				
Mercy CarePlus																			
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus															+				
Blue Cross & Blue Shield of Kansas City															•				
Children's Mercy's Family Health Partners, Inc.															+				
CIGNA HealthCare of Ohio, Inc. dba CIGNA HealthCare of Kansas/Missouri	•			•			•		•		•		•	•					•
Coventry Health Care of Kansas, Inc.		•	•	•	•	•	•	•	•		•		•	•	•			•	•
Cox Health Systems HMO, Inc.	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•	•	•
FirstGuard Health Plan, Inc.															+				
Healthcare USA of Missouri, LLC															+				
HealthLink HMO, Inc. dba HealthLink HMO	0			0	0	0	0		0	0	0	0	0			0			0
HMO Missouri, Inc. dba Blue Choice	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•		
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	•	0	0	•	•	0	•	0	0	•	•	0	•	0	0	•	•	0	•
United Healthcare of the Midwest, Inc.	0			0	0	0	0		0	0	0	0	0	0		0	0		0

- - Approved
- O Approved but not marketing
- + Medicaid
- **★** Medicare

2006 Southwestern Region Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	12	0	0	0	12	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	26	26	0.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	210	210	0.3%
Blue Cross & Blue Shield of Kansas City	45	0	0	0	45	0.1%
Children's Mercy's Family Health Partners, Inc.	0	0	0	575	575	0.7%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	71	21	0	0	92	0.1%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	883	2,376	5	0	3,264	4.2%
Cox Health Systems HMO, Inc.	2,386	5,002	0	0	7,388	9.6%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	195	195	0.3%
Good Health HMO, Inc. dba Blue-Care, Inc.	57	0	0	0	57	0.1%
Group Health Plan, Inc.	10	3	3	0	16	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	118	118	0.2%
HealthLink HMO, Inc. dba HealthLink HMO	0	1	0	0	1	0.0%
HMO Missouri, Inc. dba Blue Choice	9,283	28,675	0	0	37,958	49.1%
Humana Health Plan, Inc.	34	0	13	0	47	0.1%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	12,928	3,987	10,072	0	26,987	34.9%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	74	74	0.1%
United Healthcare of the Midwest, Inc.	141	33	2	0	176	0.2%
TOTAL	25,850	40,098	10,095	1,198	77,241	100.0%

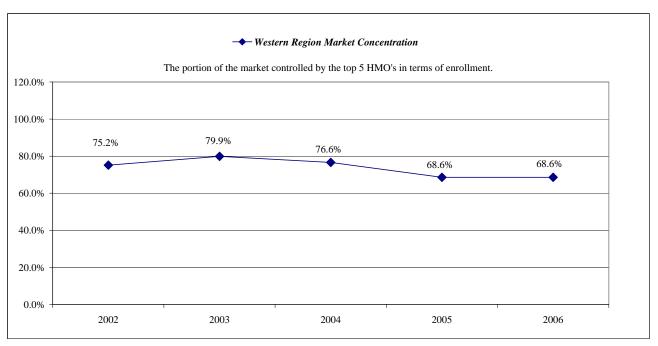




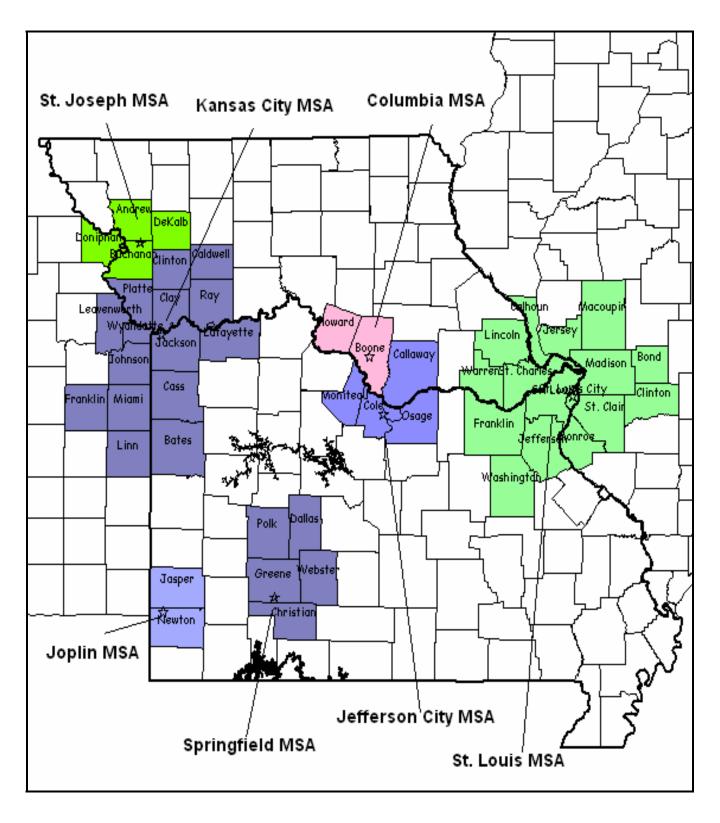
- - Approved
- **O** Approved but not marketing
- + Medicaid
- **X** Medicare

2006 Western Region Enrollment⁵

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	9,573	1,423	0	0	10,996	3.7%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	1,465	1,465	0.5%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	27,532	27,532	9.2%
Blue Cross & Blue Shield of Kansas City	19,180	0	0	0	19,180	6.4%
Children's Mercy's Family Health Partners, Inc.	0	0	0	40,290	40,290	13.5%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	1,951	1,638	0	0	3,589	1.2%
CIGNA Healthcare of St. Louis, Inc.	1	0	0	0	1	0.0%
Community Health Plan	5,334	18	0	0	5,352	1.8%
Coventry Health Care of Kansas, Inc.	35,512	27,526	8,654	0	71,692	24.1%
Cox Health Systems HMO, Inc.	4	8	0	0	12	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	31,258	31,258	10.5%
Good Health HMO, Inc. dba Blue-Care, Inc.	46,940	0	0	0	46,940	15.8%
Group Health Plan, Inc.	8	4	1	0	13	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	6	6	0.0%
Healthcare USA of Missouri, LLC	0	0	0	10,313	10,313	3.5%
HealthLink HMO, Inc. dba HealthLink HMO	2	0	0	0	2	0.0%
HMO Missouri, Inc. dba Blue Choice	167	52	0	0	219	0.1%
Humana Health Plan, Inc.	12,684	0	14,130	0	26,814	9.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	32	23	2	0	57	0.0%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	115	115	0.0%
United Healthcare of the Midwest, Inc.	1,410	576	1	0	1,987	0.7%
TOTAL	132,798	31,268	22,788	110,979	297,833	100.0%



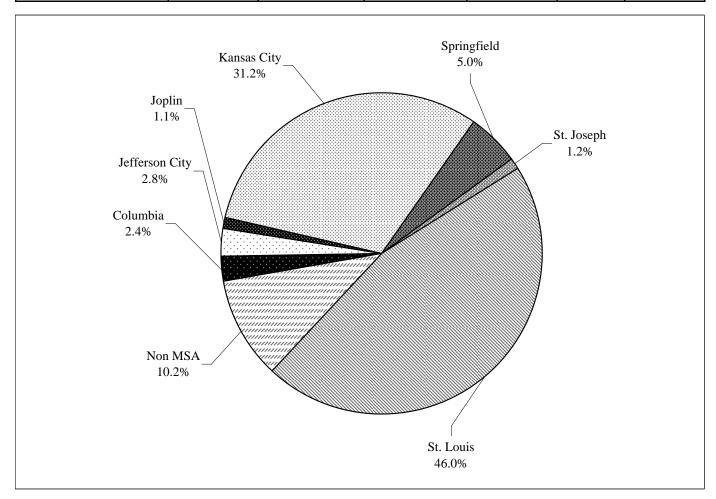
Missouri Metropolitan Statistical Areas



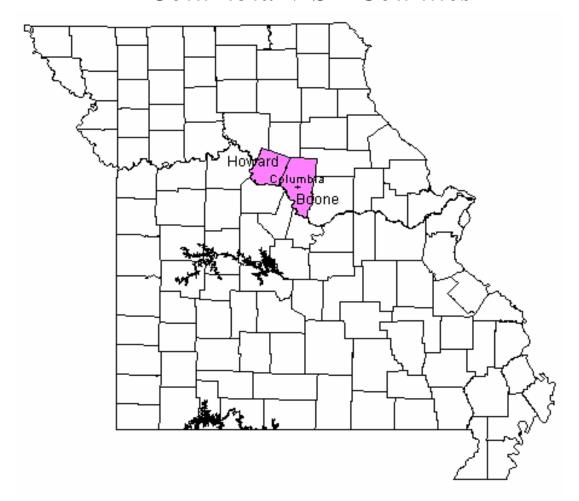
2006 Total Missouri Enrollment in Each MSA 5

by Enrollment Classification

Region	HMO Plan Enrollees	Point of Service Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	% of Missouri Market
Columbia	3,069	7,509	9	11,972	22,559	2.4%
Jefferson City	3,994	10,262	6	11,842	26,104	2.8%
Joplin	3,914	6,382	7	19	10,322	1.1%
Kansas City	129,993	30,301	22,742	104,962	287,998	31.2%
Springfield	14,327	24,552	7,430	74	46,383	5.0%
St. Joseph	10,199	632	14	94	10,939	1.2%
St. Louis	92,094	80,601	69,142	182,697	424,534	46.0%
Non MSA	20,154	27,130	3,303	43,066	93,653	10.2%
TOTAL ³	277,744	187,369	102,653	354,726	922,492	100.0%
% of Missouri Market ³	30.1%	20.3%	11.1%	38.5%	100.0%	



Columbia MSA Counties

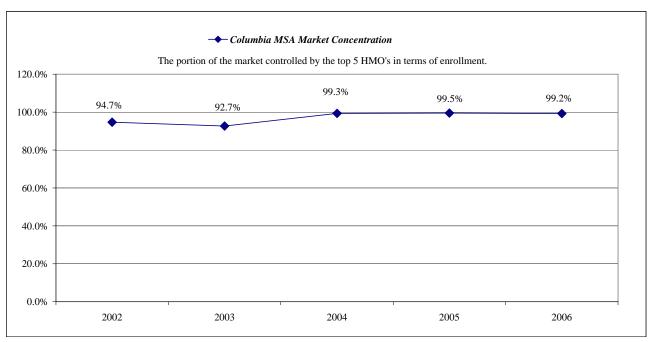


	Boone	Howard
Alliance For community Health, LLC dba Mercy CarePlus	+	+
Group Health Plan, Inc.	•	
Healthcare USA of Missouri, LLC	+	+
HealthLink HMO, Inc. dba HealthLink HMO	0	0
HMO Missouri, Inc. dba Blue Choice	•	•
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	•
Missouri Care, LC	+	+
United Healthcare of the Midwest, Inc.	0	0

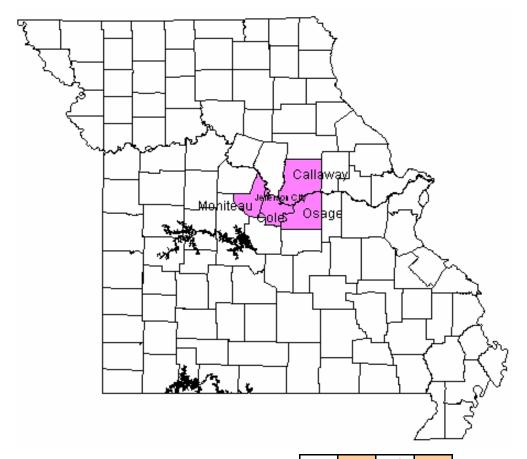
- ApprovedApproved but not marketing
- + Medicaid
- **×** Medicare

2006 Columbia MSA Enrollment⁵

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	4	2	0	0	6	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	98	98	0.4%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	0	0	0.0%
Blue Cross & Blue Shield of Kansas City	2	0	0	0	2	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	1	1	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	0	0	0	0	0.0%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	5	31	0	0	36	0.2%
Cox Health Systems HMO, Inc.	3	1	0	0	4	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	1	1	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	8	0	0	0	8	0.0%
Group Health Plan, Inc.	157	158	4	0	319	1.4%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	1	1	0.0%
Healthcare USA of Missouri, LLC	0	0	0	3,836	3,836	17.0%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	2,360	6,736	0	0	9,096	40.3%
Humana Health Plan, Inc.	1	0	0	0	1	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	527	567	3	0	1,097	4.9%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	8,035	8,035	35.6%
United Healthcare of the Midwest, Inc.	2	14	2	0	18	0.1%
TOTAL	3,069	7,509	9	11,972	22,559	100.0%



Jefferson City MSA Counties

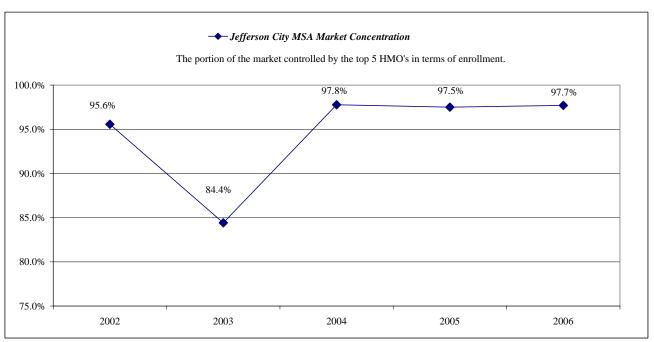


	Callaway	Cole	Moniteau	Osage
Alliance For community Health, LLC dba Mercy CarePlus	+	+	+	+
Group Health Plan, Inc.	•	•		
Healthcare USA of Missouri, LLC	+	+	+	+
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0
HMO Missouri, Inc. dba Blue Choice	•	•	•	•
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	•	•	0
Missouri Care, LC	+	+	+	+
United Healthcare of the Midwest, Inc.	0	0	0	0

- - Approved
- **O** Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Jefferson City MSA Enrollment ⁵

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	0	0	0	0	0	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	135	135	0.5%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	74	74	0.3%
Blue Cross & Blue Shield of Kansas City	1	0	0	0	1	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	0	0	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	0	0	0	0	0	0.0%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	11	5	2	0	18	0.1%
Cox Health Systems HMO, Inc.	0	1	0	0	1	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	286	286	1.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	4	0	0	0	4	0.0%
Group Health Plan, Inc.	253	69	0	0	322	1.2%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	63	63	0.2%
Healthcare USA of Missouri, LLC	0	0	0	5,838	5,838	22.4%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	3,669	9,723	0	0	13,392	51.3%
Humana Health Plan, Inc.	5	0	0	0	5	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	49	456	0	0	505	1.9%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	5,446	5,446	20.9%
United Healthcare of the Midwest, Inc.	2	8	4	0	14	0.1%
TOTAL	3,994	10,262	6	11,842	26,104	100.0%



Joplin MSA Counties

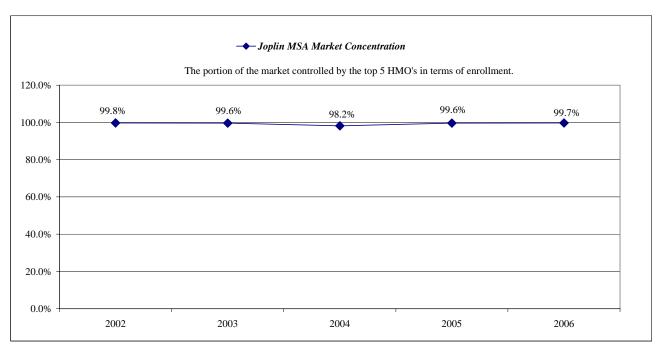


	Jasper	Newton
CIGNA HealthCare of Ohio, Inc. dba CIGNA HealthCare of Kansas/Missouri	•	•
Coventry Health Care of Kansas, Inc.	•	•
Cox Health Systems HMO, Inc.	•	•
HealthLink HMO, Inc. dba HealthLink HMO	0	0
HMO Missouri, Inc. dba Blue Choice	•	•
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	•
United Healthcare of the Midwest, Inc.	0	0

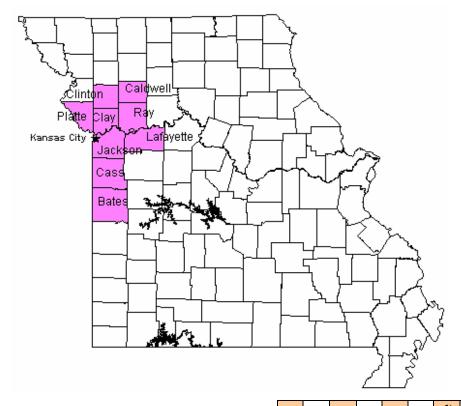
- - Approved
- O Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Joplin MSA Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	0	0	0	0	0	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	2	2	0.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	5	5	0.0%
Blue Cross & Blue Shield of Kansas City	3	0	0	0	3	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	1	1	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	11	0	0	0	11	0.1%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	102	603	0	0	705	6.8%
Cox Health Systems HMO, Inc.	73	402	0	0	475	4.6%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	0	0	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	1	0	0	0	1	0.0%
Group Health Plan, Inc.	1	0	0	0	1	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	0	0	0.0%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	2,435	5,316	0	0	7,751	75.1%
Humana Health Plan, Inc.	1	0	1	0	2	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	1,287	60	6	0	1,353	13.1%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	11	11	0.1%
United Healthcare of the Midwest, Inc.	0	1	0	0	1	0.0%
TOTAL	3,914	6,382	7	19	10,322	100.0%



Kansas City MSA Counties

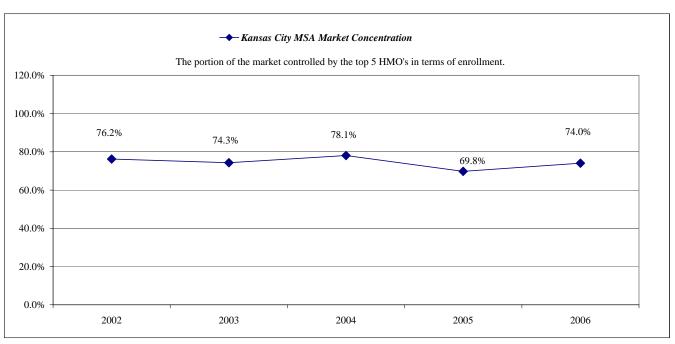


	Bates	Caldwell	Cass	Clay	Clinton	Jackson	Lafayette	Platte	Ray
Alliance For Community Health, LLC dba Mercy CarePlus				+		+	+	+	+
Aetna Health, Inc.			•	•		•	•	•	•
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus			+	+		+	+	+	+
Blue Cross & Blue Shield of Kansas City			•	•		•	•	•	•
Children's Mercy's Family Health Partners, Inc.			+	+		+	+	+	+
CIGNA HealthCare of Ohio, Inc. dba CIGNA HealthCare of Kansas/Missouri			•	•	•	•	•	•	•
Community Health Plan		•	0	•	•	•	0	•	•
Coventry Health Care of Kansas, Inc.	•	•	•	•	•	•	•	•	•
FirstGuard Health Plan, Inc.			+	+		+	+	+	+
Good Health HMO, Inc. dba Blue-Care, Inc.			•	•		•	•	•	•
Healthcare USA of Missouri, LLC			+	+		+	+	+	+
Humana Health Plan, Inc.	•	•	•	•	•	•	•	•	•
United Healthcare of the Midwest, Inc.			0	0		0	0	0	0

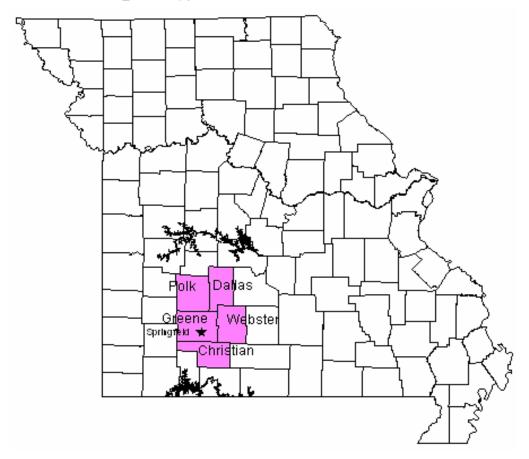
- - Approved
- O Approved but not marketing
- + Medicaid
- **≭** Medicare

2006 Kansas City MSA Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	9,294	1,405	0	0	10,699	3.7%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	1,362	1,362	0.5%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	25,793	25,793	9.0%
Blue Cross & Blue Shield of Kansas City	20,303	0	0	0	20,303	7.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	38,166	38,166	13.3%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	1,923	1,588	0	0	3,511	1.2%
CIGNA Healthcare of St. Louis, Inc.	1	0	0	0	1	0.0%
Community Health Plan	850	0	0	0	850	0.3%
Coventry Health Care of Kansas, Inc.	34,491	26,467	8,631	0	69,589	24.2%
Cox Health Systems HMO, Inc.	4	9	0	0	13	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	30,034	30,034	10.4%
Good Health HMO, Inc. dba Blue-Care, Inc.	48,942	0	0	0	48,942	17.0%
Group Health Plan, Inc.	5	4	1	0	10	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	6	6	0.0%
Healthcare USA of Missouri, LLC	0	0	0	9,525	9,525	3.3%
HealthLink HMO, Inc. dba HealthLink HMO	2	0	0	0	2	0.0%
HMO Missouri, Inc. dba Blue Choice	179	48	0	0	227	0.1%
Humana Health Plan, Inc.	12,358	0	14,108	0	26,466	9.2%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	26	12	1	0	39	0.0%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	76	76	0.0%
United Healthcare of the Midwest, Inc.	1,615	768	1	0	2,384	0.8%
TOTAL	129,993	30,301	22,742	104,962	287,998	100.0%



Springfield MSA Counties

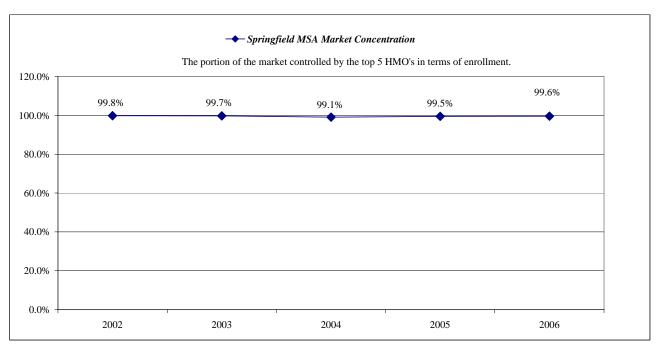


	Christian	Dallas	Greene	Polk	Webster
CIGNA HealthCare of Ohio, Inc. dba CIGNA HealthCare of Kansas/Missouri	•		•	•	•
Coventry Health Care of Kansas, Inc.	•	•	•	•	•
Cox Health Systems HMO, Inc.	•	•	•	•	•
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0		0
HMO Missouri, Inc. dba Blue Choice	•	•	•	•	•
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	•	0	•	0	•
United Healthcare of the Midwest, Inc.	0	0	0	0	0

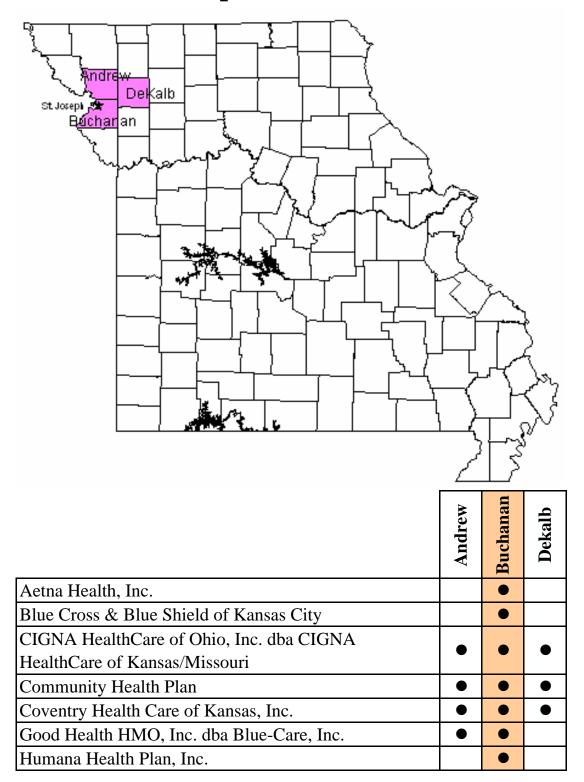
- - Approved
- O Approved but not marketing
- + Medicaid
- **×** Medicare

2006 Springfield MSA Enrollment⁵

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	0	0	0	0	0	0.0%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	4	4	0.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	1	1	0.0%
Blue Cross & Blue Shield of Kansas City	3	0	0	0	3	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	13	13	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	58	20	0	0	78	0.2%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	0	0	0	0	0	0.0%
Coventry Health Care of Kansas, Inc.	304	1,305	1	0	1,610	3.5%
Cox Health Systems HMO, Inc.	1,612	3,443	0	0	5,055	10.9%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	13	13	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	13	0	0	0	13	0.0%
Group Health Plan, Inc.	3	3	0	0	6	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	14	14	0.0%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	4,871	16,975	0	0	21,846	47.1%
Humana Health Plan, Inc.	7	0	6	0	13	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	7,325	2,787	7,421	0	17,533	37.8%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	29	29	0.1%
United Healthcare of the Midwest, Inc.	131	19	2	0	152	0.3%
TOTAL	14,327	24,552	7,430	74	46,383	100.0%



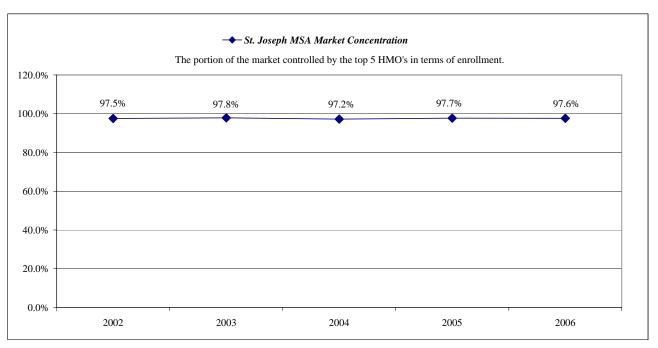
St. Joseph MSA Counties



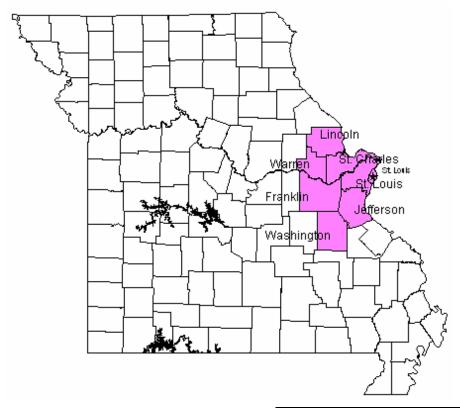
- - Approved
- O Approved but not marketing
- + Medicaid
- **×** Medicare

2006 St. Joseph MSA Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	201	10	0	0	211	1.9%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	3	3	0.0%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	42	42	0.4%
Blue Cross & Blue Shield of Kansas City	263	0	0	0	263	2.4%
Children's Mercy's Family Health Partners, Inc.	0	0	0	31	31	0.3%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	34	19	0	0	53	0.5%
CIGNA Healthcare of St. Louis, Inc.	0	0	0	0	0	0.0%
Community Health Plan	6,430	19	0	0	6,449	59.0%
Coventry Health Care of Kansas, Inc.	583	576	3	0	1,162	10.6%
Cox Health Systems HMO, Inc.	0	1	0	0	1	0.0%
Essence, Inc.	0	0	0	0	0	0.0%
FirstGuard Health Plan, Inc.	0	0	0	12	12	0.1%
Good Health HMO, Inc. dba Blue-Care, Inc.	2,595	0	0	0	2,595	23.7%
Group Health Plan, Inc.	2	0	0	0	2	0.0%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	0	0	0.0%
Healthcare USA of Missouri, LLC	0	0	0	4	4	0.0%
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0.0%
HMO Missouri, Inc. dba Blue Choice	0	5	0	0	5	0.0%
Humana Health Plan, Inc.	74	0	11	0	85	0.8%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	0	0	0	0	0	0.0%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	2	2	0.0%
United Healthcare of the Midwest, Inc.	17	2	0	0	19	0.2%
TOTAL	10,199	632	14	94	10,939	100.0%



St. Louis MSA Counties



	Franklin	Jefferson	Lincoln	St. Charles	St. Louis	St. Louis City	Warren	Washington
Aetna Health, Inc.		•		•	•	•		
Alliance for Community Health, LLC dba Mercy CarePlus	+	+	+	+	+	+	+	+
CIGNA Healthcare of St. Louis, Inc.	•	•		•	•	•		
Essence, Inc.		×		×	×	×		
Group Health Plan, Inc.	•	•	•	•	•	•	•	•
Harmony Health Plan of Illinois, dba Harmony Health Plan of Missouri	+	+	+	+	+	+	+	+
Healthcare USA of Missouri, LLC	+	+	+	+	+	+	+	+
HealthLink HMO, Inc. dba HealthLink HMO	0	0	0	0	0	0	0	0
HMO Missouri, Inc. dba Blue Choice	•	•	•	•	•	•	•	•
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	•	0	0	•	•	•	•	0
Mercy MC + Inc.	+	+	+	+	+	+	+	+
United Healthcare of the Midwest, Inc.	0	0	0	0	0	0	0	0

- - Approved
- O Approved but not marketing
- + Medicaid
- **×** Medicare

2006 St. Louis MSA Enrollment 5

Health Maintenance Organization	HMO Plan Enrollees	POS Plan Enrollees	Medicare Enrollees ³	Medicaid Enrollees	Total Members	Market Share
Aetna Health, Inc.	1,396	1,300	0	0	2,696	0.6%
Alliance For Community Health, LLC dba Mercy CarePlus	0	0	0	62,796	62,796	14.8%
Blue-Advantage Plus of Kansas City, Inc. dba Blue-Advantage Plus	0	0	0	6	6	0.0%
Blue Cross & Blue Shield of Kansas City	0	0	0	0	0	0.0%
Children's Mercy's Family Health Partners, Inc.	0	0	0	4	4	0.0%
CIGNA Healthcare of Ohio, Inc. dba CIGNA Healthcare of Kansas/Missouri	5	0	0	0	5	0.0%
CIGNA Healthcare of St. Louis, Inc.	3,453	205	0	0	3,658	0.9%
Community Health Plan	4	0	0	0	4	0.0%
Coventry Health Care of Kansas, Inc.	19	18	2	0	39	0.0%
Cox Health Systems HMO, Inc.	0	1	0	0	1	0.0%
Essence, Inc.	0	0	4,390	0	4,390	1.0%
FirstGuard Health Plan, Inc.	0	0	0	5	5	0.0%
Good Health HMO, Inc. dba Blue-Care, Inc.	6	0	0	0	6	0.0%
Group Health Plan, Inc.	39,653	30,347	16,588	0	86,588	20.4%
Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri	0	0	0	3,472	3,472	0.8%
Healthcare USA of Missouri, LLC	0	0	0	116,324	116,324	27.4%
HealthLink HMO, Inc. dba HealthLink HMO	82	10	0	0	92	0.0%
HMO Missouri, Inc. dba Blue Choice	35,573	20,639	0	0	56,212	13.2%
Humana Health Plan, Inc.	6	0	1	0	7	0.0%
Mercy Health Plan of Missouri, Inc. dba Premier Health Plans	10,012	7,639	7,809	0	25,460	6.0%
Mercy MC + Inc.	0	0	0	0	0	0.0%
Missouri Care, LC	0	0	0	90	90	0.0%
United Healthcare of the Midwest, Inc.	1,885	20,442	40,352	0	62,679	14.8%
TOTAL	92,094	80,601	69,142	182,697	424,534	100.0%



END-NOTES

- 1. Source: HMO Annual Supplement Report for each year
- 2. Prior year data and trend data for HealthLink HMO, Inc. may exhibit changes between 2002 and 2004. These changes are the result of DIFP's clarification that only fully insured HMO business is reported in the DIFP HMO Fully-insured Addendum. It is not due to a change in the company's operations or business. Fully-insured business is a small portion of HealthLink HMO, Inc.'s activity. However, the company's annual financial statements include activity related to business which is not fully-insured, per specific statutory accounting principals. This activity is not consistent with the information in the HMO Annual Reports. Therefore, beginning in 2004, DIFP asked HealthLink HMO, Inc. to provide financial data for the HMO Annual Report that includes only the fully-insured business. The company has not been required to revise financial statements or to restate data from previous years. Items such as average per member per month premiums and financial ratios for HealthLink HMO, Inc. are often significantly different from other HMOs due to HealthLink's small volume of fully-insured activity. DIFP reviewed the impact of HealthLink's activity on market trends and averages. Any significant impact is noted.
- 3. Medicare activity in this publication reflects Medicare Advantage products sold by HMOs in Missouri. Under the federal rules for the Medicare Advantage program, both HMOs and insurance companies may offer Medicare Advantage. This publication reflects Medicare Advantage activity for HMOs only. Items such as market share and average market costs or premiums do not include any activity reflecting Medicare Advantage products sold by insurance companies. For information about both HMOs and insurance companies offering Medicare Advantage in Missouri, refer to the Web site for the federal Centers for Medicare and Medicaid Services (CMS): http://www.medicare.gov
- 4. Source: Annual Financial Statement for each year
- 5. Source: 2006 HMO Annual Supplement Report
- 6. Formula for calculating % changes = (Current Year Total Previous Year Total) / Previous Year Total
- 7. Source: 2006 Annual Financial Statement
- 8. Total Revenue less than Net Premium due to drop in Premium Reserves for some years
- 9. Percent Missouri Business is based on premium earned information from the 2006 Annual Statement Premiums, Enrollment and Utilization Table for Missouri (see page 30.MO)
- 10. Hospital Costs include inpatient hospital, outpatient hospital and emergency room costs
- 11. HMO service area records filed with Missouri Department of Insurance, Financial Institutions, and Professional Registration
- 12. This is extremely unusual activity for Q3. The amount did not affect the Medicaid industry average
- 13. The change in Missouri premium-related revenue totals may be significantly different than the change in Missouri year-end member totals shown on pages 6, 7, 10, 12 and 14 of this report. Year-end Missouri premium-related revenue totals are amounts accumulated throughout the entire year, whereas Missouri member year-end totals represent a number as of December 31 of that year.

END-NOTES (cont'd)

- 14. Cox Health Systems HMO, Inc. moved a major client into a self-insured agreement producing a significant drop in fully-insured membership and premium between 2003 & 2004
- 15. Table representative of holding company/ultimate parent and affiliates as of 12/31/2006
- 16. Annual Report of Utilization Review Activities for each year
- 17. Missouri Supplements to Annual Statements for each year
- 18. This company has URAC accreditation, but not the type required for access plan purposes.
- 19. Source: 2006 HMO Network Access Plans
- 20. Excludes Coventry Health Care of Kansas, Inc., Humana Health Plan, Inc. and Harmony Health Plan of Illinois, Inc. dba Harmony Health Plan of Missouri
- 21. Source: 2006 HMO Supplement Reports for each quarter
- 22. For companies with less than 5 years worth of data, percent change is calculated for the number of years for which data are available. For example, Blue-Advantage Plus didn't exist until 2005. The percent change for this company is from 2005-2006.

Available from the Missouri Department of Insurance, Financial Institutions and Professional Registration

Other Publications: The Missouri Department of Insurance, Financial Institutions and Professional Registration, publishes many insurance related reports. A complete list of reports is available at: http://www.insurance.mo.gov/reports/index.htm

For additional information, contact the Statistics Section at (573) 751-3163 or the Managed Care Section at (573) 522-8767.

Available from the Missouri Department of Health & Senior Services (DHSS)

The Missouri Department of Health and Senior Services publishes many managed care reports. For copies, please send a written request and payment to:

Missouri Department of Health and Senior Services Center for Health Info. Management & Evaluation Health Care Performance Monitoring PO Box 570 Jefferson City, MO 65102 (573)526-2812 www.dhss.mo.gov/ManagedCare/